

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**FIRST INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC  
FOR COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF  
EXPENSES AS FINANCIAL ADVISORS TO THE COMMONWEALTH OF PUERTO  
RICO FOR THE PERIOD JUNE 1, 2017 THROUGH SEPTEMBER 30, 2017**

Name of Applicant: Ankura Consulting Group, LLC (“Ankura”)  
Authorized to Provide  
Professional Services to: Debtor  
Period for which compensation  
and reimbursement is sought: June 1, 2017 through September 30, 2017  
Amount of compensation sought  
as actual, reasonable and necessary: \$1,961,754.00  
Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$63,804.29  
This is a:        monthly   X   interim        final application.

This is Ankura’s First Interim Fee Application in this case.

<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

**Summary of Fees by Month for the First Interim Fee Period**

Compensation Period	Fees	Expenses	Total	Amount Paid	Total Outstanding
6/1/2017 - 6/30/2017	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (400,000.00)	\$ -
7/1/2017 - 7/31/2017	261,848.50	11,406.94	273,255.44	-	273,255.44
8/1/2017 - 8/31/2017	891,030.00	43,987.60	935,017.60	-	935,017.60
9/1/2017 - 9/30/2017	408,875.50	8,409.75	417,285.25	-	417,285.25
<b>TOTAL</b>	<b>\$ 1,961,754.00</b>	<b>\$ 63,804.29</b>	<b>\$ 2,025,558.29</b>	<b>\$ (400,000.00)</b>	<b>\$ 1,625,558.29</b>

Dated: San Juan, Puerto Rico  
December 15, 2017

ANKURA CONSULTING GROUP, LLC

By: 

Kevin Lavin  
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UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re:

PROMESA  
Title III

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO

No. 17 BK 3283-LTS

as representative of

**Re:**

THE COMMONWEALTH OF PUERTO  
RICO, *et al.*,

(Jointly Administered)

Debtors.<sup>1</sup>  
-----X

**FIRST INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC  
FOR COMPENSATION FOR SERVICES RENDERED AND REIMBURSEMENT OF  
EXPENSES AS FINANCIAL ADVISORS TO THE COMMONWEALTH OF PUERTO  
RICO FOR THE PERIOD JUNE 1, 2017 THROUGH SEPTEMBER 30, 2017**

The First Interim Fee Application (“Application”) for Compensation and Reimbursement of Expenses includes the period June 1, 2017 through September 30, 2017 (“**the First Interim Fee Period**”) of Ankura Consulting Group, LLC (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the “**Commonwealth**”), by and through the Financial Oversight and Management Board for Puerto Rico (the “**Oversight Board**”), as the Commonwealth’s representative pursuant to section 315(b) of the *Puerto Rico Oversight, Management, and Economic Stability Act* (“**PROMESA**”), collectively the “**Debtors**”, respectfully represents as follows:

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

## **Introduction**

1. By this application, Ankura seeks allowance of compensation for professional services rendered as financial advisor to the Debtors for the First Interim Fee Period in the amount of \$1,961,754.00 and actual and necessary out-of-pocket expenses of \$63,804.29. In support of this application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).

3. Venue is proper pursuant to PROMESA section 307(a).

4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

## **Background**

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a),

commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities, and the commencement of the Commonwealth’s Title III Case, is contained in the Notice of Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth’s Title III petition.

**Applicant’s Interim Compensation**

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Kevin Lavin,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the First Interim Fee Period,
- iii. **Exhibit C** – Summary of Hours and Fees by Professional for the First Interim Fee Period,
- iv. **Exhibit D** – Summary of Expenses by Category in the First Interim Fee Period,
- v. **Exhibit E** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period June 1, 2017 through June 30, 2017,
- vi. **Exhibit F** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period July 1, 2017 through July 31, 2017,
- vii. **Exhibit G** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period August 1, 2017 through August 31, 2017, and,
- viii. **Exhibit H** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period September 1, 2017 through September 30, 2017.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$6,959.17 in expenses incurred during the First Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

#### **Summary of Services**

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the First Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the First Interim Fee Period. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

- i. **Fiscal Plan and Operational Related Matters – 1,211.2 Hours; \$537,773.50 Fees.** The Applicant has included in this work stream all time specifically related to the fiscal plan, including any amendments and/or revisions thereof. With respect to the fiscal plan, the Applicant prepared and developed various analyses and other documentation that supports and underlies these plans. The Applicant prepared analyses for, but not limited to, the following: i) operational trends and financial performance; ii) regulatory compliance; iii) capital expenditure projects; and iv) payroll. To support such analysis the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management. In addition to the fiscal plan, the Applicant assisted with the development of an operational rightsizing plan for the Commonwealth of Puerto Rico. The operational rightsizing plan was prepared in direct consultation with representatives of the Commonwealth of Puerto Rico and required Applicant to participate in numerous planning sessions with Commonwealth personnel, as well as participate in meetings and on conference

calls with representatives of individual government agencies and entities.

To monitor and implement such projects the Applicant created a project management office framework. As part of the project management office framework, Applicant implemented protocols to monitor, manage and report on all aspects of the rightsizing projects and the associated status to various constituents including the Governor, oversight board and other parties-in-interest.

Finally, Applicant has included in this work stream time incurred preparing for and participating in meetings and/or conference calls with the management of the Debtor, the Debtor's other professionals, the governor, the oversight board and the oversight board's professionals, and other parties-in-interest. The time incurred to prepare for and participate in these meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- ii. **Liquidity Related Matters – 311.3 Hours; \$220,327.00 Fees.** The Applicant has included in this work stream time related to assisting the Debtor to effectively monitor and manage the liquidity position. The Applicant incurred time associated with, but not limited to, the following: i) monitoring, evaluating and reporting on the 13-week cash flow forecast model and associated supporting analyses, ii) developing various liquidity monitoring and reporting tools including a KPI dashboard and actual versus forecast variance reports, iii) engaging with Debtor management with respect to liquidity optimization initiatives, and iv) participating in meetings and/or on conference calls with other parties-in-interest and their advisors to discuss liquidity of the Debtor. In addition, the Applicant incurred time preparing payroll and accounts payable reports and presentations and work related to the capacity plan.
- iii. **Title III Matters – 1,287.9 Hours; \$473,994.50 Fees.** The Applicant incurred time assisting the Debtor and the Debtors' counsel in addressing numerous Title III related matters and tasks including, but not limited to, i) gathering information necessary to prepare the creditor matrix, ii) gathering and analyzing information required to be included in the creditor list and preparing the associated global notes, iii) performing analyses in support of pleadings to be filed in Court, iv) developing and implementing a creditor call log to track inquiries and assisting the Debtor in resolving all inquiries in a timely manner, v) preparing for and attending court hearings, including mediation hearings, vi) reading and reviewing pleadings and orders filed with the Court, vii) addressing trade vendor inquiries and matters including assisting with the negotiation of certain vendor contracts, viii) addressing Title III related communications matters, and, ix) preparing and filing monthly fee statements and quarterly fee applications in compliance with court orders and other guidelines.

Additionally, the Applicant prepared for and participated in meetings and/or conference calls with personnel of the Debtor and the Debtors' advisors in order to complete the numerous Title III tasks described above. The Applicant believes that the time incurred preparing for and participating in these meetings and conference calls is essential to effectively and efficiently complete the assigned tasks.

- iv. **Other Matters – 703.6 Hours; \$329,659.00 Fees.** The Applicant has included time related to the following: i) preparing for and participating in meetings or on conference calls with the Debtor or the Debtor's advisors to discuss general matters (not included in specific time codes), ii) preparing for and participating in meetings or on conference calls with the Financial Oversight and Management Board and/or their advisors, the Unsecured Creditors Committee and/or their advisors, as well as other parties-in-interest and/or their advisors, iii) preparing for and participating in weekly working group meetings with representatives of McKinsey, iv) preparing reports, presentations and analyses requested by advisors of the Financial Oversight and Management Board, and, v) preparing for and attending meetings with other parties-in-interest.

The Applicant believes that the time incurred preparing for and participating in these meetings and/or conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

**Applicant's Requested Compensation and Expenses Should be Allowed**

15. Section 317 of PROMESA provides for interim compensation of professionals and incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;



- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

16. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

17. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

18. During the First Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these

cases; and (ii) have been provided in a cost-efficient manner.

19. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

20. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

21. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.

22. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the First Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

### **Conclusion**

23. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$1,961,754.00, (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$63,804.29, (iii) directing payment for all compensation and expenses for the First Interim Fee Period and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico  
December 15, 2017

ANKURA CONSULTING GROUP, LLC

By: /s/ Kevin Lavin

Kevin Lavin  
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EXHIBIT A

CERTIFICATION OF KEVIN LAVIN

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**CERTIFICATION OF KEVIN LAVIN IN SUPPORT OF THE FIRST APPLICATION  
OF ANKURA CONSULTING GROUP, LLC FOR ALLOWANCE OF COMPENSATION  
FOR SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED  
AS FINANCIAL ADVISORS TO THE COMMONWEALTH OF PUERTO RICO  
FROM JUNE 1, 2017 THROUGH SEPTEMBER 30, 2017**

I, Kevin Lavin, have the responsibility for ensuring that the *First Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the Commonwealth of Puerto Rico ( the “Commonwealth”) From June 1, 2017 through September 30, 2017 (the “Application”)* complies with applicable provisions of PROMESA, the Bankruptcy Rules, the Local Rules, the First Amended Interim Compensation Order, and the UST Guidelines.<sup>2</sup>

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am the Co-President and a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.<sup>3</sup>
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by

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<sup>3</sup>Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

PROMESA, the Bankruptcy Rules, and the Local Rules.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on December 15, 2017

/s/ Kevin Lavin

Kevin Lavin

EXHIBIT B

SUMMARY OF HOURS AND FEES BY TASK CODE FOR THE FIRST INTERIM FEE  
PERIOD



Exhibit B - Summary of Professional Fees by Task Code

Code	Time Category	Description	6/1/17 - 6/30/17		7/1/17 - 7/31/17		8/1/17 - 8/31/17		9/1/17 - 9/30/17		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Fiscal Plan and Operational Related Matters												
6	Asset Sales	Time related to diligence requests from potential buyers and preparing analyses of other assets available for sale.	-	\$ -	-	\$ -	10.3	\$ 6,386.00	6.3	\$ 3,500.00	16.6	\$ 9,886.00
3	Fiscal Plan and Implementation	Time related to work performed related to the development of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks.	146.0	-	110.4	49,092.50	86.3	56,626.00	69.7	41,923.00	412.4	147,641.50
8	Operational Rightsizing	Time related to work related to government right-sizing initiatives and relate matters.	71.4	-	163.3	67,412.00	438.6	242,880.50	96.6	60,594.00	769.9	370,886.50
9	PMO Related	Time related to developing and establishing a project management office and the related framework.	-	-	2.7	2,119.50	9.6	7,240.00	-	-	12.3	9,359.50
Total Fiscal Plan And Operational Related Matters			217.4	\$ -	276.4	\$ 118,624.00	544.8	\$ 313,132.50	172.6	\$ 106,017.00	1,211.2	\$ 537,773.50
Liquidity Related Matters												
2	Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity including but not limited to preparing a 13-week cashflow forecast, refining the forecast, and reporting actuals versus forecast revenues. In addition, time was also incurred on work related to the capacity plan.	1.5	\$ -	44.2	\$ 30,322.00	100.6	\$ 76,613.00	165.0	\$ 113,392.00	311.3	\$ 220,327.00
Total Liquidity Related Matters			1.5	\$ -	44.2	\$ 30,322.00	100.6	\$ 76,613.00	165.0	\$ 113,392.00	311.3	\$ 220,327.00
Title III Matters												
16	Analysis of Claims and Liabilities	Time related to research and investigation in potential structures and approaches to managing the overall process of reviewing and reconciling filed proofs of claim filed in the Title III cases, as well as tending to other claims related matters.	-	\$ -	-	\$ -	4.8	\$ 2,728.00	57.1	\$ 30,027.50	61.9	\$ 32,755.50
28	Communications	Time related to develop a creditor call log, and the timely and efficient resolution of creditor inquiries.	4.0	-	53.7	23,565.00	18.7	8,571.50	10.4	4,489.50	86.8	36,626.00
27	Executory Contracts - Contract Assumption / Rejection	Time related to developing a comprehensive list of executory contracts.	-	-	-	-	4.0	1,792.50	1.5	1,177.50	5.5	2,970.00
25	Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	-	-	1.0	785.00	2.6	2,041.00	98.6	46,054.50	102.2	48,880.50
13	Prepare For and Attend Court Hearings	This category includes time related to attending and/or preparing for court hearings, including the mediation hearing.	-	-	-	-	34.0	22,067.00	14.3	11,803.00	48.3	33,870.00

Exhibit B - Summary of Professional Fees by Task Code

Code	Time Category	Description	6/1/17 - 6/30/17		7/1/17 - 7/31/17		8/1/17 - 8/31/17		9/1/17 - 9/30/17		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
14	Title III Reporting	Time related to the development and submission of the creditor matrix and the development of the creditor list, as well as various other Title III related tasks.	318.3	-	90.6	44,766.00	464.3	226,572.50	99.6	42,805.00	972.8	314,143.50
4	Trade Vendor Matters	Time related to resolving trade vendor issues or inquiries associated with the Title III.	-	-	0.4	314.00	5.7	2,715.00	4.3	1,720.00	10.4	4,749.00
<b>Total Title III Matters</b>			<b>322.3</b>	<b>\$ -</b>	<b>145.7</b>	<b>\$ 69,430.00</b>	<b>534.1</b>	<b>\$ 266,487.50</b>	<b>285.8</b>	<b>\$ 138,077.00</b>	<b>1,287.9</b>	<b>\$ 473,994.50</b>
<b>Other Matters</b>												
21	General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	167.6	\$ -	7.5	\$ 5,750.50	10.8	\$ 8,432.00	13.5	\$ 9,712.00	199.4	\$ 23,894.50
22	General Meetings with Client and Advisors	Time related to participating in meetings or on conference calls with the Debtor or the Debtor's advisors to discuss case status, next steps and to ensure coordination of assigned tasks.	-	-	27.4	20,410.00	58.2	37,174.50	22.8	13,420.50	108.4	71,005.00
50	General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	15.3	-	24.8	17,312.00	308.3	189,190.50	47.4	28,257.00	395.8	234,759.50
<b>Total Other Matters</b>			<b>182.9</b>	<b>\$ -</b>	<b>59.7</b>	<b>\$ 43,472.50</b>	<b>377.3</b>	<b>\$ 234,797.00</b>	<b>83.7</b>	<b>\$ 51,389.50</b>	<b>703.6</b>	<b>\$ 329,659.00</b>
<b>SUBTOTAL</b>			<b>724.1</b>	<b>\$ -</b>	<b>526.0</b>	<b>\$ 261,848.50</b>	<b>1,556.8</b>	<b>\$ 891,030.00</b>	<b>707.1</b>	<b>\$ 408,875.50</b>	<b>3,514.0</b>	<b>\$ 1,561,754.00</b>
June 2017 Professional Services Agreement			-	400,000.00	-	-	-	-	-	-	-	400,000.00
<b>TOTAL</b>			<b>724.1</b>	<b>\$ 400,000.00</b>	<b>526.0</b>	<b>\$ 261,848.50</b>	<b>1,556.8</b>	<b>\$ 891,030.00</b>	<b>707.1</b>	<b>\$ 408,875.50</b>	<b>3,514.0</b>	<b>\$ 1,961,754.00</b>

EXHIBIT C

SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE FIRST INTERIM  
FEE PERIOD

Exhibit C - Summary of Hours and Fees by Professional for the First Interim Period

Professional	Position	Billing Rate	6/1/17 - 6/30/17		7/1/17 - 7/31/17		8/1/17 - 8/31/17		9/1/17 - 9/30/17		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Lavin, Kevin	President	\$ 900.00	25.3	\$ -	15.7	\$ 14,130.00	35.8	\$ 31,325.00	8.4	\$ 7,350.00	85.2	\$ 52,805.00
Battle, Fernando	Senior Managing Director	\$ 800.00	5.0	-	5.2	4,160.00	79.5	63,600.00	12.7	10,160.00	102.4	77,920.0
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	30.0	-	17.0	10,540.00	28.4	17,608.00	7.6	4,712.00	83.0	32,860.0
Brody, Terrence	Senior Managing Director	\$ 750.00	-	-	-	-	1.0	750.00	5.1	3,825.00	6.1	4,575.0
Crisalli, Paul	Senior Managing Director	\$ 875.00	-	-	25.8	22,575.00	97.2	85,050.00	59.5	52,062.50	182.5	159,687.5
Ferzan, Marc	Senior Managing Director	\$ 850.00	-	-	-	-	1.0	850.00	9.4	7,990.00	10.4	8,840.0
Mekles, Vincent	Senior Managing Director	\$ 850.00	-	-	-	-	1.0	850.00	-	-	1.0	850.0
San Miguel, Jorge	Senior Managing Director	\$ 620.00	31.6	-	16.4	10,168.00	15.0	9,300.00	16.2	10,044.00	79.2	29,512.0
Ni, Evelyn	Managing Director	\$ 785.00	-	-	-	-	93.8	73,633.00	65.3	51,260.50	159.1	124,893.5
Rinaldi, Scott	Managing Director	\$ 785.00	55.0	-	35.5	27,867.50	85.1	66,803.50	22.5	17,662.50	198.1	112,333.5
Rosado, Kasey	Managing Director	\$ 785.00	143.2	-	68.6	53,851.00	216.4	169,874.00	82.5	64,762.50	510.7	288,487.5
Schultz, Michael	Managing Director	\$ 785.00	-	-	-	-	16.9	13,266.50	0.9	706.50	17.8	13,973.0
Samuels, Melanie	Director	\$ 525.00	-	-	-	-	83.1	43,627.50	75.9	39,847.50	159.0	83,475.0
Bhatia, Akshit	Senior Associate	\$ 400.00	-	-	-	-	4.0	1,600.00	8.3	3,320.00	12.3	4,920.0
Graham, Deanne	Senior Associate	\$ 425.00	-	-	-	-	130.2	55,335.00	22.9	9,732.50	153.1	65,067.5
Ju, Andrew	Senior Associate	\$ 450.00	3.1	-	-	-	-	-	6.2	2,790.00	9.3	2,790.0
Klein, Joseph	Senior Associate	\$ 400.00	109.8	-	95.1	38,040.00	157.5	63,000.00	102.2	40,880.00	464.6	141,920.0
Llompert, Sofia	Senior Associate	\$ 330.00	4.0	-	18.6	6,138.00	110.0	36,300.00	16.2	5,346.00	148.8	47,784.0
Lopez, Luis	Senior Associate	\$ 330.00	240.0	-	169.3	55,869.00	172.1	56,793.00	35.7	11,781.00	617.1	124,443.0
Murphy, Thomas	Senior Associate	\$ 450.00	-	-	32.3	14,535.00	200.9	90,405.00	117.0	52,650.00	350.2	157,590.0
Tess, Nathaniel	Senior Associate	\$ 425.00	-	-	-	-	19.5	8,287.50	13.0	5,525.00	32.5	13,812.5
Crowley, William	Associate	\$ 330.00	23.0	-	-	-	-	-	5.7	1,881.00	28.7	1,881.0
Keys, Jamie	Associate	\$ 330.00	-	-	-	-	-	-	3.9	1,287.00	3.9	1,287.0
Kim, Hyejin	Associate	\$ 380.00	54.1	-	-	-	-	-	-	-	54.1	-
Lavin, Alyssa	Associate	\$ 330.00	-	-	-	-	8.4	2,772.00	-	-	8.4	2,772.0
Rivera Smith, Nathalia	Associate	\$ 330.00	-	-	-	-	-	-	10.0	3,300.00	10.0	3,300.0
Catanzaro, Michael	Intern	\$ 150.00	-	-	26.5	3,975.00	-	-	-	-	26.5	3,975.0
<b>SUBTOTAL</b>			<b>724.1</b>	<b>\$ -</b>	<b>526.0</b>	<b>\$ 261,848.50</b>	<b>1,556.8</b>	<b>\$ 891,030.00</b>	<b>707.1</b>	<b>\$ 408,875.50</b>	<b>3,514.0</b>	<b>\$ 1,561,754.00</b>
June 2017 Provisional Services Agreement			-	400,000.00	-	-	-	-	-	-	-	400,000.00
<b>TOTAL</b>			<b>724.1</b>	<b>\$ 400,000.00</b>	<b>526.0</b>	<b>\$ 261,848.50</b>	<b>1,556.8</b>	<b>\$ 891,030.00</b>	<b>707.1</b>	<b>\$ 408,875.50</b>	<b>3,514.0</b>	<b>\$ 1,961,754.00</b>

EXHIBIT D

SUMMARY OF EXPENSES INCURRED BY CATEGORY FOR THE FIRST INTERIM  
FEE PERIOD

Exhibit D - Summary of Expenses Incurred by Category for the First Interim Period

Expense Category	6/1/17 - 6/30/17	7/1/17 - 7/31/17	8/1/17 - 8/31/17	9/1/17 - 9/30/17	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ -	\$ 3,258.56	\$ 19,087.58	\$ 3,516.28	\$ 25,862.42
Lodging	-	7,055.48	19,311.92	4,104.79	30,472.19
Meals	-	390.03	1,986.07	243.33	2,619.43
Other	-	-	24.50	-	24.50
Transportation	-	702.87	3,577.53	545.35	4,825.75
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 11,406.94</b>	<b>\$ 43,987.60</b>	<b>\$ 8,409.75</b>	<b>\$ 63,804.29</b>

EXHIBIT E

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD JUNE 1,  
2017 THROUGH JUNE 30, 2017

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FIRST MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD JUNE 1, 2017 THROUGH JUNE 30, 2017**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2017 through June 30, 2017

Amount of compensation sought  
as actual, reasonable and necessary: \$400,000.00

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$0.00

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's first monthly fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.



1. This is the first monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) court approval of compensation in the amount of \$400,000.00 and (b) reimbursement of actual and necessary costs and expenses in the amount of \$0.00 incurred by Ankura during the period of June 1, 2017 through June 30, 2017 (the “Fee Period”).
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing hours by task code <sup>(2)</sup>;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent and the respective professional’s billing rate.
  - c. Exhibit C – Complete accounting of hours including itemized time records by task code in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of tenths of an hour <sup>(2)</sup>.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this Fee Statement to:
  - a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud

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<sup>2</sup> The agreement by and between the Puerto Rico Fiscal Agency and Fiscal Advisory Authority and Ankura Consulting Group, LLC is a fixed fee professional services agreement and therefore fees are not shown on the exhibit.

Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;

- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;
- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequiera, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Exhibit A - Summary of Professional Fees by Task Code

Code	Time Activity	Total Hours
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	146.0
8	Operational Rightsizing	71.4

**Liquidity Related matters**

2	Cash and Liquidity Analysis	1.5
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**Title III Matters**

28	Communications	4.0
14	Title III Reporting	318.3

**Other Matters**

21	General Case Management	167.6
50	General Meetings with FOMB, UCC and/or Advisors	15.3

<b>TOTAL</b>		<b>724.1</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Exhibit B - Summary of Hours and Fees by Professional

Professional	Position	Billing Rate	Total Hours
Lavin, Kevin	Co-President	\$ 900.00	25.3
Battle, Fernando	Senior Managing Director	\$ 800.00	5.0
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	30.0
San Miguel, Jorge	Senior Managing Director	\$ 620.00	31.6
Rinaldi, Scott	Managing Director	\$ 785.00	55.0
Rosado, Kasey	Managing Director	\$ 785.00	143.2
Ju, Andrew	Senior Associate	\$ 450.00	3.1
Klein, Joseph	Senior Associate	\$ 400.00	109.8
Llompert, Sofia	Senior Associate	\$ 330.00	4.0
Lopez, Luis	Senior Associate	\$ 330.00	240.0
Crowley, William	Associate	\$ 330.00	23.0
Kim, Hyejin	Associate	\$ 380.00	54.1
<b>TOTAL</b>			<b>724.1</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS BY TASK CODE  
IN CHRONOLOGICAL ORDER

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Crowley, William	6/1/17	5.2	Revise creditor matrix workplan.
14	Lopez, Luis	6/1/17	5.0	Tend to multiple Title III tasks.
21	Rosado, Kasey	6/1/17	4.4	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/1/17	2.8	Perform tasks regarding special projects for governmental fee analysis.
8	Lopez, Luis	6/1/17	2.7	Perform tasks regarding government right sizing tasks.
14	Rinaldi, Scott	6/1/17	2.5	Perform work related to the Title III creditor list including but not limited to reviewing insurers included and corresponding with Prime Clerk regarding the same.
14	Klein, Joseph	6/1/17	2.3	Create organization chart to identify the entities included in Title III filing.
3	Batlle, Juan Carlos	6/1/17	2.0	Provide strategic support G. Portela (AAFAF).
14	Rinaldi, Scott	6/1/17	1.5	Review comments from Ankura team related to the organization chart for the Title III filing, related analysis and other matters.
21	Rosado, Kasey	6/1/17	1.3	Perform work on professional scope for the Restructuring Service Agreement and correspond with J. San Miguel (ACG), K. Lavin (ACG) and representatives from AAFAF regarding the same.
21	San Miguel, Jorge	6/1/17	1.3	Perform work on professional scope for the Restructuring Service Agreement and correspond with K. Rosado (ACG), K. Lavin (ACG) and representatives from AAFAF regarding the same.
21	Lavin, Kevin	6/1/17	1.3	Perform work on professional scope for the Restructuring Service Agreement and correspond with K. Rosado (ACG), J. San Miguel (ACG) and representatives from AAFAF regarding the same.
14	Lopez, Luis	6/2/17	6.0	Tend to certain Title III tasks.
14	Crowley, William	6/2/17	4.2	Perform analysis on files received as support for the creditor matrix filing.
21	Rosado, Kasey	6/2/17	4.0	Revise proposals and perform other task on engagement management.
21	Rosado, Kasey	6/2/17	4.0	Tend to staffing and related administrative matters.
8	Lopez, Luis	6/2/17	2.7	Perform tasks regarding government right sizing tasks.
3	Lopez, Luis	6/2/17	2.3	Perform tasks regarding special projects for governmental fee analysis.
3	Batlle, Juan Carlos	6/2/17	2.0	Participate in meeting at PRASA with K. Lavin (ACG) to discuss hydro project with president and representatives from CSA Group.
3	Lavin, Kevin	6/2/17	2.0	Participate in meeting at PRASA with J. Batlle (ACG) to discuss hydro project with president and representatives from CSA Group.
3	San Miguel, Jorge	6/2/17	2.0	Participate in meeting with M. Palou (AAFAF), K. Lavin (ACG) and representatives from McKinsey to discuss infrastructure matters.
3	Lavin, Kevin	6/2/17	2.0	Participate in meeting with M. Palou (AAFAF), J. San Miguel (ACG) and representatives from McKinsey to discuss infrastructure matters.
3	Batlle, Juan Carlos	6/2/17	1.0	Prepare for meeting at PRASA to discuss hydro project with president and representatives from CSA Group.
3	San Miguel, Jorge	6/2/17	1.0	Review related materials and prepare notes for meetings and follow-up on implementation plan and reform initiatives.
14	Crowley, William	6/2/17	0.8	Participate on telephone call with R. Guerra (Hacienda) to discuss support received for the creditor matrix.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
21	Battle, Juan Carlos	6/4/17	2.0	Review AAFAF workstream update and FY 2018 engagements and Professionals Service Agreement and correspond with representatives from Ankura regarding the same.
21	San Miguel, Jorge	6/4/17	1.5	Perform work on professional scope for the Professionals Service Agreement and participate in discussions with Ankura team and representatives from AAFAF to discuss the same.
14	Crowley, William	6/4/17	1.2	Revise the creditor matrix workplan for support received.
14	Crowley, William	6/4/17	0.8	Prepare analysis on the support received for the bonds schedule of the creditor list.
3	Lopez, Luis	6/5/17	6.0	Perform work related to government fee analysis.
21	Rosado, Kasey	6/5/17	4.5	Tend to work tasks with K. Lavin (ACG) related to the FY 2018 work proposals and Professionals Service Agreement and other administrative management matters.
21	Lavin, Kevin	6/5/17	4.5	Tend to work tasks with K. Rosado (ACG) related to the FY 2018 work proposals and Professional Services Agreement and other administrative management matters.
14	Crowley, William	6/5/17	3.5	Prepare analysis to compare the support received for the bonds schedule for the creditor list.
8	Lopez, Luis	6/5/17	3.0	Perform work related to government right sizing initiatives.
3	San Miguel, Jorge	6/5/17	1.5	Tend to various workstreams and related matters, and participate in meetings and discussions with K. Lavin (ACG), G. Loran (AAFAF), and J. Teruel (AAFAF) to discuss the same.
3	Lavin, Kevin	6/5/17	1.5	Tend to various workstreams and related matters, and participate in meetings and discussions with J. San Miguel (ACG), G. Loran (AAFAF), and J. Teruel (AAFAF) to discuss the same.
14	Lopez, Luis	6/5/17	1.5	Perform work related to the Title III filing.
50	Battle, Juan Carlos	6/5/17	1.2	Review implementation plans submitted by PRASA to Financial Oversight and Management Board.
3	Battle, Juan Carlos	6/5/17	1.0	Perform work on-site related to government fee analysis being prepared by L. Lopez (ACG).
3	San Miguel, Jorge	6/5/17	1.0	Review, consider and discuss requests made by representatives from AAFAF regarding implementation plans.
14	Rinaldi, Scott	6/5/17	1.0	Review workplan and current status of developing the creditor matrix.
14	Lopez, Luis	6/5/17	0.5	Participate in meeting with S. Rinaldi (ACG) and W. Crowley (ACG) to discuss the current status of the creditor matrix and next steps.
14	Crowley, William	6/5/17	0.5	Participate in meeting with S. Rinaldi (ACG) and L. Lopez (ACG) to discuss the current status of the creditor matrix and next steps.
14	Rinaldi, Scott	6/5/17	0.5	Participate in meeting with W. Crowley (ACG) and L. Lopez (ACG) to discuss the current status of the creditor matrix and next steps.
14	Rinaldi, Scott	6/5/17	0.5	Participate in meeting with J. Battle (ACG) to discuss approach and workplan related to the creditor list.
14	Battle, Juan Carlos	6/5/17	0.5	Participate in meeting with S. Rinaldi (ACG) to discuss approach and workplan related to the creditor list.
14	Crowley, William	6/5/17	0.3	Review the creditor list workplan.
50	Battle, Juan Carlos	6/5/17	0.3	Review update on Title III proceedings.
21	Rosado, Kasey	6/6/17	8.0	Perform various tasks with K. Lavin (ACG) related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
8	Lopez, Luis	6/6/17	6.0	Perform work related to government right sizing initiatives.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
21	Lavin, Kevin	6/6/17	3.5	Perform various tasks with K. Rosado (ACG) related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues (partial).
14	Klein, Joseph	6/6/17	3.1	Prepare analysis on the support received for the bonds schedule of the creditor list.
3	Lopez, Luis	6/6/17	3.0	Perform work related to government fee analysis.
14	Rinaldi, Scott	6/6/17	1.8	Prepare for and participate on telephone call with J. San Miguel (ACG) to discuss the review of the creditor matrix data files.
14	Rinaldi, Scott	6/6/17	1.7	Prepare to correspond with to L. Lopez (ACG) regarding status of work for the creditor matrix and related information gathering activities.
14	Lopez, Luis	6/6/17	1.5	Perform work related to the Title III filing.
21	Rosado, Kasey	6/6/17	1.5	Participate in work session with J. San Miguel (ACG) and K. Lavin (ACG) regarding AAFAF proposal issues.
21	San Miguel, Jorge	6/6/17	1.5	Participate in work session with K. Rosado (ACG) and K. Lavin (ACG) regarding AAFAF proposal issues.
21	Lavin, Kevin	6/6/17	1.5	Participate in work session with K. Rosado (ACG) and J. San Miguel (ACG) regarding AAFAF proposal issues.
14	Crowley, William	6/6/17	1.2	Refine the creditor list workplan.
3	San Miguel, Jorge	6/6/17	1.0	Participate in meeting with K. Lavin (ACG) and Capitol Hill liaison regarding infrastructure matters, PROMESA and Title V.
3	Lavin, Kevin	6/6/17	1.0	Participate in meeting with J. San Miguel (ACG) and Capitol Hill liaison regarding infrastructure matters, PROMESA and Title V.
14	San Miguel, Jorge	6/6/17	1.0	Participate on telephone call with S. Rinaldi (ACG) to discuss the review of the creditor matrix data files (partial).
3	Battle, Juan Carlos	6/6/17	1.0	Review work performed to date and provide comments and suggested revisions to L. Lopez (ACG) regarding the government fee analysis.
50	San Miguel, Jorge	6/6/17	1.0	Participate on a telephone call with representatives from McKinsey to discuss infrastructure matters, PROMESA and Title V.
21	Rosado, Kasey	6/7/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/7/17	5.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/7/17	5.0	Perform work related to government right sizing initiatives.
14	Kim, Hyejin	6/7/17	3.7	Prepare the summary file for creditor contact information for inclusion in the creditor matrix.
14	Lopez, Luis	6/7/17	3.0	Perform work related to the Title III filing.
14	Rinaldi, Scott	6/7/17	3.0	Prepare the summary presentation of creditors included in Creditor Matrix for distribution to management and representatives from O'Melveny & Myers.
50	San Miguel, Jorge	6/7/17	3.0	Participate in meeting with K. Lavin (ACG) and Financial Oversight and Management Board advisors regarding infrastructure matters.
50	Lavin, Kevin	6/7/17	2.5	Participate in meeting with J. San Miguel (ACG) and Financial Oversight and Management Board advisors regarding infrastructure matters (partial).
14	Crowley, William	6/7/17	1.2	Prepare summary analysis for the creditor matrix outstanding items.
3	Llompert, Sofia	6/7/17	1.0	Prepare the flow charts for the infrastructure and Public Private Partnership implementation.
8	Battle, Juan Carlos	6/7/17	1.0	Participate in meetings with representatives from AAFAF to discuss government right sizing initiatives.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Battle, Juan Carlos	6/7/17	1.0	Review documentation and prepare for meeting with representatives from AAFAF to discuss government right sizing initiatives.
21	Crowley, William	6/7/17	0.8	Participate on internal professionals call regarding the status of workstreams.
14	Kim, Hyejin	6/7/17	0.7	Prepare summary of outstanding items related to the creditor matrix for review by S. Rinaldi (ACG).
14	Klein, Joseph	6/7/17	0.5	Review creditor matrix for outstanding items.
3	Lopez, Luis	6/8/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/8/17	4.0	Perform work related to government right sizing initiatives.
21	Rosado, Kasey	6/8/17	4.0	Perform various tasks with K. Lavin (ACG) related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
21	Lavin, Kevin	6/8/17	4.0	Perform various tasks with K. Rosado (ACG) related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Rinaldi, Scott	6/8/17	3.5	Update summary presentation of creditors included in Creditor Matrix for distribution to management and representatives from O'Melveny & Myers.
14	Kim, Hyejin	6/8/17	3.4	Update summary file for creditor contact information for inclusion in the creditor matrix.
3	Llompert, Sofia	6/8/17	3.0	Update flow charts for the infrastructure and Public Private Partnership implementation.
14	Klein, Joseph	6/8/17	2.9	Review information provided for the Puerto Rico Labor Unions for inclusion in the creditor matrix.
14	Klein, Joseph	6/8/17	2.8	Update bond file trustees and insurers for inclusion in the creditor matrix.
14	Lopez, Luis	6/8/17	2.7	Perform work related to the Title III filing.
14	Klein, Joseph	6/8/17	2.2	Update creditor matrix presentation prepared for O'Melveny & Myers.
3	San Miguel, Jorge	6/8/17	1.5	Correspond with various representatives from AAFAF regarding implementation plan matters discuss the same with K. Lavin (ACG).
3	Lavin, Kevin	6/8/17	1.5	Correspond with various representatives from AAFAF regarding implementation plan matters discuss the same with J. San Miguel (ACG).
14	Klein, Joseph	6/8/17	1.3	Revise organizational chart with newly received information.
3	Battle, Juan Carlos	6/8/17	1.0	Perform tasks related to the government fee analysis.
21	Rosado, Kasey	6/9/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Kim, Hyejin	6/9/17	4.3	Participate on telephone call with C. Schepper (PC) to discuss the approach to the creditor contact information for the creditor matrix.
3	Lopez, Luis	6/9/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/9/17	4.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/9/17	3.0	Perform work related to the Title III filing.
3	San Miguel, Jorge	6/9/17	2.0	Tend to matters related to the implementation plan, as requested by the AAFAF board.
21	Rosado, Kasey	6/9/17	2.0	Tend to various workstreams and related matters.
3	Battle, Juan Carlos	6/9/17	1.0	Review and provide comments and suggested revisions to the government fee analysis to L. Lopez (ACG).
50	Battle, Juan Carlos	6/9/17	1.0	Participate in discussion with representatives from Rothschild regarding creditor requests and status of responses.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Juan Carlos	6/9/17	1.0	Participated in meeting with representatives from the Housing Department and A. Camporreale (AAFAF) and provide general assistance.
14	Rinaldi, Scott	6/9/17	1.0	Review creditor matrix and creditor list analysis and provide comments regarding the same.
14	Klein, Joseph	6/9/17	0.7	Revise creditor matrix presentation prepared for O'Melveny & Myers.
14	Klein, Joseph	6/9/17	0.3	Update bond file for trustees and insurers.
3	Ju, Andrew	6/11/17	3.1	Review implementation plan.
50	San Miguel, Jorge	6/11/17	1.0	Perform work on specific requests from C. Sobrino (FOMB) related to the implementation plan due to McKinsey and FOMB, and specifically the personnel and non-personnel savings initiatives.
3	San Miguel, Jorge	6/11/17	0.5	Correspond with K. Rosado (ACG) regarding the requests related to personnel and non-personnel savings initiatives within the implementation plan.
50	San Miguel, Jorge	6/11/17	0.5	Review and provide comments on the draft templates and information to be submitted to the Financial Oversight and Management Board on 6/15/17.
21	Rosado, Kasey	6/12/17	8.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/12/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/12/17	4.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/12/17	3.5	Perform work related to the Title III filing.
3	San Miguel, Jorge	6/12/17	2.0	Review and provide suggested revisions to the implementation plan template for personnel and non-personnel savings initiatives.
14	Klein, Joseph	6/12/17	2.0	Prepare analysis on the employee data received for inclusion in the creditor list.
3	San Miguel, Jorge	6/12/17	1.0	Participate in discussion with representatives from AAFAF regarding the personnel and non-personnel savings initiatives for the implementation plan.
21	Rosado, Kasey	6/13/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Lopez, Luis	6/13/17	4.5	Perform work related to the Title III filing.
3	Lopez, Luis	6/13/17	3.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/13/17	3.0	Perform work related to government right sizing initiatives.
14	Klein, Joseph	6/13/17	1.2	Prepare analysis over the special payor files received for inclusion in the creditor matrix.
3	Battle, Juan Carlos	6/13/17	1.0	Review and provide comments and suggested revisions on the government fee analysis to L. Lopez (ACG).
14	San Miguel, Jorge	6/13/17	1.0	Participate in meeting with representatives from AAFAF regarding Title III workstreams and general restructuring support.
14	Klein, Joseph	6/13/17	0.9	Revise creditor matrix presentation to include comments received from representatives from AAFAF.
21	Rosado, Kasey	6/14/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/14/17	5.0	Perform work related to the government fee analysis.
8	Lopez, Luis	6/14/17	5.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/14/17	2.5	Perform work related to the Title III filing.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	San Miguel, Jorge	6/14/17	1.8	Participate in working session with representatives from AAFAF regarding resubmittal of implementation plan section related to personnel and non-personnel saving initiatives for review by Financial Oversight and Management Board.
21	San Miguel, Jorge	6/14/17	1.0	Participate in meeting with representatives from AAFAF to review scoping of professional services for FY 2018 and other engagement related matters.
14	Klein, Joseph	6/14/17	0.7	Correspond via email with S. Rinaldi (ACG), H. Kim (ACG), W. Crowley (ACG) and L. Lopez (ACG) to discuss the progress of the creditor matrix.
21	Rosado, Kasey	6/15/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/15/17	4.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/15/17	4.0	Perform work related to the Title III filing.
3	Lopez, Luis	6/15/17	3.3	Perform work related to government fee analysis.
3	Batlle, Juan Carlos	6/15/17	1.0	Participate on telephone call with L. Lopez (ACG) regarding the government fee analysis.
3	Lopez, Luis	6/15/17	1.0	Participate on telephone call with J. Batlle (ACG) regarding the government fee analysis.
50	San Miguel, Jorge	6/15/17	1.0	Correspond with representatives from McKinsey regarding economic development and infrastructure discussions.
14	Lopez, Luis	6/16/17	4.0	Perform work related to the Title III filing.
21	Rosado, Kasey	6/16/17	4.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Batlle, Juan Carlos	6/16/17	3.0	Participate in meeting to discuss the hydro project with representatives from PRASA and CSA Group.
3	Lopez, Luis	6/16/17	3.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/16/17	3.0	Perform work related to government right sizing initiatives.
21	Rosado, Kasey	6/16/17	2.0	Tend to various workstream tasks and staffing related matters.
50	San Miguel, Jorge	6/16/17	2.0	Participate in working session with A. Bielenberg (MCK) to resolve fiscal plan and implementation plan matters.
3	Batlle, Juan Carlos	6/16/17	1.0	Prepare for meeting with representatives from PRASA and CSA Group to discuss the hydro project.
14	Klein, Joseph	6/16/17	0.6	Update the creditor matrix presentation.
3	San Miguel, Jorge	6/16/17	0.5	Correspond with F. Batlle (ACG) via email regarding the fiscal plan and implementation plan matters.
14	Klein, Joseph	6/17/17	1.5	Update the creditor matrix presentation.
21	Crowley, William	6/17/17	0.5	Participate on internal professionals call regarding the status of workstreams.
14	Klein, Joseph	6/18/17	6.0	Update the creditor matrix presentation.
21	Rosado, Kasey	6/19/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/19/17	4.0	Perform work related to government fee analysis.
14	Klein, Joseph	6/19/17	3.1	Update the creditor matrix presentation.
8	Lopez, Luis	6/19/17	3.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/19/17	3.0	Perform work related to the Title III filing.
14	Rinaldi, Scott	6/19/17	2.0	Review the creditor matrix and creditor list analysis and provide comments regarding the same.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Lopez, Luis	6/19/17	1.0	Participate on telephone call with J. Batlle (ACG) regarding the government fee analysis.
3	Batlle, Juan Carlos	6/19/17	1.0	Participate on telephone call with L. Lopez (ACG) regarding the government fee analysis.
21	Rosado, Kasey	6/19/17	0.5	Tend to various case administrative matters.
21	Rosado, Kasey	6/20/17	7.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Lopez, Luis	6/20/17	5.0	Perform work related to the Title III filing.
14	Klein, Joseph	6/20/17	4.8	Update creditor matrix workplan to reflect outstanding items.
14	Klein, Joseph	6/20/17	4.4	Revise creditor matrix presentation based on newly received information.
3	Lopez, Luis	6/20/17	3.0	Perform work related to government fee analysis.
3	Lopez, Luis	6/20/17	3.0	Perform work related to government right sizing initiatives.
14	Rinaldi, Scott	6/20/17	3.0	Perform work related to the Title III filing, including review presentation related to creditor list and provide comment to Ankura team.
3	Batlle, Fernando	6/20/17	2.0	Participate in meeting with AAFAF senior management regarding fiscal plan implementation and related matters.
14	Crowley, William	6/20/17	1.8	Participate in meeting with representatives from AAFAF to discuss required support for the creditor matrix.
2	Batlle, Fernando	6/20/17	1.5	Participate in meeting with AAFAF senior management regarding liquidity oversight.
3	Batlle, Fernando	6/20/17	1.5	Participate in meeting with AAFAF senior management regarding updates to government fee analysis.
3	Batlle, Juan Carlos	6/20/17	1.0	Tend to work tasks related to the government fee analysis.
14	Batlle, Juan Carlos	6/20/17	1.0	Tend to work tasks related to Title III matters.
14	Rinaldi, Scott	6/20/17	1.0	Review the creditor list workplan and provide comments to Ankura team.
14	Rinaldi, Scott	6/20/17	1.0	Correspond with D. Perez (OMM) regarding the creditor list development.
21	Crowley, William	6/20/17	1.0	Participate on internal professionals call regarding the status of workstreams.
21	Rosado, Kasey	6/21/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
3	Lopez, Luis	6/21/17	5.0	Perform work related to government fee analysis.
14	Klein, Joseph	6/21/17	4.6	Prepare analysis of creditor matrix and correspond with H. Kim (ACG) and L. Lopez (ACG) via email regarding the same.
14	Klein, Joseph	6/21/17	4.4	Prepare file for support received for the creditor matrix.
8	Lopez, Luis	6/21/17	3.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/21/17	3.0	Perform work related to the Title III filing.
28	Rinaldi, Scott	6/21/17	2.0	Perform Title III related work including participate in meeting with I. Garu (AAFAF) and A. Capacete (AAFAF) to discuss the creditor call log and related matters.
21	Rosado, Kasey	6/21/17	2.0	Tend to case administrative matters.
14	Rinaldi, Scott	6/21/17	1.5	Review individual creditor matrix data files and provide comments to Ankura team prior to forwarding to Prime Clerk.
3	Batlle, Juan Carlos	6/21/17	1.0	Tend to work tasks related to the government fee analysis.
14	Batlle, Juan Carlos	6/21/17	1.0	Tend to work tasks related to Title III matters.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	6/21/17	1.0	Participate in meeting with representatives from Pietrantoni Mendez & Alvarez to discuss Commonwealth related entities and related matters, and tend other Title III related matters.
14	Rinaldi, Scott	6/21/17	0.5	Review the Bondcom data file and Commonwealth bonds information received from H. Bettencourt (GDB) and provide comments to the Ankura team.
14	Klein, Joseph	6/22/17	6.2	Prepare support files with contact information of creditors of AAFAF for use in the creditor matrix.
14	Klein, Joseph	6/22/17	5.2	Update the analysis of the creditor matrix and correspond with H. Kim (ACG) and L. Lopez (ACG) regarding the same.
3	Lopez, Luis	6/22/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/22/17	4.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/22/17	4.0	Perform work related to the Title III filing.
21	Rosado, Kasey	6/22/17	3.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Rinaldi, Scott	6/22/17	1.0	Perform Title III related work including participate in meeting with R. Guerra (Hacienda) to discuss the development of the creditor list and related Title III matters.
14	Rinaldi, Scott	6/22/17	1.0	Review the unaudited financial statements of the Commonwealth for fiscal year ended 2014 and forward to Ankura team.
14	Lopez, Luis	6/23/17	4.0	Perform work related to the Title III filing.
14	Klein, Joseph	6/23/17	4.0	Update analysis of the creditor matrix and correspond with H. Kim (ACG) and L. Lopez (ACG) via email regarding the same.
14	Klein, Joseph	6/23/17	4.0	Update support files with contact information of creditors of AAFAF for use in the creditor matrix.
3	Lopez, Luis	6/23/17	3.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/23/17	3.0	Perform work related to government right sizing initiatives.
14	Rinaldi, Scott	6/23/17	3.0	Perform Title III related work including participating on conference call with representatives from Pietrantoni Mendez & Alvarez to discuss government entities that comprise the central government.
14	Rinaldi, Scott	6/23/17	2.0	Review the creditor matrix and creditor matrix data files to provide comments to Ankura team prior to forwarding to Prime Clerk.
21	Rosado, Kasey	6/23/17	2.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Rinaldi, Scott	6/23/17	1.0	Participate on conference call with the Ankura team and representatives from Prime Clerk to discuss the creditor matrix, status of information from the Commonwealth and related matters.
21	Rosado, Kasey	6/23/17	1.0	Tend to case administrative matters and correspond with representatives from Ankura regarding the same.
14	Klein, Joseph	6/24/17	0.7	Update the analysis of the creditor matrix and correspond with H. Kim (ACG) and L. Lopez (ACG) via email regarding the same.
14	Klein, Joseph	6/24/17	0.5	Update support files with contact information of creditors of AAFAF for use in the creditor matrix.
14	Klein, Joseph	6/25/17	1.0	Review the creditor matrix data file and perform tasks to standardize data and information.
21	Rosado, Kasey	6/26/17	8.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Kim, Hyejin	6/26/17	5.5	Prepare summary analysis related to employee classifications for creditors included in the creditor matrix to be reviewed by S. Rinaldi (ACG).
14	Klein, Joseph	6/26/17	4.6	Continue to review the creditor matrix data file and perform tasks to standardize data and information, and perform other related tasks.
3	Lopez, Luis	6/26/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/26/17	4.0	Perform work related to government right sizing initiatives.
14	Klein, Joseph	6/26/17	4.0	Revise creditor matrix presentation with H. Kim (ACG) based on comments and suggested revisions received from S. Rinaldi (ACG).
14	Lopez, Luis	6/26/17	3.5	Perform work related to the Title III filing.
14	Kim, Hyejin	6/26/17	3.4	Revise creditor matrix presentation with J. Klein (ACG) based on comments and suggested revisions received from S. Rinaldi (ACG) (partial).
14	Rinaldi, Scott	6/26/17	2.0	Perform Title III related work including review individual creditor matrix data files and provide comments to Ankura team prior to forwarding to Prime Clerk.
3	Batlle, Juan Carlos	6/26/17	1.0	Perform work on-site related to government fee analysis being prepared by L. Lopez (ACG).
14	Rinaldi, Scott	6/26/17	1.0	Review and provide comments to the creditor matrix workplan and status update presentation prepared by the Ankura team.
14	Kim, Hyejin	6/27/17	6.2	Review creditor matrix documents received from Hacienda and prepare summary analysis requested by S. Rinaldi (ACG).
21	Rosado, Kasey	6/27/17	6.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Klein, Joseph	6/27/17	4.5	Prepare creditor matrix presentation for representatives from AAFAF and O'Melveny & Myers that summarizes the creditor matrix, including creditor counts by category.
3	Lopez, Luis	6/27/17	4.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/27/17	4.0	Perform work related to government right sizing initiatives.
14	Klein, Joseph	6/27/17	3.0	Review documentation received from representatives from Hacienda regarding creditors included in the creditor matrix.
14	Lopez, Luis	6/27/17	3.0	Perform work related to the Title III filing.
14	Rinaldi, Scott	6/27/17	1.5	Perform Title III related work including meeting with D. Perez (OMM) to discuss creditor inquiries and related matters.
14	Kim, Hyejin	6/27/17	1.2	Revise summary analysis related to employee creditors included in creditor matrix.
14	Klein, Joseph	6/27/17	1.0	Review and update creditor matrix workplan for additional information received from Hacienda and correspond with S. Rinaldi (ACG) regarding the same.
14	Klein, Joseph	6/27/17	1.0	Prepare summary analysis related to documentation received from representatives from Hacienda to be included in creditor matrix.
14	Rinaldi, Scott	6/27/17	1.0	Review and provide comments to the creditor matrix summary analyses and creditor counts to Ankura team.
14	Rinaldi, Scott	6/27/17	1.0	Review the current status of the creditor matrix development and related matters.
14	Rinaldi, Scott	6/27/17	0.5	Participate in weekly meeting with AAFAF to discuss the confidential parties included in the creditor matrix and redaction of sensitive information.
21	Rosado, Kasey	6/28/17	8.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Kim, Hyejin	6/28/17	5.4	Review and prepare creditor matrix documentation to be sent to representatives from Prime Clerk in advance of filing with the court.
14	Lopez, Luis	6/28/17	4.0	Perform work related to the Title III filing.
14	Klein, Joseph	6/28/17	3.9	Prepare creditor matrix documentation to be sent to representatives from Prime Clerk for court filing.
14	Klein, Joseph	6/28/17	3.7	Revise support schedules related to creditor matrix documentation.
14	Kim, Hyejin	6/28/17	3.4	Review information sent by Hacienda for creditor matrix and provide updates to Ankura team regarding the same.
3	Lopez, Luis	6/28/17	3.0	Perform work related to government fee analysis.
8	Lopez, Luis	6/28/17	3.0	Perform work related to government right sizing initiatives.
14	Rinaldi, Scott	6/28/17	2.0	Prepare for and participate on a status update call related to the creditor matrix with representatives from Prime Clerk and O'Melveny & Myers.
14	Lopez, Luis	6/28/17	1.0	Participate in meeting at with representatives from AAFAF and Hacienda to discuss Title III related tasks.
14	Rinaldi, Scott	6/28/17	1.0	Perform Title III related work including corresponding with Ankura team regarding a meeting with representatives from Government Development Bank to discuss the bonds and debt of the Commonwealth.
14	Rinaldi, Scott	6/28/17	1.0	Review the current status of the creditor matrix and provide comments on outstanding items to Ankura team.
14	Rinaldi, Scott	6/28/17	1.0	Correspond with representatives from AAFAF and O'Melveny & Myers regarding outstanding invoices owed to certain Commonwealth vendors.
14	Klein, Joseph	6/28/17	0.6	Correspond with C. Schepper (PC) regarding creditor matrix documentation.
21	Rosado, Kasey	6/29/17	8.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Kim, Hyejin	6/29/17	4.3	Review and prepare creditor matrix documentation to be sent to Prime Clerk.
14	Klein, Joseph	6/29/17	3.6	Prepare creditor matrix, including file preparation, and building support documents, and correspond with H. Kim (ACG) and L. Lopez (ACG) regarding the same.
14	Kim, Hyejin	6/29/17	3.2	Review and prepare analysis regarding litigation creditors documentation received from representatives from AAFAF for review by S. Rinaldi (ACG).
3	Lopez, Luis	6/29/17	3.0	Perform work related to government fee analysis.
3	Lopez, Luis	6/29/17	3.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/29/17	3.0	Perform work related to the Title III filing.
14	Kim, Hyejin	6/29/17	1.4	Review and revise creditor matrix workplan for documentation received from Hacienda and comments from S. Rinaldi (ACG).
3	Battle, Juan Carlos	6/29/17	1.0	Perform work on-site related to government fee analysis being prepared by L. Lopez (ACG).
14	Rinaldi, Scott	6/29/17	1.0	Perform Title III related work including corresponding with Ankura team regarding outstanding questions and issues for the creditor matrix.
14	Rinaldi, Scott	6/29/17	1.0	Review individual creditor matrix data files and provide comments to Ankura team prior to forwarding to Prime Clerk.
14	Rinaldi, Scott	6/29/17	0.5	Participate on status update telephone call with representatives from AAFAF to discuss the creditor matrix.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	6/29/17	0.5	Review the analysis of employee data to be included in the creditor matrix and correspond with representatives from O'Melveny & Myers and Prime Clerk to discuss the noticing procedures and assumptions.
21	Rosado, Kasey	6/30/17	8.0	Perform various tasks related to Ankura proposals for the FY 2018 Professionals Service Agreement and address administrative matters and issues.
14	Klein, Joseph	6/30/17	4.6	Prepare and revise documentation to be sent to Prime Clerk for creditor matrix.
8	Lopez, Luis	6/30/17	3.0	Perform work related to government right sizing initiatives.
14	Lopez, Luis	6/30/17	3.0	Perform work related to the Title III filing.
14	Kim, Hyejin	6/30/17	2.6	Review and reconcile record counts received from Prime Clerk regarding creditor matrix documentation.
14	Kim, Hyejin	6/30/17	2.5	Review creditor matrix employee documentation for updated information provided by R. Guerra (Hacienda) and revise analysis regarding the same.
3	Lopez, Luis	6/30/17	2.0	Perform work related to government fee analysis.
28	Klein, Joseph	6/30/17	2.0	Review documentation related to creditor communications related to the Title III case and creditor matrix.
14	Kim, Hyejin	6/30/17	1.8	Review Department of Education documentation for creditor matrix and prepare summary analysis.
14	Rinaldi, Scott	6/30/17	1.5	Perform Title III related work including review of the creditor inquiry log including unresolved items and provide comments to Ankura team.
14	Rinaldi, Scott	6/30/17	1.0	Correspond with O'Melveny & Myers regarding call center language related to questions from creditors regarding unexpired contracts.
14	Klein, Joseph	6/30/17	0.9	Review and revise creditor matrix documentation.
14	Kim, Hyejin	6/30/17	0.6	Correspond with R. Guerra (Hacienda) regarding creditor matrix employee documentation.
14	Klein, Joseph	6/30/17	0.5	Participate on telephone call with S. Rinaldi (ACG), H. Kim (ACG) and C. Schepper (PC) to discuss creditor matrix filing and related documentation.
14	Kim, Hyejin	6/30/17	0.5	Participate on telephone call with S. Rinaldi (ACG), J. Klein (ACG) and C. Schepper (PC) to discuss creditor matrix filing and related documentation.
14	Rinaldi, Scott	6/30/17	0.5	Participate on telephone call with H. Kim (ACG), J. Klein (ACG) and C. Schepper (PC) to discuss creditor matrix filing and related documentation.
<b>TOTAL</b>			<b><u>724.1</u></b>	

EXHIBIT F

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD JULY 1,  
2017 THROUGH JULY 31, 2017

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO SECOND MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD JULY 1, 2017 THROUGH JULY 31, 2017**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: July 1, 2017 through July 31, 2017

Amount of compensation sought  
as actual, reasonable and necessary: \$261,848.50

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$11,406.94

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's second monthly fee statement in this case.

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<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the second monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$235,663.65 (90% of \$261,848.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$11,406.94 incurred by Ankura during the period of July 1, 2017 through July 31, 2017 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$12,099.26 and Ankura has eliminated \$692.32 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records by task code in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of

tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negrón, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE



Exhibit A - Summary of Professional Fees by Task Code

Code	Time Category	Total Hours	Total Fees
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	110.4	\$ 49,092.50
8	Operational Rightsizing	163.3	67,412.00
9	PMO Related	2.7	2,119.50

**Liquidity Related Matters**

2	Cash and Liquidity Analysis	44.2	30,322.00
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**Title III Matters**

28	Communications	53.7	23,565.00
25	Preparation of Fee Statements and Applications	1.0	785.00
14	Title III Reporting	90.6	44,766.00
4	Trade Vendor Matters	0.4	314.00

**Other Matters**

21	General Case Management	7.5	5,750.50
22	General Meetings with Client and Advisors	27.4	20,410.00
50	General Meetings with FOMB, UCC and/or Advisors	24.8	17,312.00

<b>TOTAL</b>		<b>526.0</b>	<b>\$ 261,848.50</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Exhibit B - Summary of Hours and Fees by Professional

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	Co-President	\$ 900.00	15.7	\$ 14,130.00
Battle, Fernando	Senior Managing Director	\$ 800.00	5.2	4,160.00
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	17.0	10,540.00
Crisalli, Paul	Senior Managing Director	\$ 875.00	25.8	22,575.00
San Miguel, Jorge	Senior Managing Director	\$ 620.00	16.4	10,168.00
Rinaldi, Scott	Managing Director	\$ 785.00	35.5	27,867.50
Rosado, Kasey	Managing Director	\$ 785.00	68.6	53,851.00
Klein, Joseph	Senior Associate	\$ 400.00	95.1	38,040.00
Llompert, Sofia	Senior Associate	\$ 330.00	18.6	6,138.00
Lopez, Luis	Senior Associate	\$ 330.00	169.3	55,869.00
Murphy, Thomas	Senior Associate	\$ 450.00	32.3	14,535.00
Catanzaro, Michael	Intern	\$ 150.00	26.5	3,975.00
<b>TOTAL</b>			<b>526.0</b>	<b>\$ 261,848.50</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS BY TASK CODE  
IN CHRONOLOGICAL ORDER

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Lopez, Luis	7/3/17	2.4	Revise files provided by Hacienda regarding vendor data to be included in the creditor matrix based on guidance from S. Rinaldi (ACG).
28	Klein, Joseph	7/3/17	1.8	Create list of categories and classifications for creditor call log inquires made to Prime Clerk.
3	Lopez, Luis	7/3/17	1.6	Aggregate fee collection data from Demographic Registry per request from C. Yamin (AAFAF) and M. Gonzalez (AAFAF).
3	Lopez, Luis	7/3/17	1.6	Aggregate and analyze fee collection data from Public Service Commission and ten additional agencies per request from M. Gonzalez (AAFAF), I. Garau (AAFAF), and C. Yamin (AAFAF).
14	Klein, Joseph	7/3/17	1.1	Review record counts of files sent to Prime Clerk for creditor matrix and provide status update to S. Rinaldi following filing of creditor matrix.
3	Batlle, Juan Carlos	7/3/17	1.0	Review and provide feedback on the government fee analysis report prepared by L. Lopez (ACG).
28	Klein, Joseph	7/3/17	0.3	Develop summary analysis of creditor inquiries received by Prime Clerk call center.
3	Batlle, Juan Carlos	7/4/17	2.0	Review fee collection issues overview and next steps regarding agency meetings for the month of July.
3	Lopez, Luis	7/5/17	2.6	Aggregate changes in fee structure considerations for various agencies discussed with C. Yamin (AAFAF) and M. Gonzalez (AAFAF).
50	Batlle, Juan Carlos	7/5/17	2.1	Participate in meeting with Financial Oversight and Management Board advisors at the request of C. Sobrino (Fortaleza).
3	Lopez, Luis	7/5/17	1.9	Revise fee collection information from twelve agencies and include analysis to be provided to C. Yamin (AAFAF), M. Gonzalez (AAFAF), and I. Garau (AAFAF).
21	Batlle, Juan Carlos	7/5/17	1.9	Participate in meeting with K. Lavin (ACG) to discuss next steps and overall update on AAFAF matters.
21	Lavin, Kevin	7/5/17	1.9	Participate in meeting with J. Batlle (ACG) to discuss next steps and overall update on AAFAF matters.
14	Klein, Joseph	7/5/17	1.8	Create comparison analysis of record counts in creditor matrix data to Prime Clerk notice of commencement mailing records.
28	Lopez, Luis	7/5/17	1.6	Review and analyze Prime Clerk call center information needed to create creditor call log file.
3	Lopez, Luis	7/5/17	1.4	Reorganize fee data provided by multiple agencies per request of M. Gonzalez (AAFAF), C. Yamin (AAFAF), and I. Garau (AAFAF).
28	Klein, Joseph	7/5/17	1.2	Revise creditor call log for distribution to representatives from AAFAF, O'Melveny & Myers and Hacienda.
14	Klein, Joseph	7/5/17	1.1	Participate on telephone call with C. Schepper (PC) to determine record counts per file included in the creditor matrix.
3	Lopez, Luis	7/5/17	0.8	Participate in meeting with C. Yamin (AAFAF) and I. Garau (AAFAF) to discuss updates and strategy on government fees analysis.
14	Klein, Joseph	7/5/17	0.6	Review creditor list examples provided by S. Rinaldi (ACG) to begin the draft of the creditor list.
3	Lopez, Luis	7/6/17	2.4	Participate in fee structure information meetings with representatives from Department of Natural Resources Department, Puerto Rico Fire Department, and Public Service Commission, coordinated by M. Gonzalez (AAFAF), C. Yamin (AAFAF), and I. Garau (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	7/6/17	2.2	Create creditor list workplan file to classify creditors types included in creditor list and code as contingent, unliquidated, and disputed.
14	Klein, Joseph	7/6/17	1.9	Create summary analysis of record counts captured in Ankura source files versus Prime Clerk records.
3	Lopez, Luis	7/6/17	1.8	Prepare scenarios analysis on fee structures changes for various agencies as requested by C. Yamin (AAFAF), M. Gonzalez (AAFAF), and B. Fernandez (AAFAF).
3	Lopez, Luis	7/6/17	1.4	Prepare scenario analysis to fee structures changes for Permits Office per request of C. Yamin (AAFAF) and M. Gonzalez (AAFAF).
3	Lopez, Luis	7/6/17	1.3	Revise and analyze fee structure information from multiple agencies per request of M. Gonzalez (AAFAF), C. Yamin (AAFAF), and I. Garau (AAFAF).
28	Klein, Joseph	7/6/17	1.3	Revise creditor call log weekly distribution file based on feedback from S. Rinaldi (ACG).
28	Lopez, Luis	7/6/17	1.2	Revise creditor call log data to include updates from S. Rinaldi (ACG).
3	Lopez, Luis	7/6/17	1.0	Participate in meeting with C. Yamin (AAFAF) regarding progress made to date on fees collection data provided by Puerto Rico Permits Office.
3	Lopez, Luis	7/6/17	0.7	Review and analyze fee collection data provided by Permits Office.
14	Klein, Joseph	7/6/17	0.7	Compare creditor matrix file record counts to file counts provided by Prime Clerk.
14	Rinaldi, Scott	7/6/17	0.5	Participate on a conference call with C. Schepper (PC) to discuss the creditor matrix for the Commonwealth and related matters.
14	Rinaldi, Scott	7/6/17	0.5	Participate on a status update conference call with D. Perez (OMM) and J. Klein (ACG) to discuss the Title III case and related matters.
14	Rinaldi, Scott	7/6/17	0.5	Review certain data files received from J. Klein (ACG) related to the creditor matrix and confirm status of inclusion regarding the same.
14	Klein, Joseph	7/6/17	0.5	Review creditor lists examples provided by S. Rinaldi (ACG) to inform the creditor list categories.
28	Rinaldi, Scott	7/6/17	0.5	Review the revise creditor call log summary and provide comments and questions to J. Klein (ACG) and L. Lopez (ACG).
4	Rinaldi, Scott	7/6/17	0.4	Review invoices for Cesar Castillo Inc. related to open creditor inquiry forwarded by D. Perez (OMM).
14	Rinaldi, Scott	7/6/17	0.4	Review the pension participant data files received from R. Guerra (Hacienda) and send comments to J. Klein (ACG) regarding the same with guidance for providing to representatives from Epiq Systems.
14	Rinaldi, Scott	7/6/17	0.4	Review the creditor matrix summary analysis and reconciliation between Ankura and Prime Clerk creditor counts for noticing purposes.
28	Rinaldi, Scott	7/6/17	0.3	Correspond with C. Schepper (PC) regarding the notice of commencement and timing of the mailing.
14	Rinaldi, Scott	7/6/17	0.2	Correspond with L. Lopez (ACG) regarding the Commonwealth top unsecured creditors list and payments made post-filing.
14	Klein, Joseph	7/6/17	0.2	Participate on telephone call with D. Perez (OMM) and S. Rinaldi (ACG) to discuss Title III matters (partial).
14	Rinaldi, Scott	7/6/17	0.2	Prepare and send to K. Rosado (ACG) a summary of ongoing Title III reporting related tasks for the Commonwealth.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	7/6/17	0.1	Correspond with L. Lopez (ACG) regarding the inclusion of Government Development Bank in the creditor matrix.
3	Llompert, Sofia	7/7/17	4.0	Research in support of the Public Private Partnership initiatives.
3	Lopez, Luis	7/7/17	2.1	Aggregate information from Department of Natural Resources, Puerto Rico Fire Department, and Commissioner of Financial Institutions requested by C. Yamin (AAFAF) for fee structure analysis.
3	Lopez, Luis	7/7/17	2.1	Consolidate and revise fee collection data and scenarios provided by Public Service Commission per request from C. Yamin (AAFAF).
14	Klein, Joseph	7/7/17	2.1	Revise creditor list workplan based on feedback received by S. Rinaldi (ACG).
14	Lopez, Luis	7/7/17	1.9	Analyze and discuss information on inquiries with D. Perez (OMM) and representatives from AAFAF.
28	Lopez, Luis	7/7/17	1.4	Participate in meeting regarding unresolved creditor inquiries with D. Perez (OMM), S. Rinaldi (ACG) and representatives from Hacienda, and AAFAF.
28	Klein, Joseph	7/7/17	1.4	Revise creditor call log file based on comments from S. Rinaldi (ACG).
28	Klein, Joseph	7/7/17	1.1	Update creditor call log file for daily distributions from Prime Clerk for the month of July.
28	Lopez, Luis	7/7/17	0.8	Review outstanding creditor inquiries to provide status update for S. Rinaldi (ACG).
21	Rinaldi, Scott	7/7/17	0.5	Tend to administrative matter including staffing.
28	Rinaldi, Scott	7/7/17	0.5	Review the final Frequently Asked Questions document for parties-in-interest to be posted to the Prime Clerk website that were distributed by D. Perez (OMM).
28	Rinaldi, Scott	7/7/17	0.5	Review the updated creditor call log summary and detail reports prior to sending to the representatives from AAFAF, Hacienda and O'Melveny & Myers.
28	Rinaldi, Scott	7/7/17	0.5	Participate on a conference call with D. Perez (OMM), L. Lopez (ACG) and representatives from Hacienda and AAFAF to discuss the creditor call log, open inquires and next steps to resolve (partial).
28	Klein, Joseph	7/7/17	0.4	Review creditor call log file with C. Rivera (PC) to discuss information aggregated by Prime Clerk.
14	Rinaldi, Scott	7/7/17	0.3	Review the largest unsecured creditors list including payments made post-filing that was provided by representatives from Hacienda.
28	Rinaldi, Scott	7/7/17	0.3	Prepare for conference call to discuss the creditor call log, unresolved creditor inquires and next steps.
14	Rinaldi, Scott	7/7/17	0.2	Read the daily case update email, with focus on the Commonwealth, distributed by O'Melveny & Myers.
14	Rinaldi, Scott	7/7/17	0.2	Correspond with J. Klein (ACG) regarding the creditor list and potential creditor types that should be included.
14	Lopez, Luis	7/10/17	2.8	Update analysis for creditor matrix files from Department of Education to be used for creditor matrix amendment.
28	Lopez, Luis	7/10/17	1.9	Prepare updates on pending creditor inquiries to be incorporated in the creditor call log.
14	Lopez, Luis	7/10/17	1.8	Prepare for meeting with representatives from the Department of Education regarding requested files for the creditor matrix.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Lopez, Luis	7/10/17	1.4	Participate in meeting with representatives from the Department of Education regarding requested files for the creditor matrix.
28	Rinaldi, Scott	7/10/17	0.6	Review the final Frequently Asked Questions for parties-in-interest to be posted to the Prime Clerk website that were distributed by D. Perez (OMM).
14	Rinaldi, Scott	7/10/17	0.4	Read the daily case update email, with focus on the Commonwealth, distributed by O'Melveny & Myers.
3	Batlle, Juan Carlos	7/11/17	3.0	Review and provide feedback regarding fee collection report prepared by L. Lopez (ACG).
3	Lopez, Luis	7/11/17	1.8	Incorporate content revisions to interim presentation regarding progress made to date on government fees per request from M. Gonzalez (AAFAF).
3	Lopez, Luis	7/11/17	1.7	Incorporate information received from various agencies regarding fee structures as requested by C. Yamin (AAFAF) and M. Gonzalez (AAFAF).
3	Lopez, Luis	7/11/17	1.7	Incorporate charts and analysis into fee structure presentation per request from M. Gonzalez (AAFAF).
3	Lopez, Luis	7/11/17	1.4	Update fee structure presentation content for review by J. Batlle (ACG).
28	Lopez, Luis	7/11/17	1.2	Prepare updates on pending creditor inquiries to be incorporated in the creditor call log.
3	Lopez, Luis	7/11/17	0.8	Participate in meeting with M. Gonzalez (AAFAF) regarding an updated framework to the fee structure project.
3	Lopez, Luis	7/11/17	0.7	Review information collected from various government agencies by M. Gonzalez (AAFAF) to include in presentation on fee analysis.
14	Klein, Joseph	7/11/17	0.5	Review the organization chart based on comments and input from Pietrantonio Mendez & Alvarez.
28	Lopez, Luis	7/12/17	2.6	Analyze Prime Clerk data and prepare next steps for unresolved creditor inquiries.
3	Lopez, Luis	7/12/17	2.4	Incorporate revised data analysis in fee structure presentation per the request of B. Fernandez (AAFAF).
8	Rosado, Kasey	7/12/17	2.4	Participate in meetings with M. Gonzalez (AAFAF) to discuss current status of agency organization initiative.
50	Batlle, Juan Carlos	7/12/17	1.7	Participate in meeting with Financial Oversight and Management Board representatives at request of C. Sobrino (Fortaleza).
8	Rosado, Kasey	7/12/17	1.4	Participate in meeting with representatives from AAFAF to discuss the agency research project and create a database of information.
28	Lopez, Luis	7/12/17	1.4	Research creditor call log inquiries with R. Guerra (Hacienda) to determine the status of unpaid invoices for several creditors.
3	Batlle, Juan Carlos	7/12/17	1.3	Review and provide feedback regarding fee collection analysis prepared by L. Lopez (ACG).
8	Rosado, Kasey	7/12/17	1.3	Create agency database list to be utilized for the agency research project.
50	Batlle, Juan Carlos	7/12/17	1.0	Participate in a meeting with C. Sobrino (Fortaleza), J. San Miguel (ACG) and K. Lavin (ACG) regarding Financial Oversight and Management Board.
50	San Miguel, Jorge	7/12/17	1.0	Participate in a meeting with C. Sobrino (Fortaleza), J. Batlle (ACG) and K. Lavin (ACG) regarding Financial Oversight and Management Board.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Lavin, Kevin	7/12/17	1.0	Participate in a meeting with C. Sobrino (Fortaleza), J. Batlle (ACG) and J. San Miguel (ACG) regarding Financial Oversight and Management Board.
3	Lopez, Luis	7/12/17	0.9	Revise fee structure analysis included in interim presentation on progress made to date per the request of M. Gonzalez (AAFAF).
28	Klein, Joseph	7/12/17	0.9	Revise creditor call log file analysis for weekly meeting.
14	Lopez, Luis	7/12/17	0.7	Reconcile record counts in the creditor matrix to information provided from Prime Clerk regarding the notice of commencement recipients.
14	Lopez, Luis	7/12/17	0.6	Update creditor matrix workplan to include additional files received from several government agencies.
14	Lopez, Luis	7/13/17	2.1	Update creditor matrix summary presentation based on feedback from S. Rinaldi (ACG) to include information sources, record counts, and summary analysis per creditor category.
8	Lopez, Luis	7/13/17	1.9	Incorporate notes and observations for agency research project following feedback received from various government agencies regarding operations.
8	Lopez, Luis	7/13/17	1.8	Incorporate revisions regarding reorganized organization chart from K. Rosado (ACG) for agency organization initiative.
8	Rosado, Kasey	7/13/17	1.6	Participate in meeting with representatives from AAFAF to discuss large and small agency research project.
8	Lopez, Luis	7/13/17	1.3	Aggregate information from various agencies for the small agency research project.
14	Lopez, Luis	7/13/17	1.3	Update creditor matrix workplan to include outstanding data requests.
8	Lopez, Luis	7/13/17	1.2	Perform diligence on information obtained from agencies and create summary analysis per request of K. Rosado (ACG) for small agency research project.
14	Rinaldi, Scott	7/13/17	1.0	Read the daily case update email, with focus on the Commonwealth including related pleadings, distributed by O'Melveny & Myers.
8	Rosado, Kasey	7/13/17	0.9	Research potential US states that would serve as viable comparisons to Puerto Rico for the agency presentation to AAFAF.
8	Rosado, Kasey	7/13/17	0.8	Participate in meeting with M. Gonzalez (AAFAF) to discuss scope of the agency research project to compare US States to Puerto Rico.
8	Rosado, Kasey	7/13/17	0.6	Review current Commonwealth organization chart to inform potential changes related to the agency organization initiative.
28	Klein, Joseph	7/13/17	0.6	Revise creditor call log for the daily file distributed by Prime Clerk.
8	Rosado, Kasey	7/13/17	0.4	Create reorganized Commonwealth organization chart for agency organization initiative by reclassifying various departments and agencies.
22	Lavin, Kevin	7/14/17	1.6	Participate on conference call with representatives from AAFAF and J. San Miguel (ACG) to discuss overall workstream progress and open items.
22	San Miguel, Jorge	7/14/17	1.6	Participate on conference call with representatives from AAFAF and K. Lavin (ACG) to discuss overall workstream progress and open items.
28	Lopez, Luis	7/14/17	1.5	Update creditor call log file for new information provided by Prime Clerk.
8	Lopez, Luis	7/14/17	1.3	Incorporate budget and other operating information for small agency research project based on comments from K. Rosado (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Rosado, Kasey	7/14/17	0.9	Review and provide revisions regarding agency small agency research project from L. Lopez (ACG) and correspond regarding the same.
21	San Miguel, Jorge	7/14/17	0.9	Participate on conference call with K. Lavin (ACG) to review AAFAF delivery of documentation.
21	Lavin, Kevin	7/14/17	0.9	Participate on conference call with J. San Miguel (ACG) to review AAFAF delivery of documentation.
8	Rosado, Kasey	7/14/17	0.6	Assess AAFAF engagement staffing needs for ongoing workstreams around the small agency research project.
28	Lopez, Luis	7/14/17	0.6	Review weekly creditor call log data file.
28	Lopez, Luis	7/14/17	0.5	Participate in meeting with J. Klein (ACG), Diana Perez (OMM), representatives from Hacienda, representatives from AAFAF, to discuss unresolved call center inquiries.
28	Klein, Joseph	7/14/17	0.5	Participate in meeting with L. Lopez (ACG), Diana Perez (OMM), representatives from Hacienda, representatives from AAFAF, to discuss unresolved call center inquiries.
2	Rosado, Kasey	7/15/17	0.8	Review cash flow report for week ended 7/14/17.
8	Rosado, Kasey	7/15/17	0.8	Review agency research project analysis in advance of discussions with AAFAF.
8	Lopez, Luis	7/17/17	3.3	Update the overall summarization of all government agencies for the agency presentation based on revisions from K. Rosado (ACG).
3	Lopez, Luis	7/17/17	3.2	Review information collected from various government agencies to prepare presentation on government fee analysis.
3	Lopez, Luis	7/17/17	2.7	Prepare government fee analysis report for inclusion into liquidity analysis.
28	Lopez, Luis	7/17/17	1.9	Obtain information related to unresolved creditor inquiries and coordinate with J. Klein (ACG) and S. Rinaldi (ACG) regarding the same.
22	San Miguel, Jorge	7/17/17	1.0	Participate in meeting with K. Lavin (ACG) representatives from AAFAF to discuss refinements to the Ankura engagement and adjustments to the workstream.
22	Lavin, Kevin	7/17/17	1.0	Participate in meeting with J. San Miguel (ACG) representatives from AAFAF to discuss refinements to the Ankura engagement and adjustments to the workstream.
22	San Miguel, Jorge	7/17/17	0.8	Review and revise Ankura workstream strategy in advance of meeting with AAFAF representatives.
3	Lopez, Luis	7/18/17	2.7	Prepare analysis on progress made to date on fee collections related to ten different agencies and compare current budget to prior year budget.
8	Lopez, Luis	7/18/17	2.3	Incorporate revisions from K. Rosado (ACG) into the agency presentation related to small agency research project.
3	Lopez, Luis	7/18/17	1.8	Update government fee structure tables per request of C. Yamin (AAFAF) and B. Fernandez (AAFAF).
28	San Miguel, Jorge	7/18/17	1.0	Participate in meeting with K. Lavin (ACG) and A. Capacete (AAFAF) regarding communications matters.
28	Lavin, Kevin	7/18/17	1.0	Participate in meeting with J. San Miguel (ACG) and A. Capacete (AAFAF) regarding communications matters.
8	Murphy, Thomas	7/18/17	0.6	Prepare organization charts for five US states to compare to current Puerto Rico Government structure for agency organization initiative.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Lopez, Luis	7/18/17	0.4	Participate in meeting with C. Yamin (AAFAF) regarding changes for the fee structure project analysis and exhibits.
8	Murphy, Thomas	7/18/17	0.4	Review the overall summarization of all government agencies of the agency presentation to prepare for meetings with representatives from AAFAF.
8	Murphy, Thomas	7/18/17	0.3	Review Illinois Government for information regarding total government agencies and organization structure to compare to Puerto Rico for agency research project.
8	Catanzaro, Michael	7/19/17	3.7	Research and analyze Connecticut budget and document appropriations from the general fund for each state agency to compare to Puerto Rico for agency research project.
8	Catanzaro, Michael	7/19/17	2.9	Review Connecticut Government and create list of agencies to compare with Puerto Rico for agency research project.
8	Klein, Joseph	7/19/17	2.9	Research and prepare analysis regarding California Government for information regarding agencies, organization relationships, and employee counts to compare to Puerto Rico for agency research project.
8	Lopez, Luis	7/19/17	2.6	Analyze updated information from agencies to include services provided and comparative year to year budgets per K. Rosado (ACG) request for the small agencies research project.
8	Lopez, Luis	7/19/17	2.6	Incorporate updates to agency structures included in agency presentation.
8	Klein, Joseph	7/19/17	2.4	Research New York Government for agencies, department functions, organization structures, and employee counts to compare to Puerto Rico for agency research project.
8	Klein, Joseph	7/19/17	2.1	Review California state budget and appropriations per agency from the general fund to compare to Puerto Rico budget for agency research project.
3	Batlle, Fernando	7/19/17	2.0	Participate in meeting with K. Lavin (ACG), N. Jeresko (FOMB) and representatives from McKinsey and Proskauer Rose to discuss status of implementation.
3	Lavin, Kevin	7/19/17	2.0	Participate in meeting with F. Batlle (ACG), N. Jeresko (FOMB) and representatives from McKinsey and Proskauer Rose to discuss status of implementation.
8	Catanzaro, Michael	7/19/17	2.0	Review organization structure of California and create list of departments and agencies to compare to Puerto Rico for agency research project.
3	Lopez, Luis	7/19/17	1.8	Incorporate changes on fee structure project across all reviewed agencies per request from B. Fernandez (AAFAF), and C. Yamin (AAFAF).
8	Klein, Joseph	7/19/17	1.7	Research and aggregate budget allocations and appropriations for New York for the agency research project.
14	Lopez, Luis	7/19/17	1.2	Review Prime Clerk data files on the creditor matrix to identify potential missing address parties.
3	Lopez, Luis	7/19/17	1.1	Participate in meeting with B. Fernandez (AAFAF) to discuss fee structure project and additional information required to complete outstanding items.
8	Klein, Joseph	7/19/17	1.1	Review and discuss research analyzed by M. Catanzaro (ACG) on Connecticut budget and department information for agency research project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
22	San Miguel, Jorge	7/19/17	1.0	Participate on conference call with K. Lavin (ACG) and representatives from AAFAF and O'Melveny & Myers to discuss workstreams.
22	Lavin, Kevin	7/19/17	1.0	Participate on conference call with J. San Miguel (ACG) and representatives from AAFAF and O'Melveny & Myers to discuss workstreams.
8	Catanzaro, Michael	7/19/17	0.9	Review current Puerto Rico Government structure and Puerto Rico census data to compare with aggregated US State information for agency presentation.
8	Rosado, Kasey	7/19/17	0.7	Review agency presentation draft and provide comments to Ankura team.
8	Rosado, Kasey	7/19/17	0.6	Provide feedback on small agency research project analysis to L. Lopez (ACG) to incorporate in updated agency presentation.
8	Catanzaro, Michael	7/19/17	0.5	Participate in meeting with J. Klein (ACG) to review US States and discuss strategy for aggregating information for agency research project.
8	Klein, Joseph	7/19/17	0.5	Participate in meeting with M. Catanzaro (ACG) to review US States and discuss strategy for aggregating information for agency research project.
14	Rinaldi, Scott	7/19/17	0.5	Review workplan, current status of workstreams for Title III related reporting.
3	Rinaldi, Scott	7/19/17	0.3	Participate on status update call with D. Perez (OMM) to discuss workstreams and coordination regarding implementation plan.
21	Rinaldi, Scott	7/19/17	0.2	Review engagement budget with K. Rosado (ACG) and K. Lavin (ACG).
21	Rosado, Kasey	7/19/17	0.2	Review engagement budget with S. Rinaldi (ACG) and K. Lavin (ACG).
21	Lavin, Kevin	7/19/17	0.2	Review engagement budget with S. Rinaldi (ACG) and K. Rosado (ACG).
8	Catanzaro, Michael	7/20/17	3.2	Review information collected on Connecticut budget and appropriations to select government agencies to compare with Puerto Rico agency appropriations.
8	Catanzaro, Michael	7/20/17	2.2	Create list of agencies and departments for the Colorado and document the state organization structure for agency research project.
8	Klein, Joseph	7/20/17	2.2	Review analysis from M. Catanzaro and research Colorado government for agencies, department functions, organizational structures, and employee counts to compare to Puerto Rico for agency research project.
8	Klein, Joseph	7/20/17	2.2	Analyze Colorado budget and compare to Connecticut, New York and California for agency research project.
8	Lopez, Luis	7/20/17	1.9	Update framework for next phase of small agency research project with G. Pagan (AAFAF), C. Frederique (AAFAF), and E. Candelaria (AAFAF).
8	Lopez, Luis	7/20/17	1.8	Update information for agency presentation based on feedback from G. Pagan (AAFAF), C. Frederique (AAFAF), and E. Candelaria (AAFAF).
8	Catanzaro, Michael	7/20/17	1.7	Aggregate data from Connecticut, Colorado, New York and California to create statistics and tables for agency research project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Catanzaro, Michael	7/20/17	1.4	Review presentation on the government structure of Puerto Rico and Puerto Rico census data to compare to aggregated US State for agency research project.
3	Lopez, Luis	7/20/17	1.3	Prepare consolidated summary tables on fee structure presentation per request of B. Fernandez (AAFAF).
8	Lopez, Luis	7/20/17	1.3	Participate in meeting with G. Pagan (AAFAF), E. Candelaria (AAFAF), C. Frederique (AAFAF) to discuss information acquired from the various small agencies and review next steps.
8	Lopez, Luis	7/20/17	1.2	Participate in meeting to discuss operations strategies of various government agencies with G. Pagan (AAFAF), E. Candelaria, and C. Frederique (AAFAF) for small agency research project.
8	Klein, Joseph	7/20/17	1.2	Review information of Connecticut, California, New York and Colorado regarding government agencies and budget information aggregated by M. Catanzaro (ACG) for comparison to Puerto Rico for agency research project.
28	Klein, Joseph	7/20/17	1.2	Update creditor call log file for additional analysis of calls made to Prime Clerk call center.
22	San Miguel, Jorge	7/20/17	1.0	Participate on conference call with K. Lavin (ACG) representatives from AAFAF to update Ankura scope of engagement on related workstreams.
22	Lavin, Kevin	7/20/17	1.0	Participate on conference call with J. San Miguel (ACG) representatives from AAFAF to update Ankura scope of engagement on related workstreams.
28	Lopez, Luis	7/20/17	1.0	Revise creditor call log file to be distributed for weekly meeting.
14	Klein, Joseph	7/20/17	0.8	Update Title III workplan to include status updates on creditor categories.
8	Murphy, Thomas	7/20/17	0.6	Develop project outline to conduct additional research on the county structures of five US States for government structuring project.
8	Rosado, Kasey	7/20/17	0.6	Correspond with representatives from Ankura regarding agency research project and government structuring project and outline next steps.
14	Lopez, Luis	7/20/17	0.6	Participate on a conference call with J. Klein (ACG) and S. Rinaldi (ACG) regarding the current status of the Commonwealth Title III workstreams.
14	Rinaldi, Scott	7/20/17	0.6	Participate on a conference call with J. Klein (ACG) and L. Lopez (ACG) regarding the current status of the Commonwealth Title III workstreams.
14	Klein, Joseph	7/20/17	0.6	Participate on a conference call with S. Rinaldi (ACG) and L. Lopez (ACG) regarding the current status of the Commonwealth Title III workstreams.
21	San Miguel, Jorge	7/20/17	0.4	Participate on conference call with K. Lavin (ACG) to review Ankura workplan for AAFAF engagements.
21	Lavin, Kevin	7/20/17	0.4	Participate on conference call with J. San Miguel (ACG) to review Ankura workplan for AAFAF engagements.
14	Rinaldi, Scott	7/20/17	0.2	Review the creditor list for Title III workplan in advance of discussing with the Ankura team.
28	Rinaldi, Scott	7/20/17	0.2	Review the creditor call log distributed by Prime Clerk.
8	Klein, Joseph	7/21/17	2.9	Analyze and summarize information from research of California, Illinois, New York, Colorado and Connecticut on number of government agencies, budget size and employees for agency research project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Catanzaro, Michael	7/21/17	2.5	Prepare analysis for comparing to Puerto Rico to Illinois, New York and California for agency research project.
3	Lopez, Luis	7/21/17	2.2	Prepare scenario analysis of fee changes and impact on government revenues across specific agencies, per request from C. Yamin (AAFAF), B. Fernandez (AAFAF), and M. Gonzalez (AAFAF).
8	Murphy, Thomas	7/21/17	2.2	Research organizational and agency structure of Illinois for agency research project.
3	Lopez, Luis	7/21/17	2.1	Analyze information provided by various agencies regarding fee collections for the government fee structure project.
8	Catanzaro, Michael	7/21/17	1.9	Prepare draft presentation slides to compare Puerto Rico to Illinois, New York and Colorado for agency presentation.
8	Catanzaro, Michael	7/21/17	1.8	Prepare draft presentation slides to compare Puerto Rico to California and Connecticut for agency presentation.
8	Catanzaro, Michael	7/21/17	1.6	Review data tables to compare Puerto Rico census data to five US States for agency presentation.
14	Klein, Joseph	7/21/17	1.4	Prepare creditor matrix status update for meeting with representatives from AAFAF.
28	Lopez, Luis	7/21/17	1.1	Research unresolved inquiries related to the creditor call log.
28	Klein, Joseph	7/21/17	1.1	Update creditor call log for weekly meeting using data distributions sent from Prime Clerk.
8	Murphy, Thomas	7/21/17	1.0	Review Puerto Rico government agency structure and compare research conducted on Illinois for agency organization initiative.
8	Murphy, Thomas	7/21/17	0.9	Research appropriations budgets of comparable US States to measure against Puerto Rico government agencies for agency research project.
8	Murphy, Thomas	7/21/17	0.8	Research appropriation budget of Illinois for agency research project.
8	Klein, Joseph	7/21/17	0.7	Revise analysis comparing five US States government organizations to Puerto Rico for agency organization initiative.
14	Rinaldi, Scott	7/21/17	0.5	Update on outstanding tasks and workplan for Title III update for representatives from AAFAF.
28	Lopez, Luis	7/21/17	0.5	Participate in meeting regarding the creditor call log with J. Klein (ACG), D. Perez (OMM), R. Guerra (Hacienda), A. Lopez (ACG) and I. Garau (AAFAF).
28	Klein, Joseph	7/21/17	0.5	Participate in weekly creditor call log meeting with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda) A. Lopez (AWL), and L. Lopez (ACG).
28	Lopez, Luis	7/21/17	0.5	Update creditor call log file for new information collected on Cesar Castillo.
14	Rinaldi, Scott	7/21/17	0.4	Tend to administrative matters regarding Title III reporting.
28	Rinaldi, Scott	7/21/17	0.4	Review the creditor call log and provide comments to J. Klein (ACG).
8	Catanzaro, Michael	7/21/17	0.2	Review data from Connecticut, Colorado, New York and California and prepare analysis to be used in charts for agency presentation.
14	Rinaldi, Scott	7/21/17	0.2	Review workplan document and provide comments to J. Klein (ACG) regarding the same.
8	Murphy, Thomas	7/22/17	3.9	Revise agency presentation to include number of agencies, employees, budget size and budget appropriations for five US States.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Murphy, Thomas	7/22/17	2.7	Review aggregated agency and budget data for selected five US States for comparative purposes to Puerto Rico for agency research project.
8	Murphy, Thomas	7/22/17	1.9	Categorize agencies of Illinois to compare to the government structure of Puerto Rico for agency organization initiative.
8	Rosado, Kasey	7/22/17	1.4	Review and provide comments regarding agency research project analysis provided by T. Murphy (ACG).
8	Murphy, Thomas	7/22/17	0.9	Review five US States for county structures for government structuring project.
8	Murphy, Thomas	7/22/17	0.9	Analyze US States demographics and compare to Puerto Rico demographics for agency research project.
8	Murphy, Thomas	7/22/17	0.7	Prepare summary of information collected on US State agency structures to be compared with the structure of the Puerto Rico government for agency organization initiative.
8	Rosado, Kasey	7/23/17	1.8	Review and provide comments to agency presentation for T. Murphy (ACG) and L. Lopez (ACG).
8	Klein, Joseph	7/23/17	1.8	Update analysis of five US States to compare with Puerto Rico metrics included in the agency presentation.
8	Klein, Joseph	7/23/17	1.0	Review aggregated US State information provided by M. Catanzaro (ACG) to create a comparative analysis for agency research project.
8	Rosado, Kasey	7/23/17	0.9	Review and provide comments regarding the executive summary of the agency presentation from T. Murphy (ACG).
8	Murphy, Thomas	7/23/17	0.9	Prepare executive summary to agency presentation for K. Rosado (ACG) review.
8	Klein, Joseph	7/23/17	0.9	Incorporate analysis from the agency research project for T. Murphy (ACG) review.
8	Murphy, Thomas	7/23/17	0.6	Review government structures of five US States and evaluate selected Puerto Rico agencies for agency organization initiative.
8	Rosado, Kasey	7/23/17	0.6	Correspond with Ankura team regarding workstreams for the agency presentation.
8	Murphy, Thomas	7/23/17	0.5	Prepare summary tables for Puerto Rico demographic information to be included in the agency presentation.
8	Lopez, Luis	7/24/17	1.9	Participate in meeting to discuss strategy of conducting follow up analysis for the small agency research project with G. Pagan (AAFAF), E. Candelaria, and C. Frederique (AAFAF).
8	Lopez, Luis	7/24/17	1.6	Review and revise information requirements from agencies regarding small agency research project and agency presentation.
8	Lopez, Luis	7/24/17	1.5	Participate in meeting with G. Pagan (AAFAF), E. Candelaria (AAFAF), C. Frederique (AAFAF) to discuss agency presentation and next steps.
3	San Miguel, Jorge	7/24/17	1.3	Develop outline for Puerto Rico Public-Private Partnerships Authority capital expenditure and infrastructure plan to be reviewed with representatives from Puerto Rico Public-Private Partnerships Authority.
8	Rosado, Kasey	7/24/17	1.3	Participate in meetings with representatives from AAFAF regarding small agency research project.
3	San Miguel, Jorge	7/24/17	1.2	Create plan for Puerto Rico Public-Private Partnerships Authority representatives regarding potential economic development initiatives for Puerto Rico.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Lopez, Luis	7/24/17	1.2	Participate in meeting with representatives from AAFAF on information requests to be provided by agencies regarding fee structure project.
8	Rosado, Kasey	7/24/17	1.2	Review and provide comments to agency presentation for T. Murphy (ACG).
3	Rosado, Kasey	7/24/17	1.1	Participate in meeting with M. Gonzalez (AAFAF) to discuss Puerto Rico benchmark analysis for fee structure project.
3	Lopez, Luis	7/24/17	1.1	Participate in meeting to discuss FY 2017 budget information received from various agencies with C. Yamin (AAFAF) for fee structure project.
28	Klein, Joseph	7/24/17	1.1	Revise creditor call log presentation for weekly meeting.
3	Battle, Juan Carlos	7/24/17	1.0	Review and provide feedback on the fee structure report prepared by L. Lopez (ACG).
8	Lopez, Luis	7/24/17	1.0	Develop requirements for small agencies with outstanding information for review by G. Pagan (AAFAF), C. Frederique (AAFAF), and E. Candelaria (AAFAF).
8	Murphy, Thomas	7/24/17	1.0	Review and update agency presentation for changes to the comparison analysis between US States and Puerto Rico.
8	Rosado, Kasey	7/24/17	1.0	Participate in meeting with M. Gonzalez (AAFAF) to discuss agency organization initiative and next steps.
14	Lopez, Luis	7/24/17	1.0	Participate in meeting with S. Rinaldi (ACG), J. Klein (ACG) and representatives from AFFAF and D. Perez (OMM) regarding the current status of the creditor matrix.
14	Rinaldi, Scott	7/24/17	1.0	Participate in meeting with L. Lopez (ACG), J. Klein (ACG) and representatives from AFFAF and D. Perez (OMM) regarding the current status of the creditor matrix.
14	Klein, Joseph	7/24/17	1.0	Participate in meeting with L. Lopez (ACG), S. Rinaldi (ACG) and representatives from AFFAF and D. Perez (OMM) regarding the current status of the creditor matrix.
14	Klein, Joseph	7/24/17	1.0	Update creditor matrix summary analysis for discussion with representatives from AAFAF regarding progress on completing name and address information on creditor matrix categories.
14	Klein, Joseph	7/24/17	0.9	Incorporate edits on organization chart based on feedback from L. Lopez (ACG).
22	Rosado, Kasey	7/24/17	0.6	Prepare for organizational meeting with representatives from AAFAF.
14	Rinaldi, Scott	7/24/17	0.5	Review the revised information regarding payments to largest unsecured creditors post-filing received from Hacienda.
14	Rinaldi, Scott	7/24/17	0.5	Review information related to an open creditor inquiry distributed by D. Perez (OMM).
14	Rinaldi, Scott	7/24/17	0.5	Review information and comments from J. Klein (ACG) from prior year audited financial statements of the Commonwealth as it relates to the creditor list and creditor matrix.
25	Rinaldi, Scott	7/24/17	0.5	Participate in meeting with K. Rosado (ACG) regarding staffing and billing matters.
25	Rosado, Kasey	7/24/17	0.5	Participate in meeting with S. Rinaldi (ACG) regarding staffing and billing matters.
3	Lopez, Luis	7/24/17	0.4	Incorporate changes to fee analysis tables as requested by B. Fernandez (AAFAF) and C. Yamin (AAFAF).
14	Klein, Joseph	7/24/17	0.4	Update creditor matrix workplan for outstanding items and correspond with Hacienda to acquire missing information.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Rosado, Kasey	7/24/17	0.3	Review current pension reform efforts.
14	Klein, Joseph	7/25/17	3.7	Compare and summarize agencies included in utilities motion to agencies in organization chart of the Commonwealth.
2	Crisalli, Paul	7/25/17	3.4	Review of Commonwealth historical financials related to the liquidity presentation.
28	Klein, Joseph	7/25/17	2.7	Revise creditor call log statistics to inform AAFAF of call types, call volume, and escalation percentages.
22	Rosado, Kasey	7/25/17	2.6	Participate in meeting with representatives from AAFAF regarding update on all measures and reforms in preparation for executive weekly meeting.
22	Rosado, Kasey	7/25/17	2.3	Participate in financial advisor meeting with representatives from AAFAF.
8	Lopez, Luis	7/25/17	2.0	Participate in meeting with M. Gonzalez (AAFAF) and C. Frederique (AAFAF) to review agency meetings, questions, information requirements and research on budgets, operations and services regarding small agency research project.
8	Lopez, Luis	7/25/17	1.8	Review and revise information requests to be shared with various government agencies for analysis of budget amounts, operations, and services in advance of meeting with representatives from AAFAF for small agency research project.
3	Lopez, Luis	7/25/17	1.7	Participate in meeting to discuss strategy for requesting additional information requirements regarding fee structure project with B. Fernandez (AAFAF) and C. Yamin (AAFAF).
2	Crisalli, Paul	7/25/17	1.6	Prepare for meeting regarding liquidity forecast to be held with representatives from AAFAF and Ankura.
3	San Miguel, Jorge	7/25/17	1.6	Review and revise outline for Puerto Rico Public-Private Partnerships Authority capital expenditure and infrastructure plan.
28	Lopez, Luis	7/25/17	1.6	Update information on call inquiries received from Prime Clerk and consolidate based on comments from J. Klein (ACG).
8	Klein, Joseph	7/25/17	1.5	Revise Puerto Rico organization chart for agency organization initiative based on feedback from K. Rosado (ACG) and T. Murphy (ACG).
3	Lopez, Luis	7/25/17	1.3	Participate in meeting with M. Gonzalez (AAFAF) and G. Portela (AAFAF) to review status of fee structure project.
22	Rosado, Kasey	7/25/17	1.3	Participate in meeting with representatives from AAFAF to discuss bi-weekly progress report for government agencies benchmarking.
14	Klein, Joseph	7/25/17	1.2	Revise creditor matrix workplan following comments from S. Rinaldi (ACG).
8	Lopez, Luis	7/25/17	1.0	Participate in meeting to discuss strategy for acquiring additional information for small agency research project with C. Frederique (AAFAF), G. Pagan (AAFAF), and E. Candelaria (AAFAF).
14	Lopez, Luis	7/25/17	1.0	Participate in meeting with I. Garau (AFAF), J. Klein (ACG) and S. Rinaldi (ACG) to discuss the Title III case, open items and specific deadlines.
14	Rinaldi, Scott	7/25/17	1.0	Participate in meeting with I. Garau (AFAF), J. Klein (ACG) and L. Lopez (ACG) to discuss the Title III case, open items and specific deadlines.
14	Klein, Joseph	7/25/17	1.0	Participate in meeting with I. Garau (AFAF), S. Rinaldi (ACG) and L. Lopez (ACG) to discuss the Title III case, open items and specific deadlines.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	7/25/17	0.9	Review Financial Oversight and Management Board covered entities list and correspond with D. Perez (OMM) regarding the same in order to determine the entities that are part of the Commonwealth Title III filing and those which are not.
8	Murphy, Thomas	7/25/17	0.8	Prepare list of data reports and analysis to be requested for large agency research project following request from AAFAF.
14	Rinaldi, Scott	7/25/17	0.8	Review the creditor matrix summary and the legal entity organization chart including comments from Pietrantonio Mendez & Alvarez provided by J. Klein (ACG) in preparation for meeting with representatives from AFFAF to discuss the same, and revert comments to J. Klein (ACG).
28	Klein, Joseph	7/25/17	0.7	Prepare notes and questions for call with Prime Clerk to discuss the creditor call report.
14	Klein, Joseph	7/25/17	0.6	Participate on telephone call with D. Perez (OMM) to discuss utilities motion.
14	Rinaldi, Scott	7/25/17	0.5	Prepare for meeting with I. Garau (AFFAF) to discuss Title III case, open items and specific deadlines.
28	Lopez, Luis	7/25/17	0.5	Participate on telephone call with J. Berman (PC), A. Adler (PC), S. Rinaldi (ACG), and J. Klein (ACG) to discuss the creditor call log call descriptions and escalation levels in Prime Clerk report.
28	Rinaldi, Scott	7/25/17	0.5	Participate on telephone call with J. Berman (PC), A. Adler (PC), J. Klein (ACG), and L. Lopez (ACG) to discuss the creditor call log call descriptions and escalation levels in Prime Clerk report.
28	Klein, Joseph	7/25/17	0.5	Participate on telephone call with J. Berman (PC), A. Adler (PC), S. Rinaldi (ACG), and L. Lopez (ACG) to discuss the creditor call log call descriptions and escalation levels in Prime Clerk report.
14	Rinaldi, Scott	7/25/17	0.3	Follow up with D. Perez (OMM) regarding certain workstreams associated with the Commonwealth Title III case.
8	Lopez, Luis	7/26/17	3.6	Develop framework and information requirements for large agency research project.
14	Klein, Joseph	7/26/17	3.3	Compare agencies included in Financial Oversight and Management Board covered entities list to agencies included in organization chart and correspond with D. Perez (OMM) regarding the same.
50	Rosado, Kasey	7/26/17	3.0	Prepare materials for Financial Oversight and Management Board weekly coordination meeting.
2	Crisalli, Paul	7/26/17	2.7	Participate in meeting with representatives from AAFAF, Conway Mackenzie, Bank of America Merrill Lynch, Citibank, Rothschild and McKinsey and K. Rosado (ACG) regarding liquidity and cash flows.
2	Rosado, Kasey	7/26/17	2.7	Participate in meeting with representatives from AAFAF, Conway Mackenzie, Bank of America Merrill Lynch, Citibank, Rothschild and McKinsey and P. Crisalli (ACG) regarding liquidity and cash flows.
50	Rosado, Kasey	7/26/17	2.6	Participate in Financial Oversight and Management Board weekly coordination meeting.
8	Lopez, Luis	7/26/17	1.8	Participate in meeting with G. Pagan (AAFAF), C. Frederique (AAFAF), E. Candelaria (AAFAF) on agency meetings, questions, information requirements for large agency research project.
8	Murphy, Thomas	7/26/17	1.8	Revise reorganized Puerto Rico Government organization chart for agency organization initiative.

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8	Lopez, Luis	7/26/17	1.6	Prepare initial screening documents for agencies to be reviewed in August per request of C. Frederique (AAFAF), G. Pagan (AAFAF), and E. Candelaria (AAFAF) for large agency research project.
3	Batlle, Fernando	7/26/17	1.5	Participate in meeting with K. Lavin (ACG), N. Jeresko (FOMB) and representatives from McKinsey and Proskauer Rose to discuss implementation of fiscal plan initiatives.
3	Lavin, Kevin	7/26/17	1.5	Participate in meeting with F. Batlle (ACG), N. Jeresko (FOMB) and representatives from McKinsey and Proskauer Rose to discuss implementation of fiscal plan initiatives.
3	Rosado, Kasey	7/26/17	1.5	Review Central Government fiscal plan and potential initiatives to inform economic development initiatives.
50	Rosado, Kasey	7/26/17	1.5	Participate on telephone call with representatives from AAFAF and McKinsey regarding integrations and reorientation update.
14	Klein, Joseph	7/26/17	1.4	Create summary list of agencies not included in organization chart that were listed on Financial Oversight and Management Board covered entities list or utilities motion.
2	Crisalli, Paul	7/26/17	1.2	Prepare for and participate in meeting with A. Mendez (AAFAF), R. Lopez (AAFAF), J. Gotos (Binder Dijker Otte), F. Scherrer (Binder Dijker Otte), R. DiNapoli (CM) regarding accounts payable and related capacity analysis.
14	Klein, Joseph	7/26/17	1.2	Reconcile record counts between creditor matrix source files and Prime Clerk record counts to prepare for the creditor list.
14	Klein, Joseph	7/26/17	1.2	Create summary list of agencies included in the organization chart that were not listed on Financial Oversight and Management Board covered entities list or utilities motion.
2	Crisalli, Paul	7/26/17	1.1	Prepare and review liquidity data for meeting with representatives from AAFAF, Rothschild and McKinsey.
8	Murphy, Thomas	7/26/17	1.1	Incorporate comments received from K. Rosado (ACG) into the proposed reorganized Puerto Rico Government organization chart for agency organization initiative.
14	Klein, Joseph	7/26/17	1.1	Incorporate revisions received from S. Rinaldi (ACG) on organization chart to be shared with D. Perez (OMM).
3	San Miguel, Jorge	7/26/17	1.0	Participate on conference call with K. Lavin (ACG), A. Bielenberg (MCK) regarding Puerto Rico Public-Private Partnerships Authority infrastructure plan and economic development initiatives for Puerto Rico economic growth assessment.
3	Lavin, Kevin	7/26/17	1.0	Participate on conference call with J. San Miguel (ACG), A. Bielenberg (MCK) regarding Puerto Rico Public-Private Partnerships Authority infrastructure plan and economic development initiatives for Puerto Rico economic growth assessment.
14	Rinaldi, Scott	7/26/17	1.0	Participate in meeting with I. Garau (AFAF) regarding the creditor list and creditor matrix.
14	Rinaldi, Scott	7/26/17	1.0	Review organization chart analysis and provide comment to J. Klein (ACG) and L. Lopez (ACG) regarding the same.
3	San Miguel, Jorge	7/26/17	0.9	Review and revise economic initiatives plan to be reviewed with A. Bielenberg (MCK).
9	Rosado, Kasey	7/26/17	0.8	Participate in meeting with representatives from AAFAF to review project management office structure.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	7/26/17	0.8	Update comparison analysis of agencies included in organization chart to agencies listed in the utilities motion and correspond with D. Perez (OMM) regarding the same.
28	Klein, Joseph	7/26/17	0.8	Update creditor call log for daily distribution from Prime Clerk.
3	Lopez, Luis	7/26/17	0.6	Incorporate updates to fee structure project presentation per request of B. Fernandez (AAFAF) and M. Gonzalez (AAFAF).
14	Lopez, Luis	7/26/17	0.5	Participate on weekly status telephone call with J. Klein (ACG), S. Rinaldi (ACG), and D. Perez (OMM) to discuss and review the Commonwealth workplan and ongoing tasks.
14	Rinaldi, Scott	7/26/17	0.5	Participate on weekly status telephone call with J. Klein (ACG), L. Lopez (ACG), and D. Perez (OMM) to discuss and review the Commonwealth workplan and ongoing tasks.
14	Klein, Joseph	7/26/17	0.5	Participate on weekly status telephone call with D. Perez (OMM), S. Rinaldi (ACG), and L. Lopez (ACG) to review the Commonwealth workplan and ongoing tasks.
14	Klein, Joseph	7/26/17	0.5	Converse with D. Perez (OMM) regarding summary analysis of organization chart agencies following review of Financial Oversight and Management Board covered entities list and utilities motion.
50	Batlle, Fernando	7/26/17	0.5	Prepare for weekly Financial Oversight and Management Board coordination meeting by reviewing implementation materials.
3	Lopez, Luis	7/26/17	0.3	Perform research regarding agency budgets, operations and services for fee structure project.
2	Llompert, Sofia	7/27/17	2.8	Develop payroll presentation that includes disbursement and headcount analysis.
3	Lopez, Luis	7/27/17	2.8	Review and revise new considerations and updates on fee structure project from M. Gonzalez (AAFAF).
8	Lopez, Luis	7/27/17	2.3	Analyze and consolidate information on small agency research project following information received from various government agencies.
3	Batlle, Juan Carlos	7/27/17	2.0	Review and provided feedback to government fee structure project presentation prepared by L. Lopez (ACG).
8	Klein, Joseph	7/27/17	2.0	Incorporate revisions from K. Rosado (ACG) regarding project management scorecard for structural reform initiatives.
2	Llompert, Sofia	7/27/17	1.7	Prepare accounts payable analysis for week of 7/10/17.
14	Rinaldi, Scott	7/27/17	1.7	Revise the creditor list workplan and summary document and send to D. Perez (OMM) and J. Klein (ACG).
14	Klein, Joseph	7/27/17	1.7	Prepare summary analysis of contracts database provided by Comptroller's Office to determine pre-filing contracts, and contracts per agency.
3	Rosado, Kasey	7/27/17	1.6	Participate in meeting with representatives from AAFAF to discuss updates to the capacity analysis.
14	Klein, Joseph	7/27/17	1.6	Review creditor matrix litigation file aggregated by Prime Clerk to find missing address information.
8	Lopez, Luis	7/27/17	1.5	Participate in meeting with E. Candelaria (AAFAF) at the Energy Commission office to discuss information regarding operations.
28	Klein, Joseph	7/27/17	1.3	Update creditor call log for weekly meeting using distributions sent from Prime Clerk.
3	San Miguel, Jorge	7/27/17	1.2	Review and revise the Puerto Rico Public-Private Partnerships Authority capital expenditure and infrastructure proposals for McKinsey.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Rosado, Kasey	7/27/17	1.1	Participate in meeting with representatives from AAFAF regarding status of work performed related to small agency research project.
2	Crisalli, Paul	7/27/17	1.0	Participate in meeting with A. Mendez (AAFAF) and S. Llompart (ACG) regarding payroll and accounts payable.
2	Llompart, Sofia	7/27/17	1.0	Participate in meeting with A. Mendez (AAFAF) and P. Crisalli (ACG) regarding payroll and accounts payable.
2	Rosado, Kasey	7/27/17	0.9	Participate in meeting with A. Menendez (AAFAF) to review and discuss liquidity bridge analysis.
3	Lopez, Luis	7/27/17	0.9	Participate in meeting with G. Portela (AAFAF) and M. Gonzalez (AAFAF) on fee structure information received from agencies.
14	Lopez, Luis	7/27/17	0.8	Participate in meeting to review creditor list information for Title III reporting with S. Rinaldi (ACG) and J. Klein (ACG).
14	Rinaldi, Scott	7/27/17	0.8	Participate in meeting to review creditor list information for Title III reporting with L. Lopez (ACG) and J. Klein (ACG).
14	Klein, Joseph	7/27/17	0.8	Participate in meeting to review creditor list information for Title III reporting with L. Lopez (ACG) and S. Rinaldi (ACG).
3	San Miguel, Jorge	7/27/17	0.5	Review revised fiscal plan for changes made to the latest Puerto Rico Public-Private Partnerships Authority capital expenditure proposal.
14	Klein, Joseph	7/27/17	0.5	Create creditor list schedules based on comments from S. Rinaldi (ACG).
28	Rinaldi, Scott	7/27/17	0.5	Review the updated creditor call log analysis and provide comments and suggested revisions to J. Klein (ACG).
50	Batlle, Fernando	7/27/17	0.5	Participate in meeting with K. Lavin (ACG) and B. Fernandez (AAFAF) to discuss reporting framework for weekly Financial Oversight and Management Board coordination meeting.
50	Lavin, Kevin	7/27/17	0.5	Participate in meeting with F. Batlle (ACG) and B. Fernandez (AAFAF) to discuss reporting framework for weekly Financial Oversight and Management Board coordination meeting.
8	Lopez, Luis	7/27/17	0.4	Review information from Energy Commission with E. Candelaria (AAFAF).
2	Crisalli, Paul	7/28/17	3.5	Create outline for accounts payable summary section of the liquidity presentation.
50	Rosado, Kasey	7/28/17	3.2	Review and revise ongoing workstreams progress report for representatives from AAFAF in preparation for the Financial Oversight and Management Board meeting.
2	Llompart, Sofia	7/28/17	3.0	Revise payroll analysis and related presentation based on revisions from P. Crisalli (ACG).
8	Lopez, Luis	7/28/17	2.9	Analyze and consolidate information with G. Pagan (AAFAF) and E. Candelaria (AAFAF) client on meeting with Procuradoria de la Mujer for small agency research project.
2	Llompart, Sofia	7/28/17	2.3	Prepare liquidity analysis related to AAFAF liquidity update presentation.
14	Klein, Joseph	7/28/17	2.1	Prepare analysis of contracts database provided by Comptroller's Office to determine pre-filing contracts per agency per contract category.
14	Rinaldi, Scott	7/28/17	1.6	Correspond with J. Klein (ACG) regarding the creditor list.
2	Crisalli, Paul	7/28/17	1.5	Review accounts payable analysis and provide comments to S. Llompart (ACG).
8	Lopez, Luis	7/28/17	1.4	Participate in meeting with Procuradoria de la Mujer to discuss operations with E. Candelaria (AAFAF).



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Murphy, Thomas	7/28/17	1.3	Review county structures of additional US States with K. Rosado (ACG) regarding government structuring project.
8	Rosado, Kasey	7/28/17	1.3	Review county structures of additional US States with T. Murphy (ACG) regarding government structuring project.
8	Rosado, Kasey	7/28/17	1.3	Review current status of ongoing workstreams and correspond with various Ankura members to receive updates regarding the agency presentation.
2	Llompert, Sofia	7/28/17	1.2	Prepare summary schedules for accounts payable analysis for week of 7/10/17.
3	Lopez, Luis	7/28/17	1.2	Participate in meeting with M. Gonzalez (AAFAF) on additional fee structure analysis requested.
28	Lopez, Luis	7/28/17	1.1	Review creditor call log information to include updates on unresolved inquiries in advance of meeting.
8	Lopez, Luis	7/28/17	1.0	Participate in meeting with E. Candelaria (AAFAF) at the Women's Advocacy Office to discuss information regarding operations for small agency research project.
14	Rinaldi, Scott	7/28/17	1.0	Participate on a conference call with D. Perez (OMM) and J. Klein (ACG) to discuss the current status of the creditor list and related matters.
14	Klein, Joseph	7/28/17	1.0	Participate on a conference call with D. Perez (OMM) and S. Rinaldi (ACG) to discuss the current status of the creditor list and related matters.
2	Llompert, Sofia	7/28/17	0.8	Update accounts payable analysis based on information received from representatives from AAFAF.
8	Rosado, Kasey	7/28/17	0.8	Participate in meeting with representatives AAFAF team to scope the feasibility of providing analysis on the agency structures of all mainland states for agency presentation.
3	Batlle, Fernando	7/28/17	0.7	Participate in meeting with B. Fernandez (AAFAF), K. Lavin (ACG) and K. Rosado (ACG) to discuss strategy, implementation priorities, and timelines.
3	Rosado, Kasey	7/28/17	0.7	Participate in meeting with B. Fernandez (AAFAF), K. Lavin (ACG) and F. Batlle (ACG) to discuss strategy, implementation priorities, and timelines.
3	Lavin, Kevin	7/28/17	0.7	Participate in meeting with B. Fernandez (AAFAF), F. Batlle (ACG) and K. Rosado (ACG) to discuss strategy, implementation priorities, and timelines.
28	Klein, Joseph	7/28/17	0.6	Update creditor call log following weekly meeting.
8	Lopez, Luis	7/28/17	0.5	Prepare summary of information acquired from Women's Advocacy Office for small agency research project.
14	Klein, Joseph	7/28/17	0.5	Prepare summary analysis of missing addresses in the creditor matrix files.
28	Lopez, Luis	7/28/17	0.5	Participate on conference call regarding unresolved creditor inquiries with J. Klein (ACG), I. Garau (AAFAF), D. Perez (OMM), R. Guerra (Hacienda) and A. Lopez (AWL).
28	Klein, Joseph	7/28/17	0.5	Participate on conference call regarding unresolved creditor inquiries with L. Lopez (ACG), I. Garau (AAFAF), D. Perez (OMM), R. Guerra (Hacienda) and A. Lopez (AWL).
28	Rinaldi, Scott	7/28/17	0.4	Review the creditor call log and provide comments to J. Klein (ACG) prior to distribution to representatives from AAFAF, Hacienda and O'Melveny & Myers.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	7/28/17	0.3	Review and provide comments regarding bank account cash balance analysis.
22	Murphy, Thomas	7/28/17	0.2	Outline project to create a bi-weekly project report.
22	Rosado, Kasey	7/29/17	3.7	Prepare and update bi-weekly progress report to be shared with AAFAF regarding progress of all fiscal plan reform measures.
50	Murphy, Thomas	7/29/17	2.9	Consolidate updates received from structural reform initiatives leaders into the weekly progress report.
8	Klein, Joseph	7/29/17	2.0	Perform diligence on selected Puerto Rico agencies to determine whether the selected agencies were present in US State governments for agency research project.
22	Rosado, Kasey	7/29/17	1.5	Participate in meeting with B. Fernandez (AAFAF) to discuss strategy of the bi-weekly progress reports.
8	Rosado, Kasey	7/29/17	1.3	Review and provide comment on analysis of county structures of selected US states provided by T. Murphy (ACG) for government structuring project.
50	Murphy, Thomas	7/29/17	1.1	Review reporting packages of various measures to incorporate into weekly progress report.
2	Crisalli, Paul	7/30/17	2.8	Review revised accounts payable analysis prepared by S. Llompert (ACG).
22	Murphy, Thomas	7/30/17	1.6	Prepare executive summary outline to the bi-weekly progress report metrics to be shared with AAFAF.
2	Crisalli, Paul	7/30/17	1.2	Develop accounts payable summary presentation based on the revised accounts payable analysis provided by S. Llompert (ACG).
14	Rinaldi, Scott	7/30/17	1.0	Provide comments and edits regarding the union grievances, the grievance process and need to include in the creditor matrix and creditor list.
8	Klein, Joseph	7/30/17	0.8	Summarize research on the comparison of selected Puerto Rico agencies and their presence in US State governments for the agency research project.
22	Murphy, Thomas	7/30/17	0.4	Review structural reform section of the bi-weekly progress report.
50	Murphy, Thomas	7/30/17	0.3	Review updated sections of the weekly progress report that were prepared by representatives from AAFAF.
22	Rosado, Kasey	7/31/17	3.2	Correspond with Ankura members to provide report of ongoing workstreams for AAFAF.
3	Lopez, Luis	7/31/17	3.1	Prepare fee structure analysis from various agencies and process revisions requested by M. Gonzalez (AFFAF).
14	Rinaldi, Scott	7/31/17	2.9	Review the Commonwealth legal entity organization chart analysis and provide comment to J. Klein (ACG) and L. Lopez (ACG) regarding the same.
28	Rinaldi, Scott	7/31/17	2.6	Review of creditor call log and provide comments to J. Klein (ACG) prior to distribution to representatives from AFFAF, Hacienda and O'Melveny & Myers.
2	Crisalli, Paul	7/31/17	2.4	Perform review of financial information related to accounts payable and liquidity.
9	Rosado, Kasey	7/31/17	1.9	Participate in meeting with representatives from AAFAF project management office working group to discuss current status of ongoing reforms.
2	Llompert, Sofia	7/31/17	1.8	Revise payroll section of the liquidity presentation for comments received from P. Crisalli (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	7/31/17	1.6	Prepare for and participate in meeting with representatives from AAFAF, Binder Dijker Otte, Conway Mackenzie, Rothschild, Citibank, Bank of America Merrill Lynch, Ernst & Young and McKinsey regarding accounts payable.
3	Lopez, Luis	7/31/17	1.6	Participate in meeting with representatives from Procuradoria de las Personas de Edad Avanzadas to review budget information and fee collection process.
3	Lopez, Luis	7/31/17	1.5	Participate in meeting with representatives from Procuradoria del Veterano to review operations and budget information and fee collection process.
3	Lopez, Luis	7/31/17	1.5	Participate in meeting with Procurador del Veterano to review fee collection process.
50	Rosado, Kasey	7/31/17	1.3	Review and edit updated ongoing workstreams for weekly progress report.
8	Rosado, Kasey	7/31/17	1.2	Provide comments and edits to T. Murphy (ACG) regarding agency presentation.
14	Klein, Joseph	7/31/17	1.2	Prepare files to be submitted to Prime Clerk for the creditor matrix in order for creditors to receive notice of commencement.
14	Rinaldi, Scott	7/31/17	1.0	Review the Department of Education creditor matrix data file and provide comments to J. Klein (ACG) before sending to Prime Clerk.
2	Crisalli, Paul	7/31/17	0.9	Prepare for and participate in meeting with representatives from AFFAF, Ankura, McKinsey and Conway Mackenzie to discuss cash and liquidity.
3	Lopez, Luis	7/31/17	0.9	Participate in meeting with C. Yamin (AAFAF) to discuss meeting with Procurador del Veterano and review information received regarding budgets and fee collection processes.
50	Crisalli, Paul	7/31/17	0.6	Review Financial Oversight and Management Board coordination meeting materials.
<b>TOTAL</b>			<b><u>526.0</u></b>	



EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare / Railway	\$ 3,258.56
Lodging	7,055.48
Meals	390.03
Transportation	702.87
<b>TOTAL</b>	<b>\$ 11,406.94</b>

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Lopez, Luis	7/18/17	\$ 690.91	Roundtrip airfare from San Juan, PR to Washington, DC (7/14/17 - 7/18/17).
Airfare / Railway	Rosado, Kasey	7/11/17	\$ 292.05	One-way airfare from Orlando, FL to San Juan, PR (7/11/17).
Airfare / Railway	Rosado, Kasey	7/14/17	\$ 418.10	One-way airfare from San Juan, PR to New York (7/14/17).
Airfare / Railway	Klein, Joseph	7/24/17	\$ 271.10	One-way airfare from New York, NY to San Juan, PR (7/24/17).
Airfare / Railway	Klein, Joseph	7/27/17	\$ 265.10	One-way airfare from San Juan, PR to Newark, NJ (7/27/17).
Airfare / Railway	Rosado, Kasey	7/28/17	\$ 871.20	Roundtrip airfare from Newark, NJ to San Juan, PR (7/25/17 - 7/28/17).
Airfare / Railway	Klein, Joseph	7/31/17	\$ 450.10	One-way airfare from New York, NY to San Juan, PR (7/31/17).
Lodging	Lopez, Luis	7/14/17	\$ 2,558.53	Hotel room, 13 nights, San Juan, PR (7/1/17 - 7/14/17).
Lodging	Rosado, Kasey	7/14/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (7/11/17 - 7/14/17).
Lodging	Klein, Joseph	7/27/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (7/24/17 - 7/27/17).
Lodging	Rosado, Kasey	7/28/17	\$ 608.21	Hotel room, 3 nights, San Juan, PR (7/25/17 - 7/28/17).
Lodging	Lopez, Luis	7/31/17	\$ 2,356.88	Hotel room, 13 nights, San Juan, PR (7/18/17 - 7/31/17).
Meals	Lopez, Luis	7/3/17	\$ 25.01	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/6/17	\$ 8.30	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/7/17	\$ 9.19	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/11/17	\$ 19.72	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/13/17	\$ 18.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/14/17	\$ 16.31	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/17/17	\$ 10.93	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/18/17	\$ 23.45	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/19/17	\$ 5.55	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/20/17	\$ 7.79	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	7/24/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/24/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Tom	7/24/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/25/17	\$ 11.15	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	7/26/17	\$ 6.76	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/26/17	\$ 6.76	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Tom	7/26/17	\$ 6.76	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	7/27/17	\$ 19.53	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/28/17	\$ 18.24	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	7/31/17	\$ 5.58	Per Diem meal expenses in Puerto Rico.
Transportation	Lopez, Luis	7/9/17	\$ 44.91	Taxi from airport (IAD) to home.
Transportation	Rosado, Kasey	7/11/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/12/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/12/17	\$ 9.42	Per Diem transportation expenses in Puerto Rico.

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Rosado, Kasey	7/13/17	\$ 7.10	Per Diem transportation expenses in Puerto Rico.
Transportation	Lopez, Luis	7/14/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/14/17	\$ 100.00	Taxi / Uber from airport (JFK) to home.
Transportation	Rosado, Kasey	7/14/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Lopez, Luis	7/19/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	7/24/17	\$ 95.29	Taxi / Uber from home to airport (JFK).
Transportation	Klein, Joseph	7/24/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	7/25/17	\$ 4.44	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/25/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	7/26/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/26/17	\$ 12.33	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	7/27/17	\$ 6.82	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	7/27/17	\$ 57.03	Taxi / Uber from airport (EWR) to home.
Transportation	Rosado, Kasey	7/27/17	\$ 18.33	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	7/28/17	\$ 100.00	Taxi / Uber from airport (EWR) to home.
Transportation	Rosado, Kasey	7/31/17	\$ 100.00	Taxi / Uber from home to airport (EWR).
Transportation	Rosado, Kasey	7/31/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
<b>TOTAL</b>			<b><u>\$ 11,406.94</u></b>	

EXHIBIT G

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD AUGUST  
1, 2017 THROUGH AUGUST 31, 2017

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO THIRD MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD AUGUST 1, 2017 THROUGH AUGUST 31, 2017**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2017 through August 31, 2017

Amount of compensation sought  
as actual, reasonable and necessary: \$891,030.00

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$43,987.60

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's third monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the third monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$801,927.00 (90% of \$891,030.00 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$43,987.60 incurred by Ankura during the period of August 1, 2017 through August 31, 2017 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$48,360.16 and Ankura has eliminated \$4,372.56 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records by task code in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of

tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negrón, Esq.;



- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Exhibit A - Summary of Professional Fees by Task Code

Code	Time Activity	Total Hours	Total Fees
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**Fiscal Plan and Operational Related Matters**

6	Asset Sales	10.3	\$ 6,386.00
3	Fiscal Plan and Implementation	86.3	56,626.00
8	Operational Rightsizing	438.6	242,880.50
9	PMO Related	9.6	7,240.00

**Liquidity Related matters**

2	Cash and Liquidity Analysis	100.6	76,613.00
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**Title III Matters**

16	Analysis of Claims and Liabilities	4.8	2,728.00
28	Communications	18.7	8,571.50
27	Executory Contracts - Contract Assumption / Rejection	4.0	1,792.50
25	Preparation of Fee Statements and Applications	2.6	2,041.00
13	Prepare For and Attend Court Hearings	34.0	22,067.00
14	Title III Reporting	464.3	226,572.50
4	Trade Vendor Matters	5.7	2,715.00

**Other Matters**

21	General Case Management	10.8	8,432.00
22	General Meetings with Client and Advisors	58.2	37,174.50
50	General Meetings with FOMB, UCC and/or Advisors	308.3	189,190.50

<b>TOTAL</b>		<b>1,556.8</b>	<b>\$ 891,030.00</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Exhibit B - Summary of Hours and Fees by Professional

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	Co-President	\$ 900.00	35.8	\$ 31,325.00
Battle, Fernando	Senior Managing Director	\$ 800.00	79.5	63,600.00
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	28.4	17,608.00
Brody, Terrence	Senior Managing Director	\$ 750.00	1.0	750.00
Crisalli, Paul	Senior Managing Director	\$ 875.00	97.2	85,050.00
Ferzan, Marc	Senior Managing Director	\$ 850.00	1.0	850.00
Mekles, Vincent	Senior Managing Director	\$ 850.00	1.0	850.00
San Miguel, Jorge	Senior Managing Director	\$ 620.00	15.0	9,300.00
Ni, Evelyn	Managing Director	\$ 785.00	93.8	73,633.00
Rinaldi, Scott	Managing Director	\$ 785.00	85.1	66,803.50
Rosado, Kasey	Managing Director	\$ 785.00	216.4	169,874.00
Schultz, Michael	Managing Director	\$ 785.00	16.9	13,266.50
Samuels, Melanie	Director	\$ 525.00	83.1	43,627.50
Bhatia, Akshit	Senior Associate	\$ 400.00	4.0	1,600.00
Graham, Deanne	Senior Associate	\$ 425.00	130.2	55,335.00
Klein, Joseph	Senior Associate	\$ 400.00	157.5	63,000.00
Llompert, Sofia	Senior Associate	\$ 330.00	110.0	36,300.00
Lopez, Luis	Senior Associate	\$ 330.00	172.1	56,793.00
Murphy, Thomas	Senior Associate	\$ 450.00	200.9	90,405.00
Tess, Nathaniel	Senior Associate	\$ 425.00	19.5	8,287.50
Lavin, Alyssa	Associate	\$ 330.00	8.4	2,772.00
<b>TOTAL</b>			<b>1,556.8</b>	<b>\$ 891,030.00</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS BY TASK CODE  
IN CHRONOLOGICAL ORDER

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
27	Klein, Joseph	8/1/17	3.5	Analyze contracts file (in excess of 100,000 records) to identify contracts per agency and the amounts outstanding.
3	Crisalli, Paul	8/1/17	2.6	Review financial documents related to historical results, FY 2018 budget and accounts payable.
8	Murphy, Thomas	8/1/17	2.6	Outline and prepare presentation on the consolidation of specific government agencies regarding the agency organization initiative.
14	Klein, Joseph	8/1/17	2.6	Review organization chart agencies for their classifications to the central government in preparation for meeting with Pietrantoni Mendez & Alvarez.
8	Lopez, Luis	8/1/17	2.2	Participate in discussion regarding the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
21	Rosado, Kasey	8/1/17	2.0	Review and prepare next steps of all ongoing AAFAF workstreams.
8	Lopez, Luis	8/1/17	1.7	Update small agency research project framework with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
50	Rosado, Kasey	8/1/17	1.6	Participate in meeting with B. Fernandez (AAFAF) and K. Lavin (ACG) on current status of ongoing workstreams to be reported at Financial Oversight and Management Board weekly coordination meeting.
50	Lavin, Kevin	8/1/17	1.6	Participate in meeting with B. Fernandez (AAFAF) and K. Rosado (ACG) on current status of ongoing workstreams to be reported at Financial Oversight and Management Board weekly coordination meeting.
2	Crisalli, Paul	8/1/17	1.4	Review and provide comments on accounts payable related summary presentation.
14	Lopez, Luis	8/1/17	1.4	Participate in meeting with R. Guerra (Hacienda) and S. Rinaldi (ACG) regarding creditor list for Title III reporting.
14	Rinaldi, Scott	8/1/17	1.4	Participate in meeting with R. Guerra (Hacienda) and L. Lopez (ACG) regarding creditor list for Title III reporting.
22	Rosado, Kasey	8/1/17	1.3	Participate in executive weekly financial advisor meeting with K. Lavin (ACG).
8	Lopez, Luis	8/1/17	1.3	Analyze updated information from required documents of agencies visited for the small agency research project.
22	Lavin, Kevin	8/1/17	1.3	Participate in executive weekly financial advisor meeting with K. Rosado (ACG).
22	Rosado, Kasey	8/1/17	1.2	Participate in meeting with representatives from AAFAF and K. Lavin (ACG) regarding update on all measures and reforms in preparation for the executive weekly financial advisor meeting.
22	Lavin, Kevin	8/1/17	1.2	Participate in meeting with representatives from AAFAF and K. Rosado (ACG) regarding update on all measures and reforms in preparation for the executive weekly financial advisor meeting.
14	Lopez, Luis	8/1/17	1.1	Participate in meeting with I. Garau (AAFAF), A. Capacete (AAFAF) and S. Rinaldi (ACG) regarding Title III creditor list and updates.
14	Rinaldi, Scott	8/1/17	1.1	Participate in meeting with I. Garau (AAFAF), A. Capacete (AAFAF) and L. Lopez (ACG) regarding Title III creditor list and updates.
22	Rosado, Kasey	8/1/17	1.0	Prepare for executive weekly financial advisor meeting.
22	Rosado, Kasey	8/1/17	1.0	Prepare for meeting with representatives from AAFAF regarding update on all measures and reforms in preparation for the executive weekly financial advisor meeting.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	8/1/17	1.0	Review and prepare documents for Prime Clerk to provide correct address information for the creditor matrix mailing of notice of commencement letters.
2	Crisalli, Paul	8/1/17	0.8	Participate on telephone call to discuss accounts payable and liquidity with Binder Dijker Otte, Conway MacKenzie, McKinsey, AAFAF, Rothschild, Citibank and Bank of America Merrill Lynch.
3	Lopez, Luis	8/1/17	0.8	Participate in discussion regarding fee structure project with M. Gonzalez (AAFAF).
14	Lopez, Luis	8/1/17	0.7	Update information received for creditor list addresses under S. Rinaldi (ACG) supervision.
3	Lopez, Luis	8/1/17	0.6	Incorporate adjustments to model on all agencies in the fee structure project per discussion with M. Gonzalez (AAFAF).
14	Rinaldi, Scott	8/1/17	0.5	Participate on telephone call with O'Melveny & Myers and Pietrantonio Mendez & Alvarez to discuss the legal entities that are included in the central government and related organization chart and discrepancies.
14	Rinaldi, Scott	8/1/17	0.5	Review the diagram and structure of the Commonwealth fiscal budgeting process forwarded by P. Crisalli (ACG) as it relates to agencies and entities that comprise the central government.
27	Rinaldi, Scott	8/1/17	0.5	Review contracts collection database for the central government.
50	Rosado, Kasey	8/2/17	3.3	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Lavin (ACG).
50	Lavin, Kevin	8/2/17	3.3	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Rosado (ACG).
14	Klein, Joseph	8/2/17	3.0	Prepare contracts file to include amounts of contract outstanding per government agency and build summary analysis for AAFAF.
8	Lopez, Luis	8/2/17	2.7	Participate in initial assessment meeting at the Consumer Protection Independent Office with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	8/2/17	2.5	Review utilities motion and compare Financial Oversight and Management Board covered entities to determine if agency is part of the central government Title III.
22	Llompert, Sofia	8/2/17	2.4	Revise initiatives and status at a glance section of the AAFAF bi-weekly progress report presentation.
22	Llompert, Sofia	8/2/17	2.4	Revise revenue enhancement and right sizing reforms sections of the AAFAF bi-weekly progress report presentation.
22	Llompert, Sofia	8/2/17	2.4	Revise healthcare reforms, pension reforms, and structural reforms sections of AAFAF bi-weekly progress report presentation.
8	Lopez, Luis	8/2/17	2.3	Participate in meeting to debrief and consolidate information regarding the Independent Office of Consumer Protection (OIPC) with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
22	Llompert, Sofia	8/2/17	2.3	Revise executive summary section of the AAFAF bi-weekly progress report presentation.
50	Rosado, Kasey	8/2/17	1.9	Prepare for meeting with representatives from AAFAF to address open items on active workstreams in preparation for the weekly Financial Oversight and Management Board meeting.
28	Lopez, Luis	8/2/17	1.6	Update information for Title III creditor call log reporting and analysis for comments received from S. Rinaldi (ACG).
8	Rosado, Kasey	8/2/17	1.4	Review government agency consolidation presentation prepared by T. Murphy (ACG).



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Lopez, Luis	8/2/17	1.3	Participate in discussion with regard to the small agency research project and the roles and services provided by various agencies with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
28	Klein, Joseph	8/2/17	1.3	Prepare distribution of call center reporting and unresolved creditor call log inquiries.
50	Rosado, Kasey	8/2/17	1.0	Participate in meeting with representatives from AAFAF to address open items on active workstreams in preparation for the weekly Financial Oversight and Management Board meeting.
14	Klein, Joseph	8/2/17	1.0	Review and prepare documents for Prime Clerk notice of commencement mailing for the creditor matrix.
14	Rinaldi, Scott	8/2/17	1.0	Review the analysis of agencies and government entities, of the Commonwealth, prepared by J. Klein (ACG) and provide comments regarding the same.
8	Klein, Joseph	8/2/17	0.9	Review list of eleven selected Puerto Rico government agencies and research whether the type of agency exists in other US state governments for the agency research project.
2	Crisalli, Paul	8/2/17	0.8	Review and provide comments on outline for accounts payable status summary presentation.
2	Crisalli, Paul	8/2/17	0.7	Participate on telephone call with A. Mendez (AAFAF) regarding accounts payable and financial reporting.
14	Rinaldi, Scott	8/2/17	0.7	Review the initial draft of the creditor list, including the summary and several individual schedules, and provide comments and suggested revisions to D. Graham (ACG).
3	Rosado, Kasey	8/2/17	0.6	Review long term projections on pension reform related to implantation plan.
8	Crisalli, Paul	8/2/17	0.5	Review and provide comments on the Commonwealth agency list reconciliation.
14	Klein, Joseph	8/2/17	0.5	Prepare creditor list template to include the point of contact information.
14	Rinaldi, Scott	8/2/17	0.5	Prepare for and participate on conference call with D. Perez (OMM) to discuss the creditor list and other case matters.
14	Rinaldi, Scott	8/2/17	0.5	Review the agencies and government entities list from the fiscal budgeting process, a total of 189 separate entities, and forward to J. Klein (ACG) to be used in the review of the agencies and entities that comprise the central government.
21	Rosado, Kasey	8/2/17	0.5	Participate on telephone call with P. Crisalli (ACG) regarding AAFAF workstreams.
21	Crisalli, Paul	8/2/17	0.5	Participate on telephone call with K. Rosado (ACG) regarding AAFAF workstreams.
28	Rinaldi, Scott	8/2/17	0.5	Provide comments to L. Lopez (ACG) on the creditor call log information and report.
14	Rinaldi, Scott	8/2/17	0.3	Prepare and send update to representatives from Ankura and J. Rapisardi (OMM) regarding the analysis of payments made to the largest unsecured creditors post-filing.
14	Rinaldi, Scott	8/2/17	0.3	Participate in meeting with I. Guerra (AAFAF) to discuss the creditor list for the Commonwealth and the need to obtain input from M. Yassin (AAFAF) regarding the same, and next steps.
14	Rinaldi, Scott	8/2/17	0.2	Correspond with R. Guerra (Hacienda) regarding the analysis of payments made to the largest unsecured creditors post-filing.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	8/3/17	3.6	Analyze and combine data across six payment systems to provide updated information on the top 20 unsecured creditors amounts paid post-filing.
8	Lopez, Luis	8/3/17	2.7	Participate in meeting with J. Collazo (Fortaleza) regarding the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
8	Lopez, Luis	8/3/17	2.6	Incorporate updated information into the small agency research project framework with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	8/3/17	2.4	Prepare creditor list template for vendor file to include names in consistent presentation with the proper address information for Prime Clerk.
2	Crisalli, Paul	8/3/17	2.3	Review and provide comments regarding accounts payable related analysis and reporting.
8	Murphy, Thomas	8/3/17	1.8	Prepare outline to amend the structure of local government identifying primary benefits and obstacles.
28	Lopez, Luis	8/3/17	1.6	Consolidate and update information for creditor call log to incorporate comments received by S. Rinaldi (ACG).
8	Rosado, Kasey	8/3/17	1.6	Prepare for meeting with representatives from AAFAF regarding county government structure options.
8	Battle, Juan Carlos	8/3/17	1.3	Participate in meeting regarding small agency research project framework with L. Lopez (ACG), G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
8	Lopez, Luis	8/3/17	1.3	Participate in meeting regarding small agency research project framework with J. Battle (ACG), G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
8	Rosado, Kasey	8/3/17	1.2	Participate in meeting with representatives from AAFAF and K. Lavin (ACG) regarding county government structure options with regard to the agency organization initiative.
8	Brody, Terrence	8/3/17	1.0	Participate in discussion with M. Ferzan (ACG), and V. Mekles (ACG) concerning government structure, shared services, and related government right sizing initiatives.
8	Ferzan, Marc	8/3/17	1.0	Participate in discussion with T. Brody (ACG), and V. Mekles (ACG) concerning government structure, shared services, and related government right sizing initiatives.
14	Klein, Joseph	8/3/17	1.0	Create summary information tables on the original amount owed and update amounts owed in top 20 unsecured creditors list to be shared with O'Melveny & Myers and Proskauer Rose.
8	Mekles, Vincent	8/3/17	1.0	Participate in discussion with M. Ferzan (ACG), and T. Brody (ACG) regarding government structure, shared services and related government right sizing initiatives.
2	Crisalli, Paul	8/3/17	0.9	Review and provide comments on accounts payable summary presentation.
2	Crisalli, Paul	8/3/17	0.8	Prepare for and participate on telephone call with K. Rosado (ACG), A. Mendez (AAFAF) and B. Fernandez (AAFAF) regarding accounts payable and liquidity workstream.
2	Crisalli, Paul	8/3/17	0.8	Prepare for and participate on telephone call with F. Scherrer (BDO) and C. Vasquez (BDO) regarding accounts payable and financial reporting.
8	Murphy, Thomas	8/3/17	0.8	Participate in meeting with representatives from AAFAF to introduce agency restructuring project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Rosado, Kasey	8/3/17	0.8	Prepare for meeting with representatives from AAFAF to discuss analysis of various county structures of all mainland states with regard to the agency research project.
8	Rosado, Kasey	8/3/17	0.8	Participate in meeting with representatives from AAFAF to discuss analysis of various county structures of all mainland states with regard to the agency research project.
2	Rosado, Kasey	8/3/17	0.8	Prepare for and participate on telephone call with P. Crisalli (ACG), A. Mendez (AAFAF) and B. Fernandez (AAFAF) regarding accounts payable and liquidity workstream.
28	Klein, Joseph	8/3/17	0.5	Prepare weekly distribution of call center reporting and unresolved creditor call log list.
14	Rinaldi, Scott	8/3/17	0.5	Participate in meeting with A. Cespedes (AAFAF) to discuss the union grievances and related data and information required for the creditor list and best approach to obtaining the information.
14	Rinaldi, Scott	8/3/17	0.5	Review the agency list and organizational chart, and provide comments to J. Klein (ACG).
14	Rinaldi, Scott	8/3/17	0.5	Revise the payments made post-Title III to top 20 Unsecured creditor list and forward to D. Perez (OMM) for review and comment.
28	Rinaldi, Scott	8/3/17	0.5	Provide comments to L. Lopez (ACG) regarding the update of the creditor call log and related matters.
2	Crisalli, Paul	8/4/17	3.8	Review and provide comments on accounts payable related documents and summary presentation.
8	Lavin, Alyssa	8/4/17	3.5	Research New Jersey government agencies to support the AAFAF government structuring project.
8	Rosado, Kasey	8/4/17	2.5	Prepare for meeting with representatives from AAFAF and K. Lavin (ACG) regarding New Jersey government structure to be utilized as a potential baseline structure for Puerto Rico.
8	Lavin, Kevin	8/4/17	2.5	Prepare for meeting with representatives from AAFAF and K. Rosado (ACG) regarding New Jersey government structure to be utilized as a potential baseline structure for Puerto Rico.
50	Rosado, Kasey	8/4/17	2.3	Review and revise updated ongoing workstreams for weekly progress report for AAFAF review.
8	Lopez, Luis	8/4/17	2.2	Consolidate information to framework for small agency research project efforts on multiple agencies as coordinated with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
8	Murphy, Thomas	8/4/17	1.8	Research New Jersey local government for agencies, department and budget appropriations.
8	Rosado, Kasey	8/4/17	1.8	Review and assess research provided by T. Murphy (ACG) regarding New Jersey government structure to be utilized as a potential baseline structure for Puerto Rico.
8	Rosado, Kasey	8/4/17	1.5	Research and notate the New Jersey government structure to be utilized as a potential baseline structure for Puerto Rico.
28	Klein, Joseph	8/4/17	1.2	Prepare weekly distribution of call center reporting and unresolved creditor call log list.
14	Rinaldi, Scott	8/4/17	1.0	Revise the analysis of payments made to the largest unsecured creditors post-filing, and forward to J. Rapisardi (OMM) for distribution to the unsecured creditors committee.
14	Klein, Joseph	8/4/17	0.8	Finalize documentation for O'Melveny & Myers and Proskauer Rose regarding the updated top 20 unsecured creditors and payments received post-filing.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	8/4/17	0.8	Participate in meeting with S. Rinaldi (ACG) to discuss workplan on Title III, including strategy and approach to complete the creditor list and creditor matrix amendments.
14	Rinaldi, Scott	8/4/17	0.8	Participate in meeting with J. Klein (ACG) to discuss workplan on Title III, including strategy and approach to complete the creditor list and creditor matrix amendments.
8	Murphy, Thomas	8/4/17	0.6	Prepare an agency summary for New Jersey state government to compare to Puerto Rico government structure.
8	Murphy, Thomas	8/4/17	0.6	Prepare an outline for researching the government structure of New Jersey.
28	Klein, Joseph	8/4/17	0.5	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL) and S. Rinaldi (ACG).
28	Rinaldi, Scott	8/4/17	0.5	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL) and J. Klein (ACG).
2	Crisalli, Paul	8/4/17	0.4	Participate on telephone call with C. Vasquez (BDO) regarding accounts payable analysis.
8	Murphy, Thomas	8/4/17	0.3	Review state agencies aligned with the nine identified consolidation agencies as it relates to the agency research project.
14	Rinaldi, Scott	8/4/17	0.2	Prepare for meeting to discuss the creditor list with representatives from Ankura.
8	Rosado, Kasey	8/5/17	2.5	Participate in discussion with representatives from AAFAF regarding potential government structure for Puerto Rico.
8	Lavin, Alyssa	8/5/17	2.3	Incorporate revisions from T. Murphy (ACG) into agency summary section for the agency presentation.
8	Lavin, Alyssa	8/5/17	2.2	Prepare summary from research on New Jersey government agencies for the AAFAF agency research project.
8	Murphy, Thomas	8/5/17	2.0	Review and revise agency presentation summary section.
8	Rosado, Kasey	8/5/17	1.2	Research New Jersey government structure to be utilized as a potential baseline structure for Puerto Rico.
8	Lavin, Alyssa	8/5/17	0.4	Review New Jersey government agency summary and correspond with T. Murphy (ACG) regarding the same.
8	Schultz, Michael	8/6/17	2.0	Research utilization of shared services in the New Jersey in advance of drafting summary of complete New Jersey government structure.
8	Rosado, Kasey	8/6/17	0.6	Review framework regarding US states governmental structure and summarize information for agency research project.
14	Klein, Joseph	8/7/17	3.4	Incorporate name and address data from the creditor matrix into the creditor list schedule D - trade vendor obligations and schedule E - employee obligations.
2	Crisalli, Paul	8/7/17	3.3	Prepare analysis documents regarding liquidity, expenditures and accounts payable.
8	Schultz, Michael	8/7/17	3.3	Research New Jersey county government duties, responsibilities and oversight in connection with drafting summary of overall New Jersey government structure.
8	Lopez, Luis	8/7/17	3.2	Develop presentation on small agency research project efforts regarding services provided and current budgets with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
8	Murphy, Thomas	8/7/17	3.1	Research county structure of New Jersey to be compared to the county structure of Puerto Rico for government structuring project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Schultz, Michael	8/7/17	3.0	Prepare summary draft analysis of the overall New Jersey government structure and utilization of shared services by New Jersey government entities.
50	Rosado, Kasey	8/7/17	2.9	Review and revise updated ongoing workstreams for weekly progress report for AAFAF review.
8	Schultz, Michael	8/7/17	2.8	Research duties, responsibilities and oversight of New Jersey municipalities in connection with drafting summary of overall New Jersey government structure.
8	Murphy, Thomas	8/7/17	2.7	Prepare presentation framework on the organization of government structure for agency organization initiative.
14	Graham, Deanne	8/7/17	2.6	Analyze litigation obligations for sentences paid by agents data provided by I. Garau (AAFAF).
2	Crisalli, Paul	8/7/17	2.1	Review accounts payable invoice data.
8	Murphy, Thomas	8/7/17	2.0	Review aggregated comparable US State budgets and agencies to compare to Puerto Rico government for agency research project.
8	Schultz, Michael	8/7/17	2.0	Research New Jersey government duties, responsibilities and oversight in connection with drafting summary of overall New Jersey government structure.
14	Klein, Joseph	8/7/17	2.0	Prepare analysis of pre-filing amounts owed per agency across the Binder Dijker Otte vendor population.
8	Rosado, Kasey	8/7/17	1.6	Review and revise presentation framework on the organization of government structure.
14	Klein, Joseph	8/7/17	1.6	Create list of assumptions, outstanding items and record counts per each schedule in the creditor list to share with O'Melveny & Myers and AAFAF to help to measure progress with respect to the creditor list.
8	Rosado, Kasey	8/7/17	1.6	Review of US States by fiscal condition to help determine structure for the Puerto Rico government.
8	Rosado, Kasey	8/7/17	1.4	Review of Mercatus report on ranking US States by fiscal condition.
14	Lopez, Luis	8/7/17	1.3	Revise and update information pertaining to pending litigation file regarding the creditor matrix.
50	Rosado, Kasey	8/7/17	0.9	Participate in review session with B. Fernandez (AAFAF) and K. Lavin (ACG) on current status of ongoing workstreams to be reported at Financial Oversight and Management Board weekly coordination meeting.
50	Lavin, Kevin	8/7/17	0.9	Participate in review session with B. Fernandez (AAFAF) and K. Rosado (ACG) on current status of ongoing workstreams to be reported at Financial Oversight and Management Board weekly coordination meeting.
8	Murphy, Thomas	8/7/17	0.8	Research organizational structure of New Jersey, Connecticut and Colorado to aggregate employee counts, number of departments and agencies to be compared with Puerto Rico for agency research project.
14	Graham, Deanne	8/7/17	0.7	Review litigation obligations related to sentences paid by agents data provided by I. Garau (AAFAF) and reconcile with Prime Clerk creditor matrix data.
2	Llompert, Sofia	8/7/17	0.7	Participate in meeting with internal AAFAF liquidity team to discuss follow-up accounts payable reporting process and presentation questions.
14	Klein, Joseph	8/7/17	0.7	Review and update creditor matrix outstanding items for amendment submission.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Rinaldi, Scott	8/7/17	0.7	Review the draft status update materials for the meeting with the advisors to the unsecured creditors committee on 8/8/17 prepared by Rothschild.
2	Llompert, Sofia	8/7/17	0.7	Prepare accounts payable presentation for P. Crisalli (ACG) review.
2	Crisalli, Paul	8/7/17	0.6	Prepare for and participate in meeting with A. Mendez (AAFAF) regarding accounts payable.
8	Murphy, Thomas	8/7/17	0.6	Research organizational structure of Puerto Rico.
8	Rosado, Kasey	8/7/17	0.6	Revise analysis provided by T. Murphy (ACG) regarding the US States governmental structure and summarizing findings for the agency research project.
25	Rinaldi, Scott	8/7/17	0.5	Participate on a telephone call with D. Perez (OMM) regarding the interim compensation order and requirements associated with fee statements.
28	Klein, Joseph	8/7/17	0.4	Update creditor call log data and unresolved inquiries for weekly meeting.
28	Rinaldi, Scott	8/7/17	0.3	Review the current creditor call log and new call information distributed by Prime Clerk.
8	Schultz, Michael	8/8/17	3.8	Prepare summary of New Jersey government structure and utilization of shared services by New Jersey government entities.
8	Murphy, Thomas	8/8/17	3.4	Research and document county structures of 50 US States for government structuring project.
14	Graham, Deanne	8/8/17	3.4	Prepare analysis on litigation obligations insurance cases provided by I. Garau (AAFAF).
8	Murphy, Thomas	8/8/17	2.8	Prepare presentation to discuss with representatives from AAFAF regarding the proposed shared services plan.
8	Rosado, Kasey	8/8/17	2.8	Review and revise presentation on proposed shared services structure.
2	Crisalli, Paul	8/8/17	2.6	Prepare analysis of accounts payable and related expenditure base and cash outlays.
8	Rosado, Kasey	8/8/17	2.6	Review county structures of 50 US States and documentation provided by T. Murphy (ACG) for government structuring project.
14	Rinaldi, Scott	8/8/17	2.5	Review and provide comments and suggested revisions to J. Klein (ACG) regarding the assumptions to the creditor list and creditor list schedules and related matters.
8	Lopez, Luis	8/8/17	2.4	Analyze previously received legislative information regarding regulatory agencies with G. Pagan (AAFAF) and E. Candelaria (AAFAF) as it relates to the agency board.
8	Murphy, Thomas	8/8/17	2.4	Research comparable US States government service structure and shared service initiatives.
8	Murphy, Thomas	8/8/17	2.3	Prepare presentation regarding county structure of 50 US States for government structuring project.
14	Klein, Joseph	8/8/17	2.3	Incorporate data from creditor matrix into creditor list for schedule E - employee obligations and schedule G - income taxes to maintain one point of contact in creditor list.
14	Klein, Joseph	8/8/17	2.3	Update the assumptions, open items and creditor list schedules based on comments received from S. Rinaldi (ACG).
8	Rosado, Kasey	8/8/17	2.2	Evaluate and provide comments on New Jersey government structure and shared service initiatives.
14	Graham, Deanne	8/8/17	2.1	Research missing addresses for litigation obligations insurance cases data.



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Code	Professional	Date	Billed Hours	Time Description
3	San Miguel, Jorge	8/8/17	2.0	Review and study capital expenditures delivery documentation, critical projects, requirements and checklist on next steps to discuss with representatives from AAFAF.
14	Graham, Deanne	8/8/17	2.0	Reconcile litigation obligations insurance cases provided by I. Garau (AAFAF) to creditor matrix to determine missing information.
2	Crisalli, Paul	8/8/17	1.9	Review and provide comments on accounts payable presentation to S. Llompert (ACG).
8	Lopez, Luis	8/8/17	1.2	Participate in discussion with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF) on regulatory agencies services and current role as it relates to the small agency research project.
8	Murphy, Thomas	8/8/17	1.1	Summarize county structure research of 50 US States to be shared with AAFAF on proposed shared services plan for government structuring project.
8	Rosado, Kasey	8/8/17	1.1	Review and revise presentation for government structuring project.
8	Rosado, Kasey	8/8/17	1.1	Prepare for meeting with representatives from AAFAF regarding the government structuring project.
3	Battle, Fernando	8/8/17	1.0	Review fiscal plan for the evaluation and identification of cost savings initiatives.
14	Lopez, Luis	8/8/17	0.9	Research information on current tenants of government structures regarding the Public Building Authority related to Title III reporting.
14	Klein, Joseph	8/8/17	0.6	Revise schedule D - trade vendor obligations to be included in final version of the creditor list.
14	Klein, Joseph	8/8/17	0.6	Update status of work related to the creditor list workplan for AAFAF review.
4	Rinaldi, Scott	8/8/17	0.5	Review information from Stericycle related to their inquiry and forward to R. Guerra (Hacienda) for his review.
14	Graham, Deanne	8/8/17	0.5	Prepare summary of missing addresses for litigation obligations insurance cases to be reviewed by representatives from AAFAF.
14	Graham, Deanne	8/8/17	0.5	Participate on call regarding pending litigation with I. Garau (AAFAF), A. Capacete (AAFAF) and M. Yassin (AAFAF).
21	Rinaldi, Scott	8/8/17	0.5	Tend to administrative matters including staffing on AAFAF matters.
22	Crisalli, Paul	8/8/17	0.5	Review AAFAF bi-weekly progress report.
14	Klein, Joseph	8/8/17	0.4	Participate on telephone call with C. Schepper (PC) regarding files to be included in creditor matrix.
14	Klein, Joseph	8/8/17	0.4	Prepare questions for H. Betancourt (GDB) and A. Torres (GDB) based on the creditor matrix bonds data.
21	Llompert, Sofia	8/8/17	0.2	Prepare follow-up email to representatives from AAFAF on outstanding deliverables and upcoming deadlines.
8	Llompert, Sofia	8/9/17	4.0	Research central government agencies for right sizing strategy and agency organization initiative presentation.
8	Llompert, Sofia	8/9/17	3.9	Prepare evaluation of central government agencies for agency organization initiative presentation.
3	Crisalli, Paul	8/9/17	3.3	Perform review of FY 2017 and FY 2018 budget detailed expenditures by agency.
14	Graham, Deanne	8/9/17	3.2	Prepare analysis on litigation obligations judgements support provided by I. Garau (AAFAF).
8	Llompert, Sofia	8/9/17	2.3	Prepare draft analysis for agency organization initiative presentation.
8	Lopez, Luis	8/9/17	2.3	Participate in discussion with G. Pagan (AAFAF) and E. Candelaria (AAFAF) regarding new information on agencies operations and debt as it relates to the small agency research project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	8/9/17	2.2	Prepare presentation outline to provide a response to the Financial Oversight and Management Board furlough letter.
50	Rosado, Kasey	8/9/17	2.2	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Lavin (ACG).
50	Lavin, Kevin	8/9/17	2.2	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Rosado (ACG).
6	Batlle, Juan Carlos	8/9/17	2.1	Participate in meeting with M. Bartok (PRASA), E. Diaz (PRASA), J. Teruel (AAFAF) and C. Campillo (P3) to discuss financial model of water metering.
8	Batlle, Fernando	8/9/17	2.1	Revise outline regarding cost savings initiatives for structural reform initiatives.
14	Graham, Deanne	8/9/17	2.1	Reconcile litigation obligations judgements support provided by I. Garau (AAFAF) to creditor matrix data.
8	Llompart, Sofia	8/9/17	1.9	Prepare summary of research on central government agencies for agency organization initiative presentation.
8	Lopez, Luis	8/9/17	1.9	Participate in discussion with G. Pagan (AAFAF) and E. Candelaria (AAFAF) regarding new information on Bosque Modelo for small agency research project review.
50	Murphy, Thomas	8/9/17	1.8	Review updated right sizing initiatives to analyze discrepancies between Financial Oversight and Management Board approved budget.
50	Rosado, Kasey	8/9/17	1.8	Review updated structural reform initiatives and measures and analyze the total savings projected to be achieved from the various right sizing activities as requested by the Financial Oversight and Management Board.
2	Crisalli, Paul	8/9/17	1.7	Revise accounts payable related analyses.
8	Lopez, Luis	8/9/17	1.7	Develop further agency framework for the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
14	Klein, Joseph	8/9/17	1.7	Reconcile creditor list record counts to each individual source file containing creditor information.
50	Murphy, Thomas	8/9/17	1.7	Prepare for and participate in meeting with representatives from AAFAF and K. Rosado (ACG) to discuss approach and response to Financial Oversight and Management Board furlough letter.
50	Rosado, Kasey	8/9/17	1.7	Prepare for and participate in meeting with representatives from AAFAF and T. Murphy (ACG) to discuss approach and response to Financial Oversight and Management Board furlough letter.
8	Lopez, Luis	8/9/17	1.5	Participate in strategy meeting relating to the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
14	Rinaldi, Scott	8/9/17	1.5	Review documentation received for the agency advisory boards follow-up meetings.
8	Batlle, Fernando	8/9/17	1.4	Analyze and review cost savings initiatives for structural reform initiatives.
8	Batlle, Fernando	8/9/17	1.4	Prepare list of structural reform initiatives for meeting with representatives from AAFAF, O'Melveny & Myers, and Bluehaus.
8	Lopez, Luis	8/9/17	1.4	Research multiple agencies information, such as budgets, sources of funding and organic law for upcoming meetings with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF) as it relates to the small agency research project.
50	San Miguel, Jorge	8/9/17	1.4	Review status and next steps with Rothschild regarding PROMESA.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Murphy, Thomas	8/9/17	1.3	Outline plan to prepare progress update with fiscal plan cost cutting initiatives.
14	Klein, Joseph	8/9/17	1.3	Reconcile of creditor list amounts and record counts to creditor matrix to ensure completeness.
14	Klein, Joseph	8/9/17	1.3	Prepare strategy for acquiring missing information in the creditor list to be reviewed by S. Rinaldi (ACG).
50	Murphy, Thomas	8/9/17	1.3	Prepare for and participate in meeting with representatives from AAFAF and K. Rosado (ACG) to discuss Financial Oversight and Management Board letter on furloughs.
50	Rosado, Kasey	8/9/17	1.3	Prepare for and participate in meeting with representatives from AAFAF and T. Murphy (ACG) to discuss Financial Oversight and Management Board letter on furloughs.
50	San Miguel, Jorge	8/9/17	1.2	Participate in meeting with representatives from McKinsey and K. Lavin (ACG) regarding infrastructure and economic development.
50	Lavin, Kevin	8/9/17	1.2	Participate in meeting with representatives from McKinsey and J. San Miguel (ACG) regarding infrastructure and economic development.
50	Batlle, Fernando	8/9/17	1.2	Develop strategy outline plan to respond to Financial Oversight and Management Board request regarding furloughs.
14	Graham, Deanne	8/9/17	1.1	Research missing addresses for Judgements data for schedule H - litigation.
50	Rosado, Kasey	8/9/17	1.1	Revise outline of presentation covering a response to the Financial Oversight and Management Board furlough letter.
50	Batlle, Fernando	8/9/17	1.0	Participate in meeting with K. Lavin (ACG) and representatives from AAFAF, O'Melveny & Myers, Rothschild and Bluehaus to discuss strategy regarding response to Financial Oversight and Management Board letter regarding furloughs.
50	Lavin, Kevin	8/9/17	1.0	Participate in meeting with F. Batlle (ACG) and representatives from AAFAF, O'Melveny & Myers, Rothschild and Bluehaus to discuss strategy regarding response to Financial Oversight and Management Board letter regarding furloughs.
8	Rosado, Kasey	8/9/17	0.9	Participate in meeting to identify right sizing initiatives with representatives from AAFAF and T. Murphy (ACG).
8	Murphy, Thomas	8/9/17	0.9	Participate in meeting to identify right sizing initiatives with representatives from AAFAF and K. Rosado (ACG).
14	Graham, Deanne	8/9/17	0.9	Update summary of outstanding addresses for litigation obligations judgements.
50	Batlle, Fernando	8/9/17	0.9	Review action plan for preparation for Financial Oversight and Management Board furlough presentation.
50	Rosado, Kasey	8/9/17	0.9	Review outline of presentation covering a response to the Financial Oversight and Management Board furlough letter.
8	Murphy, Thomas	8/9/17	0.8	Prepare framework to contact Puerto Rico government agencies for updates regarding structural reform initiatives.
14	Graham, Deanne	8/9/17	0.7	Participate in meeting with D. Perez (OMM), S. Rinaldi (ACG), L. Lopez (ACG) and J. Klein (ACG), and to discuss Title III workstreams and updates on future deliverables.
14	Klein, Joseph	8/9/17	0.7	Review the creditor matrix outstanding items to complete amendment.
14	Klein, Joseph	8/9/17	0.7	Participate in meeting with D. Perez (OMM), S. Rinaldi (ACG), L. Lopez (ACG) and D. Graham (ACG) to discuss Title III workstreams and updates on future deliverables.

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Code	Professional	Date	Billed Hours	Time Description
14	Lopez, Luis	8/9/17	0.7	Participate in meeting with D. Perez (OMM), S. Rinaldi (ACG), J. Klein (ACG) and D. Graham (ACG) to discuss Title III workstreams and updates on future deliverables.
14	Rinaldi, Scott	8/9/17	0.7	Participate in meeting with D. Perez (OMM), J. Klein (ACG), L. Lopez (ACG) and D. Graham (ACG) to discuss Title III workstreams and updates on future deliverables.
14	Klein, Joseph	8/9/17	0.6	Participate in meeting with A. Capacete (AAFAF), J. Perez (PMA) and L. Lopez (ACG) on grievance claims related to the creditor list.
14	Lopez, Luis	8/9/17	0.6	Participate in meeting with A. Capacete (AAFAF), J. Perez (PMA) and J. Klein (ACG) on grievance claims related to the creditor list.
14	Klein, Joseph	8/9/17	0.6	Update AAFAF workplan to include progress made on workstreams to be shared at next meeting on 8/10/17.
14	Rinaldi, Scott	8/9/17	0.5	Read correspondence from D. Perez (OMM), R. Guerra (Hacienda), and A. Lopez (AWL) regarding creditor information requests and resolution of certain inquiries.
8	Batlle, Fernando	8/9/17	0.4	Review and provide comments on summary analysis of right sizing initiatives.
14	Klein, Joseph	8/9/17	0.4	Prepare questions for meeting with H. Betancourt (GDB) and A. Torres (GDB) regarding bond data in the creditor matrix.
14	Rinaldi, Scott	8/9/17	0.2	Correspond with J. Klein (ACG) regarding the bond debt and bond debt insurer information to be included in the creditor list.
28	Klein, Joseph	8/9/17	0.2	Update creditor call log data and unresolved inquiries report for weekly meeting.
14	Rinaldi, Scott	8/9/17	0.1	Correspond with L. Lopez (ACG) regarding the follow-up meetings regarding the agency advisory boards.
50	Llompert, Sofia	8/10/17	3.4	Prepare draft of non-personal measures for right sizing presentation in response to the Financial Management and Oversight Board furlough letter.
50	Llompert, Sofia	8/10/17	3.3	Prepare draft of core operational transformation section right sizing presentation for response to Financial Oversight and Management Board.
50	Llompert, Sofia	8/10/17	3.2	Prepare draft of assessment of right sizing measures for response to Financial Oversight and Management Board.
8	Murphy, Thomas	8/10/17	2.7	Update agency summary for New Jersey state government to compare to Puerto Rico government structure.
8	Lopez, Luis	8/10/17	2.6	Participate in meeting at Fortaleza with J. Collazo (Fortaleza), M. Gonzalez (AAFAF), C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF) regarding small agency research project strategy and updates.
50	Murphy, Thomas	8/10/17	2.5	Update framework for project management office structure to be included in right sizing presentation for response to Financial Oversight and Management Board.
50	Llompert, Sofia	8/10/17	2.4	Prepare draft of voluntary transition program section of right sizing presentation for response to Financial Oversight and Management Board.
50	Murphy, Thomas	8/10/17	2.3	Incorporate project management office structure and implementation plan framework into right sizing presentation for response to Financial Oversight and Management Board.
8	Rosado, Kasey	8/10/17	2.1	Review presentations on right sizing workstreams to discuss with Ankura team.

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Code	Professional	Date	Billed Hours	Time Description
50	Rosado, Kasey	8/10/17	2.1	Review and revise presentation covering a response to the Financial Oversight and Management Board furlough letter.
50	Batlle, Fernando	8/10/17	1.9	Incorporate status updates provided by various government agencies for weekly progress report prepared for Financial Oversight and Management Board.
8	Murphy, Thomas	8/10/17	1.8	Review identified agencies for consolidation and programs offered with regard to the agency organization initiative.
50	Batlle, Fernando	8/10/17	1.8	Revise introduction and overview sections of presentation to Financial Oversight and Management Board regarding right sizing initiatives.
14	Graham, Deanne	8/10/17	1.6	Prepare analysis on litigation obligations active cases provided by I. Garau (AAFAF).
8	Batlle, Fernando	8/10/17	1.5	Participate in meeting with B. Fernandez (AAFAF) and K. Lavin (ACG) to discuss structural reform initiatives and other right sizing matters.
8	Murphy, Thomas	8/10/17	1.5	Review and revise structural reform initiatives presentation.
8	Lavin, Kevin	8/10/17	1.5	Participate in meeting with B. Fernandez (AAFAF) and F. Batlle (ACG) to discuss structural reform initiatives and other right sizing matters.
50	Rosado, Kasey	8/10/17	1.4	Review and incorporate project management office structure framework into Financial Oversight and Management Board furlough response presentation.
50	Batlle, Fernando	8/10/17	1.3	Review presentation regarding response to Financial Oversight and Management Board furlough letter provided by T. Murphy (ACG).
8	Batlle, Fernando	8/10/17	1.2	Outline summary for agency organization initiative.
8	Murphy, Thomas	8/10/17	1.2	Review of various presentations and analysis on right sizing workstreams.
8	Rosado, Kasey	8/10/17	1.2	Review of various presentations and analysis on right sizing workstreams.
8	Lopez, Luis	8/10/17	1.1	Update framework for small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
14	Graham, Deanne	8/10/17	1.1	Participate in meeting with A. Torres (GDB), H. Betancourt (GDB), and J. Klein (ACG) regarding the creditor matrix data for bond related schedules.
14	Klein, Joseph	8/10/17	1.1	Participate in meeting with A. Torres (GDB), H. Betancourt (GDB), and D. Graham (ACG) regarding the creditor matrix data for bond related schedules.
28	Klein, Joseph	8/10/17	1.1	Update creditor call log data and unresolved inquiries report for weekly meeting.
50	Batlle, Fernando	8/10/17	1.1	Provide revisions to T. Murphy (ACG) regarding presentation to Financial Oversight and Management Board on cost savings initiatives and other matters.
2	Crisalli, Paul	8/10/17	1.0	Participate on telephone call with B. Fernandez (AAFAF) and S. Llompert (ACG) regarding payroll information.
2	Llompert, Sofia	8/10/17	1.0	Participate on telephone call with B. Fernandez (AAFAF) and P. Crisalli (ACG) regarding payroll information.
8	Rosado, Kasey	8/10/17	1.0	Review summary for agency organization initiative.
9	Murphy, Thomas	8/10/17	1.0	Participate on telephone call regarding project management office structure and concept with B. Fernandez (AAFAF) and F. Batlle (ACG).

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Code	Professional	Date	Billed Hours	Time Description
9	Battle, Fernando	8/10/17	1.0	Participate on telephone call regarding project management office structure and concept with B. Fernandez (AAFAF) and T. Murphy (ACG).
2	Crisalli, Paul	8/10/17	0.9	Prepare for and participate on telephone call with B. Biggio (CM) and H. Bramson (CM) regarding accounts payable.
9	Battle, Fernando	8/10/17	0.9	Review and revise project management office structure framework provided by T. Murphy (ACG).
3	Lopez, Luis	8/10/17	0.8	Participate in meeting with M. Gonzalez (AAFAF) regarding updates to fee structure project.
8	Murphy, Thomas	8/10/17	0.8	Create status report for structural reform initiatives.
9	Rosado, Kasey	8/10/17	0.8	Review framework of project management office structure in advance of meeting with representatives from AAFAF.
14	Graham, Deanne	8/10/17	0.8	Participate on telephone call with I. Garau (AAFAF), A. Capacete (AAFAF) regarding Title III process reporting and deadlines with S. Rinaldi (ACG), J. Klein (ACG), and L. Lopez (ACG).
14	Lopez, Luis	8/10/17	0.8	Participate on telephone call with I. Garau (AAFAF), A. Capacete (AAFAF) regarding Title III process reporting and deadlines with S. Rinaldi (ACG), D. Graham (ACG), and J. Klein (ACG).
14	Rinaldi, Scott	8/10/17	0.8	Participate on telephone call with I. Garau (AAFAF), A. Capacete (AAFAF) regarding Title III process reporting and deadlines with J. Klein (ACG), D. Graham (ACG), and L. Lopez (ACG).
14	Klein, Joseph	8/10/17	0.8	Participate on telephone call with I. Garau (AAFAF), A. Capacete (AAFAF) regarding Title III process reporting and deadlines with S. Rinaldi (ACG), D. Graham (ACG), and L. Lopez (ACG).
50	Murphy, Thomas	8/10/17	0.8	Prepare presentation on initiatives related to Financial Oversight and Management Board furlough response.
8	Battle, Fernando	8/10/17	0.7	Review presentation materials regarding cost savings plans for structural reform initiatives.
9	Battle, Fernando	8/10/17	0.7	Review project management office structure information in advance of meeting with representatives from AAFAF.
50	Battle, Fernando	8/10/17	0.7	Review presentations on various operational improvement initiatives provided by K. Rosado (ACG) to inform right sizing presentation for response to Financial Oversight and Management Board.
2	Crisalli, Paul	8/10/17	0.6	Participate on telephone call with C. Vasquez (BDO) regarding accounts payable.
3	Lopez, Luis	8/10/17	0.6	Incorporate adjustments to fee structure project based on discussion with M. Gonzalez (AAFAF).
4	Rinaldi, Scott	8/10/17	0.5	Review invoices sent by A. Lopez (AWL) related to an open inquiry, and correspondence from J. Klein (ACG) regarding the same.
50	Llompert, Sofia	8/10/17	0.5	Participate on follow-up calls regarding information for right sizing initiatives with representatives from AAFAF.
14	Klein, Joseph	8/10/17	0.4	Analyze vendor counts per agency in accounts payable master data file provided by Binder Dijker Otte.
14	Klein, Joseph	8/10/17	0.3	Revise schedule A - long term debt and schedule B - insurers of long term debt following meeting with H. Betancourt (GDB).
21	Rinaldi, Scott	8/10/17	0.3	Tend to case administrative matters.
14	Rinaldi, Scott	8/10/17	0.2	Read correspondence from L. Lopez (ACG) regarding the status of the advisory board information for the creditor list.
28	Rinaldi, Scott	8/10/17	0.2	Prepare and send email to L. Lopez (ACG) regarding questions from AAFAF about multiple commencement notices received by parties-in-interest.

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Code	Professional	Date	Billed Hours	Time Description
50	Llompart, Sofia	8/11/17	4.0	Revise right sizing presentation to incorporate comments received from K. Rosado (ACG) and F. Batlle (ACG) for response to Financial Oversight and Management Board.
50	Llompart, Sofia	8/11/17	3.9	Revise non-personal section of right sizing presentation to incorporate comments received from K. Rosado (ACG) and F. Batlle (ACG) for response to Financial Oversight and Management Board.
3	Crisalli, Paul	8/11/17	3.8	Prepare the detailed expense base reconciliation regarding treasury single account and FY 2018 budget.
50	Llompart, Sofia	8/11/17	3.7	Revise core operational transformation section of right sizing presentation to incorporate comments received from K. Rosado (ACG) and F. Batlle (ACG) for response to Financial Oversight and Management Board.
50	Batlle, Fernando	8/11/17	3.4	Review and provide comments for T. Murphy (ACG) to process on the right sizing presentation for response to Financial Oversight and Management Board.
50	Llompart, Sofia	8/11/17	3.4	Revise voluntary transition program section of right sizing presentation to incorporate comments received from K. Rosado (ACG) and F. Batlle (ACG).
14	Graham, Deanne	8/11/17	3.2	Reconcile litigation obligations active cases provided by I. Garau (AAFAF) to Prime Clerk creditor matrix data.
8	Lopez, Luis	8/11/17	2.8	Participate in meeting at the Public Service Commission with E. Candelaria (AAFAF) regarding agency operations in assessment for the small agency research project.
8	Lopez, Luis	8/11/17	2.7	Participate in discussion regarding updated information from multiple agencies in relation to the small agency research project effort with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
14	Graham, Deanne	8/11/17	2.7	Prepare analysis of litigation obligations (Active Cases) support provided by I. Garau (AAFAF).
50	Rosado, Kasey	8/11/17	2.7	Review and revise Financial Oversight and Management Board right sizing presentation and furlough response to Financial Oversight and Management Board.
3	Murphy, Thomas	8/11/17	2.0	Update outline of implementation plan for various initiatives.
8	Murphy, Thomas	8/11/17	1.9	Review contracts database provided by AAFAF to evaluate different structural reform initiatives and measures.
8	Murphy, Thomas	8/11/17	1.9	Prepare summary analysis of structural reform initiatives and measures for Financial Management and Oversight Board.
50	Rosado, Kasey	8/11/17	1.9	Review and revise updated ongoing workstreams for weekly progress report for AAFAF review.
8	Batlle, Fernando	8/11/17	1.6	Review execution outlines and timelines for ongoing AAFAF workstreams related to structural reform initiatives.
14	Klein, Joseph	8/11/17	1.6	Analyze grievances files received from Pietrantonio Mendez & Alvarez and provide follow-up questions.
50	Rosado, Kasey	8/11/17	1.6	Prepare organization charts for Financial Oversight and Management Board furlough presentation.
8	Murphy, Thomas	8/11/17	1.4	Review various right sizing materials to inform revisions to be incorporated into structural reform initiatives presentation.
3	Murphy, Thomas	8/11/17	1.3	Review and revise implementation plan for workstreams related to labor workforce and permit reforms.
3	Rosado, Kasey	8/11/17	1.3	Review implementation plan for labor workforce and permit reforms.
8	Batlle, Fernando	8/11/17	1.3	Review outline of structural reform initiatives in advance of meeting with representatives from AAFAF.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Lopez, Luis	8/11/17	1.3	Participate in meeting to debrief and consolidate information of Consumer Protection Independent Office (OIPC) with G. Pagan (AAFAF) and E. Candelaria (AAFAF) as it relates to the small agency research project.
50	Rosado, Kasey	8/11/17	1.3	Participate in meeting with representatives from AAFAF to discuss and outline deliverables on progress report, memo and implementation timelines.
2	Crisalli, Paul	8/11/17	1.2	Review and provide comments on accounts payable presentation.
50	Battle, Fernando	8/11/17	1.2	Review files shared by AAFAF to use as support for weekly progress report memo to Financial Oversight and Management Board.
3	Lopez, Luis	8/11/17	1.1	Participate in discussion with M. Gonzalez (AAFAF) on overall fee structure project and updated information.
50	Battle, Fernando	8/11/17	1.1	Review presentation outline to provide a response to the Financial Oversight and Management Board furlough letter received from T. Murphy (ACG).
28	Klein, Joseph	8/11/17	1.0	Update creditor call log data and unresolved inquiries report.
2	Crisalli, Paul	8/11/17	0.9	Provide status update to (AAFAF) regarding accounts payable.
8	Battle, Fernando	8/11/17	0.8	Participate in meeting to discuss ongoing workstreams related to the structural reform initiatives with B. Fernandez (AAFAF) and T. Murphy (ACG).
8	Murphy, Thomas	8/11/17	0.8	Participate in meeting to discuss ongoing workstreams related to the structural reform initiatives with B. Fernandez (AAFAF) and F. Battle (ACG).
50	Battle, Fernando	8/11/17	0.8	Revise outline plan regarding Financial Oversight and Management Board letter regarding furloughs.
14	Klein, Joseph	8/11/17	0.7	Participate on conference call with J. Gatos (BDO) and S. Rinaldi (ACG) to discuss accounts payable vendor file to be used in the creditor list.
14	Rinaldi, Scott	8/11/17	0.7	Participate on conference call with J. Gatos (BDO) and J. Klein (ACG) to discuss accounts payable vendor file to be used in the creditor list.
28	Klein, Joseph	8/11/17	0.6	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), L. Lopez (ACG), S. Rinaldi (ACG) and D. Graham (ACG).
28	Rinaldi, Scott	8/11/17	0.6	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), L. Lopez (ACG), J. Klein (ACG) and D. Graham (ACG).
28	Graham, Deanne	8/11/17	0.6	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), L. Lopez (ACG), J. Klein (ACG) and S. Rinaldi (ACG).
28	Lopez, Luis	8/11/17	0.6	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), J. Klein (ACG), S. Rinaldi (ACG) and D. Graham (ACG).
22	Rosado, Kasey	8/11/17	0.6	Review and revise scorecards for bi-weekly progress report provided to representatives from AAFAF.
8	Rosado, Kasey	8/11/17	0.4	Discuss ongoing workstreams regarding government right sizing with B. Fernandez (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	8/11/17	0.4	Review the vendor invoices file prepared by representatives from Binder Dijker Otte to prepare for a conference call regarding the same.
28	Rinaldi, Scott	8/11/17	0.3	Prepare for weekly conference call to discuss creditor inquiries, responses and follow-up items.
14	Klein, Joseph	8/11/17	0.2	Review missing information for creditor list and strategy for acquiring information.
50	Llompert, Sofia	8/12/17	3.9	Revise various sections of right sizing presentation and supporting analysis following comments received from F. Batlle (ACG) for response to Financial Oversight and Management Board.
50	Murphy, Thomas	8/12/17	3.6	Participate in meeting to discuss and revise draft Financial Oversight and Management Board furlough response presentation with representatives from AAFAF and K. Rosado (ACG).
50	Rosado, Kasey	8/12/17	3.6	Participate in meeting to discuss draft and revise Financial Oversight and Management Board furlough response presentation with representatives from AAFAF and T. Murphy (ACG).
22	Llompert, Sofia	8/12/17	3.5	Prepare the right sizing presentation supporting exhibits in a separate package with A. Toro (Bluehaus) and for review with M. Yassin (AAFAF).
22	Llompert, Sofia	8/12/17	3.0	Participate in meeting with representatives from AAFAF and the Department of Treasury to review sections of the right sizing presentation for response to Financial Oversight and Management Board.
50	Batlle, Fernando	8/12/17	3.0	Review and revise Financial Oversight and Management Board presentation to include all comments from representatives from AAFAF.
50	Llompert, Sofia	8/12/17	2.6	Revise right sizing presentation to incorporate comments received during the meeting with G. Portela (AAFAF), M. Yassin (AAFAF) and M. Gonzalez (AAFAF).
50	Rosado, Kasey	8/12/17	2.6	Revise Financial Oversight and Management Board furlough response presentation to reflect AAFAF team comments.
8	Batlle, Fernando	8/12/17	1.6	Review agency research project proposed timelines and provide revisions to outline to T. Murphy (ACG).
8	Murphy, Thomas	8/12/17	1.5	Prepare large agency research project workplan with timelines and milestones and incorporate edits from F. Batlle (ACG).
8	Murphy, Thomas	8/12/17	1.4	Review provided contracts data on large agency research project.
50	Llompert, Sofia	8/12/17	1.3	Review revisions to right sizing presentation received from meeting with representatives from AAFAF and send to F. Batlle (ACG) for review.
3	Crisalli, Paul	8/12/17	1.0	Review of detailed budget expenditure base.
8	Batlle, Fernando	8/12/17	1.0	Participate in meeting to discuss large agency research project with B. Fernandez (AAFAF) and T. Murphy (ACG).
8	Murphy, Thomas	8/12/17	1.0	Participate in meeting to discuss large agency research project with B. Fernandez (AAFAF) and F. Batlle (ACG).
8	Murphy, Thomas	8/12/17	0.8	Prepare large agency research project charter presentation.
50	Llompert, Sofia	8/13/17	3.9	Review and update various sections of right sizing presentation for response to Financial Oversight and Management Board.
50	Batlle, Fernando	8/13/17	3.8	Update sections of right sizing presentation to Financial Oversight and Management Board for strategic changes and provide comments to S. Llompert (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Llompert, Sofia	8/13/17	3.8	Incorporate revisions from F. Batlle (ACG) into the right sizing presentation for response to Financial Oversight and Management Board.
50	Batlle, Fernando	8/13/17	3.3	Perform final review of right sizing presentation for response to Financial Oversight and Management Board.
50	Llompert, Sofia	8/13/17	2.8	Update right sizing presentation for response to Financial Oversight and Management Board based on new information provided from representatives from AAFAF.
13	Batlle, Juan Carlos	8/13/17	1.9	Revise Flow of Funds chart requested by J. Kang (RTH) as part of materials being prepared for AAFAF mediation meetings on 8/14/17.
3	Murphy, Thomas	8/13/17	1.8	Review and revise implementation plan presentation based on comments from F. Batlle (ACG).
50	Rosado, Kasey	8/13/17	1.6	Review and revise Financial Oversight and Management Board furlough response presentation.
50	Rosado, Kasey	8/13/17	1.3	Review and revise project management office structure and implementation plan framework incorporated into Financial Oversight and Management Board furlough response presentation.
50	Batlle, Fernando	8/13/17	1.2	Update overview section of right sizing presentation for response to Financial Oversight and Management Board.
3	Batlle, Fernando	8/13/17	1.1	Provide revisions on implementation plan to T. Murphy (ACG).
8	Batlle, Fernando	8/13/17	1.1	Participate in meeting with B. Fernandez (AAFAF) and T. Murphy (ACG) to review findings related to small agency research project.
8	Murphy, Thomas	8/13/17	1.1	Participate in meeting with B. Fernandez (AAFAF) and F. Batlle (ACG) to review findings for small agency research project.
50	Murphy, Thomas	8/13/17	0.8	Finalize implementation plan to be included in the presentation for Financial Management and Oversight Board.
8	Murphy, Thomas	8/13/17	0.6	Review small agency research project in advance of a meeting with representatives from AAFAF.
50	Murphy, Thomas	8/13/17	0.6	Participate in discussion with K. Rosado (ACG) regarding the Financial Oversight and Management Board furlough response presentation.
50	Rosado, Kasey	8/13/17	0.6	Participate in discussion with T. Murphy (ACG) regarding the Financial Oversight and Management Board furlough response presentation.
3	Murphy, Thomas	8/13/17	0.3	Prepare outline of outstanding implementation items.
50	Llompert, Sofia	8/14/17	4.0	Reconcile right sizing presentation exhibits to table of contents for response to Financial Oversight and Management Board.
50	Rosado, Kasey	8/14/17	3.8	Perform due diligence related to supporting documentation included in Financial Oversight and Management Board furlough response presentation.
3	Crisalli, Paul	8/14/17	3.3	Revise agency reconciliation between treasury single account, FY 2018 budget and basic financial statements reporting.
14	Klein, Joseph	8/14/17	3.1	Create accounts payable vendor analysis based on various files received from Binder Dijkster Otte to be used in the creditor list schedule D - trade vendor obligations.
50	Llompert, Sofia	8/14/17	3.0	Revise right sizing presentation to incorporate comments received from K. Rosado (ACG) and F. Batlle (ACG) for response to Financial Oversight and Management Board.
8	Lopez, Luis	8/14/17	2.8	Participate in meeting to review and discuss agency framework for small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and E. Ni (ACG).



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Ni, Evelyn	8/14/17	2.8	Participate in meeting to review and discuss framework for small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and L. Lopez (ACG).
50	Murphy, Thomas	8/14/17	2.8	Participate in meeting with K. Rosado (ACG) to review Financial Oversight and Management Board furlough response presentation and incorporate revisions from AAFAF.
50	Rosado, Kasey	8/14/17	2.8	Participate in meeting with T. Murphy (ACG) to review Financial Oversight and Management Board furlough response presentation and incorporate revisions from AAFAF.
8	Lopez, Luis	8/14/17	2.7	Participate in meeting at State Office of Energy Public Policy regarding agency assessment with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and E. Ni (ACG).
8	Ni, Evelyn	8/14/17	2.7	Participate in meeting at State Office of Energy Public Policy regarding agency assessment with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and L. Lopez (ACG).
50	Rosado, Kasey	8/14/17	2.7	Correspond with representatives from AAFAF on supporting detail of right sizing initiatives included in the Financial Oversight and Management Board furlough response presentation.
8	Murphy, Thomas	8/14/17	2.1	Review and revise personnel file provided by AAFAF for requested updates in relation to the agency organization initiative.
8	Lopez, Luis	8/14/17	1.9	Participate in meeting to review and incorporate updated information into framework for multiple agencies regarding small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and E. Ni (ACG).
8	Ni, Evelyn	8/14/17	1.9	Participate in meeting to review and incorporate updated information into framework for multiple agencies regarding small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and L. Lopez (ACG).
14	Klein, Joseph	8/14/17	1.7	Organize workplan for creditor list and progress for creditor matrix amendment for meeting with representatives from AAFAF on 8/15/17.
50	Llompert, Sofia	8/14/17	1.7	Prepare right sizing presentation documents and exhibits for response to Financial Oversight and Management Board.
50	Murphy, Thomas	8/14/17	1.4	Prepare summary of personnel measures based on headcount changes to be included in right sizing presentation for response to Financial Oversight and Management Board.
14	Graham, Deanne	8/14/17	1.3	Research missing addresses for litigation obligations active cases to include in creditor list schedule H - litigation.
14	Klein, Joseph	8/14/17	1.3	Update workplan and new items to complete for creditor list by 8/31/17.
50	Murphy, Thomas	8/14/17	1.2	Update right sizing presentation based on feedback provided by K. Rosado (ACG) for response to Financial Oversight and Management Board.
50	Battle, Fernando	8/14/17	1.0	Revise list of right sizing initiatives for AAFAF review.
8	Murphy, Thomas	8/14/17	0.9	Analyze year-over-year headcount changes at various government agencies with regard to the agency organization initiative.
2	Crisalli, Paul	8/14/17	0.8	Review payroll related analyses.
8	Ni, Evelyn	8/14/17	0.8	Review and provide comments on the status update presentation regarding small agency research project.
8	Lopez, Luis	8/14/17	0.7	Develop presentation regarding the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	8/14/17	0.7	Review furlough response analysis to be delivered to the Financial Oversight and Management Board for right sizing presentation.
8	Ni, Evelyn	8/14/17	0.6	Review right sizing presentation support materials to understand status of right sizing activities to date and inform small agency research project.
8	Murphy, Thomas	8/14/17	0.5	Review agency personnel related file and summarize information for F. Battle (ACG) with regard to the agency organization initiative.
14	Klein, Joseph	8/14/17	0.5	Participate in meeting with S. Rinaldi (ACG) and L. Lopez (ACG) to discuss workplan on Title III and strategy to file creditor list and creditor matrix amendments.
14	Lopez, Luis	8/14/17	0.5	Participate in meeting with J. Klein (ACG) and S. Rinaldi (ACG) to discuss workplan on Title III and strategy to file creditor list and creditor matrix amendments.
14	Graham, Deanne	8/14/17	0.5	Update summary of missing addresses for litigation obligations to be shared with representatives from AAFAF.
14	Rinaldi, Scott	8/14/17	0.5	Participate in meeting with J. Klein (ACG) and L. Lopez (ACG) to discuss workplan on Title III on strategy to file creditor list and creditor matrix amendments.
14	Rinaldi, Scott	8/14/17	0.5	Participate in meeting with M. Samuels (ACG) regarding the work being performed with respect to the Title III case of the Commonwealth and provide background information.
14	Samuels, Melanie	8/14/17	0.5	Participate in meeting with S. Rinaldi (ACG) regarding the work being performed with respect to the Title III case of the Commonwealth and provide background information.
50	Ni, Evelyn	8/14/17	0.5	Review and provide comments on right sizing presentation in preparation for review with McKinsey.
50	Murphy, Thomas	8/14/17	0.4	Prepare notes for meeting to discuss right sizing presentation with representatives from McKinsey.
14	Rinaldi, Scott	8/14/17	0.3	Correspond with C. Schepper (PC) regarding the timing of the creditor list, amendment to the creditor matrix and related matters.
28	Lopez, Luis	8/14/17	0.3	Update information on creditor inquiries received related to the creditor call log.
14	Graham, Deanne	8/14/17	0.2	Correspond with J. Klein (ACG) regarding the litigation obligations schedule missing addresses information for distribution to and follow-up from AAFAF.
14	Klein, Joseph	8/14/17	0.2	Review feedback from Pietrantonio Mendez & Alvarez on entities to be reviewed and determine whether to include in the Commonwealth Title III.
21	Rinaldi, Scott	8/14/17	0.2	Review the data room and request access for additional Ankura professionals.
14	Klein, Joseph	8/15/17	3.8	Summarize accounts payable master file for vendor counts, amounts per vendor, amounts per agency, and invoice date to inform schedule D - trade vendor obligations.
50	Rosado, Kasey	8/15/17	3.8	Perform diligence and review exhibits and supporting detail to the personnel initiatives of the Financial Oversight and Management Board furlough response presentation.
14	Graham, Deanne	8/15/17	3.2	Reconcile schedule H - litigation counts and amounts to Prime Clerk creditor matrix.
50	Llompert, Sofia	8/15/17	3.2	Revise right sizing presentation and related supporting exhibits to incorporate comments received from K. Rosado (ACG) for response to Financial Oversight and Management Board.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Llompart, Sofia	8/15/17	3.1	Revise right sizing presentation and related supporting exhibits to incorporate comments received from F. Batlle (ACG) for response to Financial Oversight and Management Board.
50	Llompart, Sofia	8/15/17	3.1	Update right sizing presentation and related supporting exhibits following information provided by representatives from AAFAF for response to Financial Oversight and Management Board.
3	Crisalli, Paul	8/15/17	3.0	Participate on telephone call to discuss fiscal plan with representatives from AAFAF, Rothschild, Citibank, McKinsey, Conway MacKenzie and Bank of America Merrill Lynch.
50	Rosado, Kasey	8/15/17	3.0	Prepare summary bridge of Government right sizing measures and projected savings to the Financial Oversight and Management Board.
8	Ni, Evelyn	8/15/17	2.7	Participate in diligence and debriefing meeting with representatives from the Commission of Energy Policy agency to understand responsibilities of the agency, funding, and other relevant operational information to assess go forward strategy.
8	Lopez, Luis	8/15/17	2.6	Discuss status of multiple agency operations with G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF) as it relates to the small agency research project.
8	Ni, Evelyn	8/15/17	2.6	Review of operational right sizing efforts to date with regards to small agency research project.
50	Rosado, Kasey	8/15/17	2.6	Summarize Financial Oversight and Management Board furlough response presentation for distribution to representatives from AAFAF.
8	Lopez, Luis	8/15/17	2.5	Participate in meeting regarding framework strategy with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF), C. Frederique (AAFAF) and E. Ni (ACG) for small agency research project.
8	Ni, Evelyn	8/15/17	2.5	Participate in meeting regarding framework strategy with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF), C. Frederique (AAFAF) and L. Lopez (ACG) for small agency research project.
14	Rinaldi, Scott	8/15/17	2.5	Prepare the initial draft of the global notes to the creditor list and forward to D. Graham (ACG), J. Klein (ACG) and M. Samuels (ACG) for review and comment.
8	Murphy, Thomas	8/15/17	2.4	Prepare summary analysis of the personnel files to be shared with AAFAF with regard to the agency organization initiative.
50	Rosado, Kasey	8/15/17	2.3	Perform diligence and review of exhibits and supporting detail on headcount changes presented in the Financial Oversight and Management Board furlough response presentation.
14	Graham, Deanne	8/15/17	2.2	Update schedule H - litigation for missing addresses information provided by Prime Clerk.
8	Lopez, Luis	8/15/17	2.1	Perform analysis on information from multiple agencies regarding current expenses and operation as it relates to the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF).
8	Murphy, Thomas	8/15/17	2.1	Revise analysis of year on year headcount changes for government agencies with regard to the agency organization initiative.
50	Murphy, Thomas	8/15/17	2.1	Prepare budget measures to bridge Financial Oversight and Management Board variance as part of the right sizing presentation.
50	Rosado, Kasey	8/15/17	2.1	Review presentation prepared by AAFAF in response to the Financial Oversight and Management Board requirement of government furloughs effective 9/1/17.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Murphy, Thomas	8/15/17	2.0	Perform due diligence on exhibits and supporting detail to the non-personnel data and information with regard to the agency organization initiative.
50	Battle, Fernando	8/15/17	1.8	Update presentation regarding budget initiatives for Financial Oversight and Management Board meeting.
50	Murphy, Thomas	8/15/17	1.7	Prepare outline on discussion topics to prepare for right sizing presentation to the Financial Oversight and Management Board.
14	Graham, Deanne	8/15/17	1.6	Prepare creditor list schedule H - litigation using analyzed litigation data originally provided by I. Garau (AAFAF).
8	Battle, Fernando	8/15/17	1.5	Participate in meeting to review personnel measures with representatives from AAFAF and T. Murphy (ACG).
8	Murphy, Thomas	8/15/17	1.5	Participate in meeting to review personnel measures with representatives from AAFAF and F. Battle (ACG).
8	Ni, Evelyn	8/15/17	1.4	Review support documents for first phase of small agency research project to understand status of right sizing activities to date.
14	Klein, Joseph	8/15/17	1.2	Update creditor list draft summary schedule for outstanding items to be reviewed by AAFAF.
50	Rosado, Kasey	8/15/17	1.2	Perform diligence and review of exhibits and supporting detail to the non-personnel initiatives of the Financial Oversight and Management Board furlough response presentation.
14	Klein, Joseph	8/15/17	1.0	Update master accounts payable vendor file based on updated information received from Binder Dijker Otte.
50	Murphy, Thomas	8/15/17	1.0	Participate in meeting with representatives from AAFAF, K. Lavin (ACG) and K. Rosado (ACG) to review furlough response presentation.
50	Lavin, Kevin	8/15/17	1.0	Participate in meeting with representatives from AAFAF, K. Rosado (ACG) and T. Murphy (ACG) to review furlough response presentation.
50	Rosado, Kasey	8/15/17	1.0	Participate in meeting with representatives from AAFAF, K. Lavin (ACG) and T. Murphy (ACG) to review furlough response presentation.
50	Murphy, Thomas	8/15/17	0.9	Create summary analysis for researched headcount changes at government agencies regarding right sizing presentation for response to Financial Oversight and Management Board.
8	Battle, Fernando	8/15/17	0.8	Review detail on personnel matters to be shared with representatives from AAFAF.
8	Lopez, Luis	8/15/17	0.8	Update small agency research project presentation as requested by C. Frederique (AAFAF) and M. Gonzalez (AAFAF).
14	Klein, Joseph	8/15/17	0.8	Prepare organization chart outlining agency relationships with the central government for deliverable to AAFAF and O'Melveny & Myers.
50	Murphy, Thomas	8/15/17	0.8	Review June results on government budget and note potential impacts to furlough program.
14	Klein, Joseph	8/15/17	0.7	Participate on telephone calls with I. Garau (AAFAF) and R. Guerra (Hacienda) to obtain information for the creditor list.
14	Klein, Joseph	8/15/17	0.7	Review feedback received from Pietrantonio Mendez & Alvarez on government entities and the relationship to the central government.
50	Murphy, Thomas	8/15/17	0.7	Develop action plan to research non-personnel measures to be incorporated in the right sizing presentation for response to Financial Oversight and Management Board.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	8/15/17	0.6	Participate in meeting with I. Garau (AAFAF), S. Rinaldi (ACG), and L. Lopez (ACG) to discuss Title III outstanding reporting matters.
14	Lopez, Luis	8/15/17	0.6	Participate in meeting with I. Garau (AAFAF), S. Rinaldi (ACG), and J. Klein (ACG) to discuss Title III outstanding reporting matters.
14	Rinaldi, Scott	8/15/17	0.6	Participate in meeting with I. Garau (AAFAF), J. Klein (ACG), and L. Lopez (ACG) to discuss Title III outstanding reporting matters.
28	Klein, Joseph	8/15/17	0.6	Update list of point of contacts for each agency that has provided assistance in resolving creditor inquiries.
50	Murphy, Thomas	8/15/17	0.6	Research year over year headcount changes at various government agencies with regard to right sizing presentation and included analysis for response to Financial Oversight and Management Board.
14	Rinaldi, Scott	8/15/17	0.5	Prepare for and review materials for the Title III meeting with representatives from AFFAF.
50	Battle, Fernando	8/15/17	0.5	Provide comments to T. Murphy (ACG) regarding action plan on non-personnel measures for right sizing presentation for response to Financial Oversight and Management Board.
8	Battle, Fernando	8/15/17	0.4	Review analysis of headcount changes from various government agencies provided by T. Murphy (ACG).
14	Rinaldi, Scott	8/15/17	0.2	Correspond with D. Perez (OMM) and J. Klein (ACG) regarding the union grievance claimants to be potentially included in the creditor list.
14	Rinaldi, Scott	8/15/17	0.2	Correspond with J. Klein (ACG) regarding administrative proceedings to be included in the creditor list.
50	Rosado, Kasey	8/16/17	3.7	Prepare summary overview of Financial Oversight and Management Board furlough response presentation to review with Financial Oversight and Management Board Advisors.
14	Klein, Joseph	8/16/17	3.2	Revise global notes based on new information provided from O'Melveny & Myers.
50	Llompert, Sofia	8/16/17	3.2	Revise agenda for Financial Oversight and Management Board advisors meeting to discuss right sizing presentation.
8	Lopez, Luis	8/16/17	3.1	Review and update small agency research project presentation with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
50	Rosado, Kasey	8/16/17	3.1	Finalize summary overview of Financial Oversight and Management Board furlough response presentation with K. Lavin (ACG) to review with Financial Oversight and Management Board Advisors.
50	Lavin, Kevin	8/16/17	3.1	Finalize summary overview of Financial Oversight and Management Board furlough response presentation with K. Rosado (ACG) to review with Financial Oversight and Management Board Advisors.
8	Ni, Evelyn	8/16/17	3.0	Participate in meeting to review and critique the small agency research project right sizing strategies with representatives from AAFAF and revise strategies accordingly.
8	Lopez, Luis	8/16/17	2.8	Participate in meeting with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF), and E. Ni (ACG) to review small agency research project, consolidation strategy and agency information requests to date.
8	Ni, Evelyn	8/16/17	2.8	Participate in meeting with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF), and L. Lopez (ACG) to review small agency research project, consolidation strategy and agency information requests to date.
14	Graham, Deanne	8/16/17	2.6	Review and revise draft introduction and background paragraphs of global notes.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Battle, Fernando	8/16/17	2.5	Prepare supplement materials for McKinsey regarding Financial Oversight and Management Board letter regarding furloughs.
50	Llompert, Sofia	8/16/17	2.4	Review and revise right sizing presentation analysis for response to Financial Oversight and Management Board following correspondence with representatives from AAFAF.
50	Murphy, Thomas	8/16/17	2.1	Prepare overview of measures to bridge Financial Oversight and Management Board budget variance to be incorporated in the right sizing presentation.
50	Rosado, Kasey	8/16/17	2.1	Revise summary bridge of right sizing measures and projected savings to the Financial Oversight and Management Board.
14	Klein, Joseph	8/16/17	2.0	Analyze accounts payable provided by Binder Dijker Otte to determine if invoice is a pre-filing or post-filing claim.
50	Battle, Fernando	8/16/17	1.8	Review and revise budget funding measures drafted by T. Murphy (ACG) for right sizing presentation for response to Financial Oversight and Management Board.
50	Murphy, Thomas	8/16/17	1.8	Prepare notes and analysis for commentary regarding the budget funding gap for right sizing presentation for response to Financial Oversight and Management Board.
50	Battle, Fernando	8/16/17	1.8	Participate on coordination call with K. Lavin (ACG) and representatives from Financial Oversight and Management Board, O'Melveny & Myers, Rothschild and AAFAF.
50	Lavin, Kevin	8/16/17	1.8	Participate on coordination call with F. Battle (ACG) and representatives from Financial Oversight and Management Board, O'Melveny & Myers, Rothschild and AAFAF.
14	Klein, Joseph	8/16/17	1.6	Revise global notes introduction section for creditor list draft.
4	Klein, Joseph	8/16/17	1.5	Aggregate and summarize invoices for Stericycle unresolved inquiry related to the creditor call log.
14	Graham, Deanne	8/16/17	1.5	Update missing addresses template for outstanding address information schedule H - litigation to be provided to AAFAF.
8	Lopez, Luis	8/16/17	1.4	Participate in meeting to discuss and incorporate updated information into framework for multiples agencies with G. Paga (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and E. Ni (ACG).
8	Ni, Evelyn	8/16/17	1.4	Participate in meeting to discuss and incorporate updated information into framework for multiples agencies with G. Paga (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and L. Lopez (ACG).
8	Ni, Evelyn	8/16/17	1.4	Prepare commission industrial agency presentation for M. Gonzalez (AAFAF) in advance of weekly meeting with representatives from AAFAF.
8	Murphy, Thomas	8/16/17	1.3	Prepare action plan to research non-personnel measures to be incorporated in the right sizing presentation for response to Financial Oversight and Management Board.
2	Crisalli, Paul	8/16/17	1.2	Prepare headcount analysis for operating divisions.
14	Graham, Deanne	8/16/17	1.2	Update draft Amendment and Reservation of Rights paragraph of global notes.
50	Murphy, Thomas	8/16/17	1.2	Participate in meeting with K. Rosado (ACG) to discuss approach to present the non-personnel initiatives of the Financial Oversight and Management Board furlough response presentation.
50	Rosado, Kasey	8/16/17	1.2	Participate in meeting with T. Murphy (ACG) to discuss approach to present the non-personnel initiatives of the Financial Oversight and Management Board furlough response presentation.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Murphy, Thomas	8/16/17	1.1	Perform diligence on and review exhibits and supporting detail to non-personnel counts to be included in right sizing presentation for response to Financial Oversight and Management Board.
2	Crisalli, Paul	8/16/17	1.0	Prepare for and participate in meetings with J. Hernandez (PREPA) and J. Roque (PREPA) regarding cash balance and bank account reconciliations.
50	Batlle, Fernando	8/16/17	1.0	Prepare presentation materials for meeting with McKinsey to discuss budget funding gap.
8	Batlle, Fernando	8/16/17	0.9	Review presentation on right sizing funding gap and provide comments to T. Murphy (ACG).
8	Murphy, Thomas	8/16/17	0.9	Update analysis of headcount changes for government agencies based on feedback from F. Batlle (ACG).
3	Crisalli, Paul	8/16/17	0.8	Review and provide comments on FY 2018 budget.
8	Batlle, Fernando	8/16/17	0.8	Participate in meeting to review personnel measures with representatives from AAFAF and T. Murphy (ACG).
8	Murphy, Thomas	8/16/17	0.8	Participate in meeting to review personnel measures with representatives from AAFAF and F. Batlle (ACG).
8	Murphy, Thomas	8/16/17	0.8	Research and provide notes on Act 26 regarding consolidation of government agencies for agency organization initiative.
14	Graham, Deanne	8/16/17	0.8	Participate on telephone call with D. Perez (OMM), S. Rinaldi (ACG), M. Samuels (ACG), J. Klein (ACG), and L. Lopez (ACG) to discuss Title III updates.
14	Klein, Joseph	8/16/17	0.8	Participate on telephone call with D. Perez (OMM), S. Rinaldi (ACG), M. Samuels (ACG), D. Graham (ACG), and L. Lopez (ACG) to discuss Title III updates.
14	Lopez, Luis	8/16/17	0.8	Participate on telephone call with D. Perez (OMM), S. Rinaldi (ACG), M. Samuels (ACG), D. Graham (ACG) and J. Klein (ACG) to discuss Title III updates.
14	Samuels, Melanie	8/16/17	0.8	Participate on telephone call with D. Perez (OMM), S. Rinaldi (ACG), L. Lopez (ACG) J. Klein (ACG), D. Graham (ACG) to discuss Title III updates.
14	Rinaldi, Scott	8/16/17	0.8	Participate on telephone call with D. Perez (OMM), M. Samuels (ACG), L. Lopez (ACG) J. Klein (ACG), D. Graham (ACG) to discuss Title III updates.
14	Graham, Deanne	8/16/17	0.7	Prepare general assumptions and summary of schedules sections of global notes draft.
14	Graham, Deanne	8/16/17	0.7	Update schedule H - litigation for missing addresses information provided by I. Garau (AAFAF).
50	Murphy, Thomas	8/16/17	0.7	Prepare summary overview of right sizing presentation for response to Financial Oversight and Management Board.
14	Klein, Joseph	8/16/17	0.6	Create comparison analysis of creditor matrix and creditor list record counts for D. Perez (OMM) for insight on the creditor list mailing population.
50	Batlle, Fernando	8/16/17	0.6	Outline budget measures to be taken to close funding gap for T. Murphy (ACG) review regarding right sizing presentation for response to Financial Oversight and Management Board.
14	Graham, Deanne	8/16/17	0.5	Create litigation section of global notes.
14	Rinaldi, Scott	8/16/17	0.5	Prepare for a conference call with D. Perez (OMM) regarding Title III reporting matters including the creditor list.
14	Klein, Joseph	8/16/17	0.4	Correspond with I. Garau (AAFAF) regarding outstanding items for the creditor list and updated schedules in the draft.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	8/16/17	0.4	Prepare and send to J. Klein (ACG) comments and suggestions to the Title III status meeting agenda draft.
8	Ni, Evelyn	8/16/17	0.3	Prepare document summarizing government right sizing efforts to date for small agency research project.
14	Samuels, Melanie	8/16/17	0.3	Respond to inquires from J. Klein (ACG) regarding the creditor list.
25	Rinaldi, Scott	8/16/17	0.3	Prepare and send email to J. San Miguel (ACG) regarding monthly billing and fee statements.
50	Llompert, Sofia	8/17/17	3.9	Prepare summary document of right sizing follow-ups based on meeting with Financial Oversight and Management Board advisors.
8	Lopez, Luis	8/17/17	2.9	Participate in meeting to research and discuss current operations and services of multiple agencies with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and E. Ni (ACG) for small agency research project.
8	Ni, Evelyn	8/17/17	2.9	Participate in meeting to research and discuss current operations and services of multiple agencies with G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF) and L. Lopez (ACG) for small agency research project.
50	Rosado, Kasey	8/17/17	2.9	Review incremental supporting documentation on right sizing measures as requested by McKinsey for the Financial Oversight and Management Board.
2	Murphy, Thomas	8/17/17	2.5	Perform diligence on payroll data and create summary tables to review with representatives from Conway MacKenzie.
14	Klein, Joseph	8/17/17	2.5	Update schedule I - US Federal Government obligations and schedule J - labor union obligations with information from the creditor matrix, including names and addresses, and reconcile the information to Prime Clerk database.
2	Crisalli, Paul	8/17/17	2.3	Review and provide comments on accounts payable presentation.
8	Lopez, Luis	8/17/17	2.3	Participate in meeting regarding small agency research project strategy with G. Pagan (AAFAF), E. Candelaria (AAFAF) and C. Frederique (AAFAF) to incorporate updated operational information received from agencies.
50	Murphy, Thomas	8/17/17	2.3	Participate in meeting to present Financial Oversight and Management Board furlough response presentation to McKinsey with E. Ni (ACG), F. Battle (ACG), K. Rosado (ACG), K. Lavin (ACG) and S. Llompert (ACG).
50	Rosado, Kasey	8/17/17	2.3	Participate in meeting to present Financial Oversight and Management Board furlough response presentation to McKinsey with E. Ni (ACG), F. Battle (ACG), T. Murphy (ACG), K. Lavin (ACG) and S. Llompert (ACG).
50	Llompert, Sofia	8/17/17	2.3	Participate in meeting to present Financial Oversight and Management Board furlough response presentation to McKinsey with E. Ni (ACG), F. Battle (ACG), T. Murphy (ACG), K. Lavin (ACG) and K. Rosado (ACG).
50	Llompert, Sofia	8/17/17	2.2	Prepare memorandum summarizing Financial Oversight and Management Board meeting discussion points.
2	Crisalli, Paul	8/17/17	2.1	Review and analyze supporting materials for liquidity and accounts payable.
21	Rosado, Kasey	8/17/17	2.1	Correspond with representatives from Ankura on general case management and staffing.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Battle, Fernando	8/17/17	2.0	Participate in meeting to present Financial Oversight and Management Board furlough response presentation to McKinsey with E. Ni (ACG), S. Llompert (ACG), T. Murphy (ACG), K. Lavin (ACG) and K. Rosado (ACG) (partial).
8	Lopez, Luis	8/17/17	1.9	Consolidate budget information on multiple agencies for the small agency research project per request of C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF).
50	Ni, Evelyn	8/17/17	1.9	Participate in meeting (partial) to present Financial Oversight and Management Board furlough response presentation to McKinsey with F. Battle (ACG), S. Llompert (ACG), T. Murphy (ACG), K. Lavin (ACG) and K. Rosado (ACG).
50	Lavin, Kevin	8/17/17	1.8	Participate in meeting to present Financial Oversight and Management Board furlough response presentation to McKinsey with E. Ni (ACG), S. Llompert (ACG), T. Murphy (ACG), F. Battle and K. Rosado (ACG) (partial).
3	San Miguel, Jorge	8/17/17	1.8	Update infrastructure and economic development initiatives regarding Puerto Rico Public-Private Partnerships Authority and infrastructure under fiscal plan.
8	Lopez, Luis	8/17/17	1.7	Participate in meeting regarding funding sources of multiple agencies for the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
2	Crisalli, Paul	8/17/17	1.6	Prepare for and participate on telephone call with representatives from Conway MacKenzie and AAFAF regarding accounts payable.
14	Graham, Deanne	8/17/17	1.6	Review and update sections of global notes drafted by J. Klein (ACG) for M. Samuels (ACG) and S. Rinaldi (ACG) review.
50	Ni, Evelyn	8/17/17	1.6	Review Ankura presentation for Financial Oversight and Management Board regarding furlough response and right sizing measures.
14	Rinaldi, Scott	8/17/17	1.5	Review the draft global notes to the creditor list provided by representatives from Ankura and provide comments to J. Klein (ACG) and D. Graham (ACG).
8	Lopez, Luis	8/17/17	1.4	Analyze information received from multiple government agencies regarding current operations and expenses as it relates to the small agency research project.
14	Klein, Joseph	8/17/17	1.4	Revise comparative analysis of creditor matrix and creditor list record counts for D. Perez (OMM) for insight on the creditor list population.
14	Klein, Joseph	8/17/17	1.4	Update creditor list schedules A, B, and C with names and addresses information from the creditor matrix to create reconciliation analysis of records.
50	Battle, Fernando	8/17/17	1.3	Reconcile budget variances to account for new funding measures regarding response to Financial Oversight and Management Board.
14	Klein, Joseph	8/17/17	1.2	Incorporate changes from Pietrantonio Mendez & Alvarez regarding the organization chart and prepare distribution copy for O'Melveny & Myers and AAFAF.
50	Murphy, Thomas	8/17/17	1.1	Prepare follow-up to payroll data requests to send to McKinsey for right sizing presentation.
50	Battle, Fernando	8/17/17	1.1	Review all files to support analysis for right sizing presentation for response to Financial Oversight and Management Board.
50	Murphy, Thomas	8/17/17	1.1	Prepare payroll data requested by McKinsey for right sizing presentation.
2	Battle, Fernando	8/17/17	1.0	Participate on telephone call with representatives from Conway MacKenzie and T. Murphy (ACG) to discuss payroll budget.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Murphy, Thomas	8/17/17	1.0	Participate on telephone call with representatives from Conway MacKenzie and F. Batlle (ACG) to discuss payroll budget.
8	Ni, Evelyn	8/17/17	1.0	Participate in meeting with representatives from AAFAF regarding status update of small agency research project.
14	Samuels, Melanie	8/17/17	0.9	Develop workplan for creating supporting binders related to the creditor matrix.
50	Batlle, Fernando	8/17/17	0.9	Revise supplement materials in advance of McKinsey meeting on 8/17/17.
50	Murphy, Thomas	8/17/17	0.8	Request and prepare Puerto Rico Industrial Development Company measurable support to be incorporated in the right sizing presentation for response to Financial Oversight and Management Board.
14	Klein, Joseph	8/17/17	0.7	Participate on telephone call regarding outstanding information for inclusion in the creditor list with R. Guerra (Hacienda).
50	Batlle, Fernando	8/17/17	0.7	Review payroll data to provide support detail in right sizing presentation.
50	Murphy, Thomas	8/17/17	0.7	Prepare headcount data requested by McKinsey for right sizing presentation follow-up.
8	Murphy, Thomas	8/17/17	0.6	Prepare contract list for Department of Education.
50	Batlle, Fernando	8/17/17	0.6	Review follow-up information requested by McKinsey to outline update plan.
50	Murphy, Thomas	8/17/17	0.6	Revise headcount files to be sent to McKinsey per F. Batlle (ACG) feedback.
28	Klein, Joseph	8/17/17	0.5	Update creditor call log data from Prime Clerk for weekly meeting.
8	Batlle, Fernando	8/17/17	0.4	Revise payroll data analysis provided by T. Murphy (ACG).
14	Samuels, Melanie	8/17/17	0.3	Review and provide revisions to J. Klein (ACG) regarding the comparison of the creditor matrix and creditor list.
50	Llompert, Sofia	8/17/17	0.3	Prepare notes for Financial Oversight and Management Board advisors meeting to discuss right sizing presentation.
14	Graham, Deanne	8/17/17	0.2	Update and conform creditor list schedule references with language used in global notes.
14	Graham, Deanne	8/17/17	0.2	Review draft global notes and email to M. Samuels (ACG) and S. Rinaldi (ACG) for comments.
14	Klein, Joseph	8/18/17	3.2	Revise creditor list schedules based on feedback from S. Rinaldi (ACG) to incorporate reconciliation of record counts to creditor matrix.
14	Samuels, Melanie	8/18/17	3.0	Provide revisions to J. Klein (ACG) for the creditor list support binder on various schedules.
14	Graham, Deanne	8/18/17	2.8	Finalize reconciliation of creditor counts for schedules A, B, C, F, and G and provide to S. Rinaldi (ACG) and M. Samuels (ACG) for review.
2	Crisalli, Paul	8/18/17	2.7	Review and provide comments on accounts payable coverage and trend analysis.
50	Rosado, Kasey	8/18/17	2.7	Review and revise updated ongoing workstreams for weekly progress report for AAFAF review.
14	Graham, Deanne	8/18/17	2.6	Update draft summary of schedule section of the global notes to include comments received from S. Rinaldi (ACG).
8	Lopez, Luis	8/18/17	2.4	Participate in discussion with G. Pagan (AAFAF) and E. Candelaria (AAFAF) regarding services and operations for multiple Appeals Commission structures.
8	Lopez, Luis	8/18/17	2.4	Prepare presentation on regulatory agencies services relates to the small agency research project.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	8/18/17	2.3	Perform review of Binder Dijker Otte invoice processing capacity analysis.
8	Lopez, Luis	8/18/17	2.2	Develop presentation on small agency research project updates with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	8/18/17	2.0	Revise global notes related to individual schedules for creditor list draft.
50	San Miguel, Jorge	8/18/17	2.0	Review and compile relevant data and information for discussion with government and Financial Oversight and Management Board regarding right sizing and savings relating to Financial Oversight and Management Board guidelines.
8	Lopez, Luis	8/18/17	1.9	Review and document services provided by multiple Appeals Commission structures for meeting with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
50	Murphy, Thomas	8/18/17	1.8	Participate in meeting with K. Rosado (ACG) regarding the preparation of right sizing summary outline and recommendation for representatives from AAFAF.
50	Rosado, Kasey	8/18/17	1.8	Participate in meeting with T. Murphy (ACG) regarding the preparation of right sizing summary outline and recommendation for representatives from AAFAF.
14	Klein, Joseph	8/18/17	1.6	Update schedules G, I, J for the creditor list draft to include names, addresses, and amounts owed per creditor.
14	Samuels, Melanie	8/18/17	1.4	Review latest draft of global notes and provide revisions to D. Graham (ACG).
50	Rosado, Kasey	8/18/17	1.4	Review and annotate incremental supporting documentation on right sizing measures as requested by McKinsey.
14	Graham, Deanne	8/18/17	1.2	Create creditor list review file for schedules A, B, C, F and G for S. Rinaldi (ACG) and M. Samuels (ACG) review.
14	Klein, Joseph	8/18/17	1.2	Create list of entities and the rationale for being included or excluded in the central government organization chart.
14	Rinaldi, Scott	8/18/17	1.0	Review and provide comments and revisions the latest version of the global notes and send to J. Klein (ACG) and D. Graham (ACG).
8	Rosado, Kasey	8/18/17	1.0	Revise supporting documentation provided by T. Murphy (ACG) around right sizing measures as requested by McKinsey.
28	Klein, Joseph	8/18/17	1.0	Update creditor call log data from Prime Clerk for weekly meeting.
14	Graham, Deanne	8/18/17	0.6	Update draft amendment and reservation of rights paragraph of global notes for S. Rinaldi (ACG) review comments.
50	Murphy, Thomas	8/18/17	0.6	Review McKinsey correspondence and review presentation to provide follow-up response.
50	Murphy, Thomas	8/18/17	0.6	Outline response to McKinsey regarding questions proposed to the right sizing initiative, timeline and presentation materials.
28	Klein, Joseph	8/18/17	0.5	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), L. Lopez (ACG), and S. Rinaldi (ACG).
28	Lopez, Luis	8/18/17	0.5	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), J. Klein (ACG) and S. Rinaldi (ACG).
28	Rinaldi, Scott	8/18/17	0.5	Participate on telephone call to discuss unresolved creditor call log inquiries with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), L. Lopez (ACG) and J. Klein (ACG).
14	Graham, Deanne	8/18/17	0.4	Revise introduction and background paragraphs of global notes based on comments received from S. Rinaldi (ACG).

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Code	Professional	Date	Billed Hours	Time Description
14	Graham, Deanne	8/18/17	0.4	Correspond with S. Rinaldi (ACG) regarding updated global notes for additional review.
14	Rinaldi, Scott	8/18/17	0.3	Review and revise the current draft of the global notes to the creditor list and send the draft to D. Perez (OMM) for review and comment.
28	Rinaldi, Scott	8/18/17	0.2	Review and provide comments to the creditor call log update analysis to J. Klein (ACG).
21	Rosado, Kasey	8/19/17	1.7	Correspond on various AAFAF case matters with representatives from Ankura.
14	Klein, Joseph	8/20/17	2.5	Update and revise schedule C - guarantee obligations and schedule J - labor union obligations for creditors to be included in creditor list.
3	Crisalli, Paul	8/21/17	3.4	Participate on telephone call with representatives from AAFAF, Rothschild and Phoenix Management regarding the Commonwealth fiscal plan.
8	Ni, Evelyn	8/21/17	3.4	Review draft of status update on Phase I of the small agency research project and provide suggested revisions and changes to representatives from AAFAF.
22	Rosado, Kasey	8/21/17	3.2	Participate in meeting with K. Lavin (ACG) and representatives from AAFAF regarding update on all measures and reforms in preparation for executive weekly financial advisor meeting.
22	Lavin, Kevin	8/21/17	3.2	Participate in meeting with K. Rosado (ACG) and representatives from AAFAF regarding update on all measures and reforms in preparation for executive weekly financial advisor meeting.
2	Crisalli, Paul	8/21/17	2.8	Review and provide comments on accounts payable status update presentation.
14	Samuels, Melanie	8/21/17	2.8	Review latest draft of the creditor list and provide revisions to J. Klein (ACG) and D. Graham (ACG).
14	Klein, Joseph	8/21/17	2.5	Prepare schedule D - trade vendor obligations by reconciling amounts owed to addresses of trade vendors based on the Binder Dijker Otte file.
8	Lopez, Luis	8/21/17	2.4	Revise presentation regarding the small agency research project to incorporate new information received from multiple agencies.
8	Lopez, Luis	8/21/17	2.3	Analyze organizational structures of multiple agencies for the small agency research project for G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
8	Lopez, Luis	8/21/17	1.8	Revise presentation on the small agency research project to incorporate comments received from G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	8/21/17	1.7	Reconcile bond debt with Commonwealth guaranty to information provided by H. Betancourt (GDB).
2	Crisalli, Paul	8/21/17	1.6	Perform review of accounts payable invoice processing capacity analysis.
3	Murphy, Thomas	8/21/17	1.6	Revise fiscal plan model expense build.
3	Murphy, Thomas	8/21/17	1.5	Review AAFAF fiscal plan model.
3	Murphy, Thomas	8/21/17	1.5	Revise fiscal plan model revenue build.
3	Battle, Juan Carlos	8/21/17	1.4	Document request of information from AAFAF regarding loans held by GDB for Port of the Americas and Port of Ponce.
8	Battle, Fernando	8/21/17	1.3	Participate in meeting with K. Lavin (ACG), K. Rosado (ACG) and J. San Miguel (ACG) regarding right sizing matters, additional developments and infrastructure implementation matters with input from Financial Oversight and Management Board.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Lavin, Kevin	8/21/17	1.3	Participate in meeting with F. Batlle (ACG), K. Rosado (ACG) and J. San Miguel (ACG) regarding right sizing matters, additional developments and infrastructure implementation matters with input from Financial Oversight and Management Board.
8	San Miguel, Jorge	8/21/17	1.3	Participate in meeting with K. Lavin (ACG), F. Batlle (ACG) and K. Rosado (ACG) regarding right sizing matters, additional developments and infrastructure implementation matters with input from Financial Oversight and Management Board.
8	Rosado, Kasey	8/21/17	1.3	Participate in meeting with K. Lavin (ACG), F. Batlle (ACG) and J. San Miguel (ACG) regarding right sizing matters, additional developments and infrastructure implementation matters with input from Financial Oversight and Management Board.
8	Lopez, Luis	8/21/17	1.3	Revise framework for multiple agencies on the small agency research project efforts to incorporate comments received from G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
50	Murphy, Thomas	8/21/17	1.3	Prepare summary right sizing materials to send to McKinsey.
3	Batlle, Fernando	8/21/17	1.2	Revise outlines regarding AAFAF implementation plan and execution strategies.
3	Murphy, Thomas	8/21/17	1.2	Review AAFAF fiscal plan and current progress of implementation plan.
13	Rosado, Kasey	8/21/17	1.0	Participate on telephone call to discuss budget initiatives with representatives from the mediation committee and Phoenix Management, P. Crisalli (ACG), T. Murphy (ACG) and F. Batlle (ACG).
13	Batlle, Fernando	8/21/17	1.0	Participate on telephone call to discuss budget initiatives with representatives from the mediation committee and Phoenix Management, P. Crisalli (ACG), K. Rosado (ACG) and T. Murphy (ACG).
13	Crisalli, Paul	8/21/17	1.0	Participate on telephone call to discuss budget initiatives with representatives from the mediation committee and Phoenix Management, F. Batlle (ACG), K. Rosado (ACG) and T. Murphy (ACG).
13	Murphy, Thomas	8/21/17	1.0	Participate on telephone call to discuss budget initiatives with representatives from the mediation committee and Phoenix Management, P. Crisalli (ACG), K. Rosado (ACG) and F. Batlle (ACG).
3	Batlle, Fernando	8/21/17	0.9	Participate in meeting with C. Sobrino (Fortaleza) regarding implementation plans.
14	Klein, Joseph	8/21/17	0.9	Participate in meeting with J. Larriuz (GDB) and A. Torres (GDB) on bond debt for the Commonwealth.
14	Lopez, Luis	8/21/17	0.9	Research information on lottery and missing union information pertaining to Title III creditor matrix.
3	Crisalli, Paul	8/21/17	0.8	Prepare meeting materials and notes regarding discussion on the Commonwealth fiscal plan.
14	Klein, Joseph	8/21/17	0.8	Update unions schedule in creditor list to include points of contact and mailing address.
50	Llompert, Sofia	8/21/17	0.8	Consolidate government agency contacts as follow-up to right sizing presentation questions from McKinsey.
3	Batlle, Juan Carlos	8/21/17	0.7	Participate in meeting with G. Pagan (AAFAF) and J. Santiago (GDB) to discuss Ponce Ports Authority and Ports of the Americas Authority outstanding debt with GDB.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Battle, Fernando	8/21/17	0.7	Review AAFAF fiscal plan revenue model to provide comments to T. Murphy (ACG).
50	Battle, Fernando	8/21/17	0.7	Review and provide comments to right sizing materials prepared by T. Murphy (ACG) prior to sharing with McKinsey.
2	Crisalli, Paul	8/21/17	0.6	Review and provide comments on PREPA bank balances for AAFAF liquidity.
3	Battle, Fernando	8/21/17	0.6	Review fiscal plan expense model prepared by T. Murphy (ACG).
3	Murphy, Thomas	8/21/17	0.6	Perform diligence on and review fiscal plan model expense build.
13	Battle, Fernando	8/21/17	0.6	Participate in meeting with T. Murphy (ACG) regarding next steps for the implementation of initiatives following meeting with representatives from the mediation committee and Phoenix Management.
13	Murphy, Thomas	8/21/17	0.6	Participate in meeting with F. Battle (ACG) regarding next steps for the implementation of initiatives following meeting with representatives from the mediation committee and Phoenix Management.
13	Battle, Fernando	8/21/17	0.6	Prepare notes on the budget plan and mediation strategy.
14	Klein, Joseph	8/21/17	0.5	Review files to be sent to Prime Clerk for creditor matrix amendment.
14	Klein, Joseph	8/21/17	0.5	Update central government organization chart with comments from Pietrantonio Mendez & Alvarez Law to finalize draft for presentation to O'Melveny & Myers and AAFAF.
50	Murphy, Thomas	8/21/17	0.4	Correspond with McKinsey regarding comments right sizing presentation.
3	Battle, Juan Carlos	8/21/17	0.3	Perform work on information request from G. Pagan (AAFAF) and J. Santiago (GDB) regarding outstanding debts of Ponce and Americas Ports Authorities.
8	Murphy, Thomas	8/21/17	0.3	Perform diligence on and review fiscal plan model revenue build.
8	Ni, Evelyn	8/22/17	3.8	Prepare framework for service externalization scenario including common criteria, implementation considerations and associated timeline regarding small agency research project.
8	Ni, Evelyn	8/22/17	3.6	Prepare framework for consolidation scenario including common criteria, implementation steps and associated timeline small agency research project.
14	Graham, Deanne	8/22/17	3.6	Finalize record count reconciliation for schedules E, H, I, and J of the creditor list and prepare same for review by S. Rinaldi (ACG) and M. Samuels (ACG).
14	Klein, Joseph	8/22/17	3.2	Update central government organization chart and supplement document for entities not shown on the organization chart based on comments from S. Rinaldi (ACG).
14	Samuels, Melanie	8/22/17	3.0	Review latest draft of the creditor list and provide revisions to J. Klein (ACG) and D. Graham (ACG).
14	Samuels, Melanie	8/22/17	3.0	Compare record counts between the creditor matrix and creditor list and note variances.
8	Lopez, Luis	8/22/17	2.9	Develop templates for framework regarding the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), C. Frederique (AAFAF) and A. Paonessa (AAFAF).
2	Murphy, Thomas	8/22/17	2.7	Participate in meeting with A. Medez (AAFAF) and K. Rosado (ACG) regarding liquidity management, current process and areas for improvement.

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Code	Professional	Date	Billed Hours	Time Description
2	Rosado, Kasey	8/22/17	2.7	Participate in meeting with A. Medez (AAFAF) and T. Murphy (ACG) regarding liquidity management, current process and areas for improvement.
9	Rosado, Kasey	8/22/17	2.7	Participate in meeting with A. Hernandez (AAFAF) regarding project management office structure and ongoing initiatives.
8	Lopez, Luis	8/22/17	2.2	Participate in meeting at Statistics Institute of Puerto Rico with G. Pagan (AAFAF) relating to the small agency research project.
8	Lopez, Luis	8/22/17	2.1	Integrate updated information from multiple agencies for the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
8	Ni, Evelyn	8/22/17	2.1	Prepare elimination framework including common criteria, implementation steps and associated timeline.
14	Graham, Deanne	8/22/17	2.1	Update schedule E - employee obligation data inputs and analysis in creditor list.
2	Murphy, Thomas	8/22/17	1.8	Research AAFAF liquidity management to identify areas for improvement.
14	Klein, Joseph	8/22/17	1.7	Review files to be sent to Prime Clerk for creditor matrix amendment and associated mailing of notice of commencement letters.
2	Murphy, Thomas	8/22/17	1.6	Create an executive summary of the liquidity snapshot for AAFAF review.
2	Crisalli, Paul	8/22/17	1.6	Prepare for and participate on telephone call with representatives from AAFAF regarding accounts payable reporting.
8	Lopez, Luis	8/22/17	1.6	Consolidate information from Statistics Institute meeting with G. Pagan (AAFAF) and E. Candelaria (AAFAF) regarding to the small agency research project.
14	Klein, Joseph	8/22/17	1.6	Update global notes draft to incorporate comments received from S. Rinaldi (ACG).
14	Rinaldi, Scott	8/22/17	1.5	Review and provide comments to J. Klein (ACG) regarding the central government organization chart and reservation of rights notes, as well as next steps to finalize.
22	Rosado, Kasey	8/22/17	1.5	Participate in executive weekly financial advisor meeting.
2	Crisalli, Paul	8/22/17	1.4	Review and provide comments on accounts payable status update presentation.
9	Rosado, Kasey	8/22/17	1.4	Participate in meeting with representatives from AAFAF to discuss pension reform project management office structure and ongoing initiatives.
3	Murphy, Thomas	8/22/17	1.3	Prepare implementation templates for discussion with representatives from AAFAF.
3	Battle, Juan Carlos	8/22/17	1.2	Provide request of information from AAFAF regarding loans held by GDB for Port of the Americas and Port of Ponce.
3	Murphy, Thomas	8/22/17	1.2	Prepare implementation plan for structural reform initiatives.
14	Rinaldi, Scott	8/22/17	1.0	Review and provide comments to J. Klein (ACG) regarding the additional parties to be added to the creditor matrix and pending communication of the same to Prime Clerk based on review of the creditor matrix reconciliation.
14	Graham, Deanne	8/22/17	0.9	Revise creditor list schedules A, C, E, F, G, I and summary schedule to incorporate comments received from S. Rinaldi (ACG).
4	Klein, Joseph	8/22/17	0.7	Discuss Stericycle unresolved inquiry and resolution strategy with I. Garau (AAFAF) and A. Lopez (AWL).

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Code	Professional	Date	Billed Hours	Time Description
3	Battle, Juan Carlos	8/22/17	0.6	Perform work on identifying legislative record of Port of the Americas versus Port of Ponce Authorities and current holder of liabilities versus assets, pursuant to the legislative record.
14	Klein, Joseph	8/22/17	0.6	Participate in meeting to discuss accounts payable vendor file for creditor list with N. Tess (ACG).
14	Tess, Nathaniel	8/22/17	0.6	Participate in meeting to discuss accounts payable vendor file for creditor list with J. Klein (ACG).
14	Graham, Deanne	8/22/17	0.6	Revise schedule E - employee obligations for S. Rinaldi (ACG) review comments.
14	Klein, Joseph	8/22/17	0.6	Review all creditor list schedules for record counts and update summary analysis table.
14	Samuels, Melanie	8/22/17	0.6	Provide next steps and accompanying data requests related to schedule D - trade vendor obligations for J. Klein (ACG).
4	Klein, Joseph	8/22/17	0.5	Follow up with R. Guerra (Hacienda) on Braxton and NETS unresolved inquiries to create resolution strategy.
14	Graham, Deanne	8/22/17	0.4	Create creditor list review file for schedules E, H, I, and J for S. Rinaldi (ACG) and M. Samuels (ACG) review.
14	Graham, Deanne	8/22/17	0.4	Revise schedule B - insurers of long term debt to incorporate comments from S. Rinaldi (ACG).
14	Tess, Nathaniel	8/22/17	0.4	Review creditor list data files and processing requirements for identifying trade vendor addresses.
14	Klein, Joseph	8/23/17	3.8	Create matrix to reconcile names and amounts from Binder Dijker Otte accounts payable file with address information from creditor matrix population.
14	Tess, Nathaniel	8/23/17	3.7	Reconcile vendor records from invoice data to available vendor master files including addresses.
8	Ni, Evelyn	8/23/17	3.6	Update small agency research project framework for consolidation, elimination and externalization scenarios.
14	Graham, Deanne	8/23/17	3.6	Reconcile schedule E - employee obligations counts and amounts to the original client provided support.
8	Ni, Evelyn	8/23/17	3.4	Review updates to small agency research project framework presentation received from M. Gonzalez (AAFAF) relating to the elimination, consolidation or externalization scenarios.
14	Rinaldi, Scott	8/23/17	3.0	Prepare and provide comments to the draft creditor list.
14	Tess, Nathaniel	8/23/17	2.8	Generate additional vendor record address matches and manually verify remaining unmatched trade vendor creditors.
14	Samuels, Melanie	8/23/17	2.7	Analyze pre-filing claim amounts from multiple data sources related to trade vendor claims.
13	Rosado, Kasey	8/23/17	2.6	Prepare materials on liquidity related matters of mediation presentations.
2	Crisalli, Paul	8/23/17	2.5	Review and provide comments on summary accounts payable update presentation.
8	Lopez, Luis	8/23/17	2.4	Research operational information for the small agency research project for multiple agencies with G. Pagan (AAFAF), E. Candelaria (AAFAF) and A. Paonessa (AAFAF).
14	Samuels, Melanie	8/23/17	2.3	Develop methodology for mapping vendors into a master file related to schedule D - trade vendor obligations.
8	Ni, Evelyn	8/23/17	2.2	Prepare summary of information received to date from agencies included in small agency research project.
14	Samuels, Melanie	8/23/17	2.1	Determine list of vendors with multiple addresses for creditor list and isolate for additional review.



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14	Klein, Joseph	8/23/17	1.9	Incorporate names matched into schedule D - trade vendor obligations and create additional schedule for names not matched to be checked.
14	Graham, Deanne	8/23/17	1.8	Reconcile schedule E - employee obligations data to Prime Clerk creditor matrix.
14	Graham, Deanne	8/23/17	1.7	Analyze data populated in schedule E - employee obligations of the creditor list for record counts.
14	Lopez, Luis	8/23/17	1.5	Review and revise central government organizational chart to include unique identifiers.
13	Murphy, Thomas	8/23/17	1.4	Prepare presentation of liquidity measures for mediation meeting.
14	Klein, Joseph	8/23/17	1.3	Revise accounts payable vendor file for revisions received from S. Rinaldi (ACG).
14	Klein, Joseph	8/23/17	1.3	Revise schedule B - insurers of long term debt and C - guarantee obligations based on comments received from S. Rinaldi (ACG).
50	Murphy, Thomas	8/23/17	1.3	Prepare right sizing progress update document for Financial Oversight and Management Board.
3	Murphy, Thomas	8/23/17	1.1	Prepare implementation plan templates to be reviewed with AAFAF.
14	Klein, Joseph	8/23/17	1.1	Update list of vendors based on information provided in the creditor matrix to provide N. Tess (ACG) with a list to programmatically match names and addresses for creditor list.
14	Graham, Deanne	8/23/17	1.0	Participate in meeting with I. Garau (AAFAF), D. Perez (OMM), J. Klein (ACG), M. Samuels (ACG), L. Lopez (ACG) and S. Rinaldi (ACG) to discuss the current status of the creditor list and related Title III matters.
14	Klein, Joseph	8/23/17	1.0	Participate in meeting with I. Garau (AAFAF), D. Perez (OMM), D. Graham (ACG), M. Samuels (ACG), L. Lopez (ACG) and S. Rinaldi (ACG) to discuss the current status of the creditor list and related Title III matters.
14	Lopez, Luis	8/23/17	1.0	Participate in meeting with I. Garau (AAFAF), D. Perez (OMM), D. Graham (ACG), M. Samuels (ACG), J. Klein (ACG) and S. Rinaldi (ACG) to discuss the current status of the creditor list and related Title III matters.
14	Samuels, Melanie	8/23/17	1.0	Participate in meeting with I. Garau (AAFAF), D. Perez (OMM), D. Graham (ACG), J. Klein (ACG), L. Lopez (ACG) and S. Rinaldi (ACG) to discuss the current status of the creditor list and related Title III matters.
14	Rinaldi, Scott	8/23/17	1.0	Participate in meeting with I. Garau (AAFAF), D. Perez (OMM), J. Klein (ACG), M. Samuels (ACG), L. Lopez (ACG) and D. Graham (ACG) to discuss the current status of the creditor list and related Title III matters.
50	Crisalli, Paul	8/23/17	1.0	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Lavin (ACG), K. Rosado (ACG) and J. San Miguel (ACG).
50	Lavin, Kevin	8/23/17	1.0	Participate in Financial Oversight and Management Board weekly coordination meeting with J. San Miguel (ACG), P. Crisalli (ACG) and K. Rosado (ACG).
50	Rosado, Kasey	8/23/17	1.0	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Lavin (ACG), P. Crisalli (ACG) and J. San Miguel (ACG).
3	San Miguel, Jorge	8/23/17	1.0	Participate in Financial Oversight and Management Board weekly coordination meeting with K. Lavin (ACG), P. Crisalli (ACG) and K. Rosado (ACG).

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13	Murphy, Thomas	8/23/17	0.9	Participate in meeting with representatives from AAFAF to prepare for mediation topics.
14	Klein, Joseph	8/23/17	0.9	Prepare creditor list assumptions and outstanding items file for meeting with AAFAF.
8	Lopez, Luis	8/23/17	0.8	Review information received from multiple agencies regarding the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF).
22	San Miguel, Jorge	8/23/17	0.7	Prepare notes and updated list of documentation and materials for discussion with representatives from AAFAF to review workstreams.
3	Murphy, Thomas	8/23/17	0.7	Participate in meeting with K. Rosado (ACG) to discuss healthcare reform regarding the implementation plan.
3	Rosado, Kasey	8/23/17	0.7	Participate in meeting with T. Murphy (ACG) to discuss healthcare reform regarding the implementation plan.
8	Lopez, Luis	8/23/17	0.7	Revise framework for multiple agencies regarding small agency research project and incorporate comments received from G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF).
13	Murphy, Thomas	8/23/17	0.7	Participate in meeting to discuss schedule of mediation presentations with K. Rosado (ACG).
13	Rosado, Kasey	8/23/17	0.7	Participate in meeting to discuss schedule of mediation presentations with T. Murphy (ACG).
3	Murphy, Thomas	8/23/17	0.6	Review implementation framework with pension reform team.
22	San Miguel, Jorge	8/23/17	0.6	Participate in critical project rollout meeting with representatives from AAFAF.
13	Murphy, Thomas	8/23/17	0.5	Prepare for AAFAF mediation presentations.
14	Graham, Deanne	8/23/17	0.5	Participate in meeting to discuss requirements on vendor matching analytics with N. Tess (ACG) and J. Klein (ACG).
14	Klein, Joseph	8/23/17	0.5	Participate in meeting to discuss requirements on vendor matching analytics with N. Tess (ACG) and D. Graham (ACG).
14	Tess, Nathaniel	8/23/17	0.5	Participate in meeting to discuss requirements on vendor matching analytics with J. Klein (ACG) and D. Graham (ACG).
14	Klein, Joseph	8/23/17	0.4	Participate in discussion regarding schedule C - guarantee obligations and proposed next steps with H. Betancourt (GDB).
8	Ni, Evelyn	8/23/17	0.3	Participate in meeting with L. Lopez (ACG) and S. Rinaldi (ACG) regarding the Commonwealth right sizing workstream and ability to utilize the Title III strategically and correspond regarding the same.
8	Rinaldi, Scott	8/23/17	0.3	Participate in meeting with E. Ni (ACG) and L. Lopez (ACG) regarding the Commonwealth right sizing workstream and ability to utilize the Title III strategically and correspond regarding the same.
8	Lopez, Luis	8/23/17	0.3	Participate in meeting with E. Ni (ACG) and S. Rinaldi (ACG) regarding the Commonwealth right sizing workstream and ability to utilize the Title III strategically and correspond regarding the same.
14	Graham, Deanne	8/23/17	0.2	Participate in meeting with S. Rinaldi (ACG) to discuss comments to the creditor list schedule J - labor union and schedule C - guarantee obligations.
14	Rinaldi, Scott	8/23/17	0.2	Participate in meeting with D. Graham (ACG) to discuss comments to the creditor list Schedule J - labor union and schedule C - guarantee obligations.
14	Tess, Nathaniel	8/24/17	4.0	Review of trade vendors with undetermined addresses and manually cross-reference vendor file for address information.
14	Tess, Nathaniel	8/24/17	4.0	Aggregate review files from multiple sources for compilation of the complete vendor address creditor matrix.

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8	Ni, Evelyn	8/24/17	3.8	Review Appeals Commission structure examples to assess the data received to date for the elimination, consolidation or externalization scenarios database for small agency research project.
8	Ni, Evelyn	8/24/17	3.6	Create database to contain agency data in support of recommended actions provided by representatives from AAFAF.
22	Rosado, Kasey	8/24/17	3.6	Review and revise workstreams for bi-weekly progress report.
14	Graham, Deanne	8/24/17	3.4	Prepare creditor list schedules for review by D. Perez (OMM).
14	Klein, Joseph	8/24/17	3.3	Reconcile unmatched vendor names from Binder Dijker Otte accounts payable file to creditor matrix for address matches to be included in creditor matrix amendment and creditor list.
2	Crisalli, Paul	8/24/17	3.2	Participate in meeting at Hacienda with representatives from Binder Dijker Otte, Conway MacKenzie, AAFAF and Hacienda regarding accounts payable.
14	Klein, Joseph	8/24/17	3.0	Prepare analysis of vendors with correct addresses in order to include outstanding amounts based on the data analytics by N. Tess (ACG).
14	Graham, Deanne	8/24/17	2.9	Prepare list of outstanding addresses related to schedule D - trade vendor obligations.
8	Lopez, Luis	8/24/17	2.7	Participate in meeting on multiple agency revenue sources with C. Frederique (AAFAF), G. Pagan (AAFAF), E. Candelaria (AAFAF) regarding the small agency research project.
21	Rosado, Kasey	8/24/17	2.6	Prepare and distribute internal memorandum on standardization of reporting process.
14	Rinaldi, Scott	8/24/17	2.5	Participate in work session related to the preparation of the creditor list with representatives from Ankura, specifically schedule D - trade vendor obligations.
14	Klein, Joseph	8/24/17	2.4	Prepare list of correct addresses found in eleven original source files from Hacienda on employees schedule E - employee obligations.
14	Samuels, Melanie	8/24/17	2.3	Determine list of vendors with multiple addresses for noticing purposes.
8	Lopez, Luis	8/24/17	2.2	Participate in meeting at Department of Labor in assessment of information for small agency research project with C. Frederique (AAFAF), G. Pagan (AAFAF), and A. Paonessa (AAFAF).
14	Rinaldi, Scott	8/24/17	2.2	Participate in work session related to the preparation of the creditor list with representatives from Ankura regarding schedule E - employee obligations.
2	Murphy, Thomas	8/24/17	2.1	Review weekly liquidity reporting prepared by Conway MacKenzie.
14	Klein, Joseph	8/24/17	2.1	Create list of addresses for vendors that have multiple points of contact for Prime Clerk related to the creditor list mailing.
14	Samuels, Melanie	8/24/17	2.1	Review and provide revisions to D. Graham (ACG) related to schedule H - litigation on the creditor list.
8	Rosado, Kasey	8/24/17	2.1	Prepare for meeting with representatives from AAFAF to discuss right sizing efforts and next steps.
8	Lopez, Luis	8/24/17	1.9	Analyze budget funding sources for multiple agencies for C. Frederique, (AAFAF), G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF) in relation to the small agency research project.
8	Ni, Evelyn	8/24/17	1.9	Review Appeals Commission structure consolidation data for small agency research project.
14	Samuels, Melanie	8/24/17	1.9	Identify contact information for vendors to be included in schedule D - trade vendor obligations.

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14	Rinaldi, Scott	8/24/17	1.8	Participate in work session related to the preparation of the creditor list with representatives from Ankura regarding schedule H - litigation obligations.
2	Crisalli, Paul	8/24/17	1.6	Review accounts payable related documents.
3	Murphy, Thomas	8/24/17	1.6	Review pension implementation plan draft from representatives from AAFAF.
14	Samuels, Melanie	8/24/17	1.6	Confirm accuracy of data sources related to schedule D - trade vendor obligations and schedule E - employee obligations by reconciling amounts and record counts.
8	Lopez, Luis	8/24/17	1.4	Participate in meeting with Port Authority on assessment for small agency research project efforts with G. Pagan (AAFAF), C. Frederique (AAFAF), and E. Candelaria (AAFAF).
14	Graham, Deanne	8/24/17	1.2	Revise schedule H - litigation Obligations based on revisions received from S. Rinaldi (ACG).
2	Crisalli, Paul	8/24/17	1.1	Prepare for and participate in meeting with representatives from Conway MacKenzie, AAFAF and McKinsey regarding liquidity reporting.
8	Rosado, Kasey	8/24/17	1.1	Review and revise outlines for representatives from AAFAF to discuss right sizing efforts and next steps.
14	Graham, Deanne	8/24/17	1.1	Compile master list of multiple address schedule D - trade vendor obligations.
14	Graham, Deanne	8/24/17	1.0	Participate in meeting to discuss creditor list mailing strategy with C. Schepper (PC), D. Perez (OMM), S. Rinaldi (ACG), M. Samuels (ACG) and J. Klein (ACG).
14	Klein, Joseph	8/24/17	1.0	Participate in meeting to discuss creditor list mailing strategy with C. Schepper (PC), D. Perez (OMM), S. Rinaldi (ACG), M. Samuels (ACG) and D. Graham (ACG).
14	Samuels, Melanie	8/24/17	1.0	Participate in meeting to discuss creditor list mailing strategy with C. Schepper (PC), D. Perez (OMM), S. Rinaldi (ACG), J. Klein (ACG) and D. Graham (ACG).
14	Rinaldi, Scott	8/24/17	1.0	Participate in meeting to discuss creditor list mailing strategy with C. Schepper (PC), D. Perez (OMM), J. Klein (ACG), M. Samuels (ACG) and D. Graham (ACG).
14	Klein, Joseph	8/24/17	1.0	Review and revise Binder Dijker Otte master accounts payable file for amounts owed to vendors for pre-filing claims.
14	Tess, Nathaniel	8/24/17	1.0	Perform additional review of trade vendors with undetermined addresses for employee master file regarding creditor list address identification.
3	Battle, Juan Carlos	8/24/17	0.9	Correspond with G. Pagan (AAFAF) regarding Port of the Americas loans held by GDB.
8	Murphy, Thomas	8/24/17	0.9	Review various reports for structural reform initiatives.
25	Rinaldi, Scott	8/24/17	0.8	Review the billing and fee statement preparation.
50	Murphy, Thomas	8/24/17	0.8	Revise and summarize comments from government agencies regarding progress report update.
3	San Miguel, Jorge	8/24/17	0.7	Participate in discussions with M. Palou (AAFAF) regarding joint regulation revisions and public hearing.
14	Graham, Deanne	8/24/17	0.7	Analyze data for schedule E - employee obligations.
14	Klein, Joseph	8/24/17	0.6	Aggregate list of vendors from Binder Dijker Otte file that do not have an address after programmatic matching performed by N. Tess. (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Murphy, Thomas	8/24/17	0.6	Review prior weeks progress report update provided by various government agencies to discuss with representatives from AAFAF.
14	Graham, Deanne	8/24/17	0.5	Revise schedule I - US Federal Government obligations based on revisions received from S. Rinaldi (ACG).
14	Graham, Deanne	8/24/17	0.4	Revise master creditor list schedule to incorporate revisions received from J. Klein (ACG).
14	Graham, Deanne	8/24/17	0.3	Revise schedule G - income taxes based on revisions received from S. Rinaldi (ACG).
14	Graham, Deanne	8/24/17	0.2	Participate in meeting with I. Garau (AAFAF) regarding outstanding litigation addresses for use in creditor list.
14	Graham, Deanne	8/24/17	0.2	Revise schedule F - bank and financial institution obligations in creditor list based on revisions received from S. Rinaldi (ACG).
14	Graham, Deanne	8/24/17	0.2	Revise schedule I - US Federal Government obligations and schedule J - labor union obligations based on revisions received from S. Rinaldi (ACG).
25	Rinaldi, Scott	8/24/17	0.2	Correspond with J. San Miguel (ACG) and K. Rosado (ACG) regarding the billing and fee statement preparation.
14	Graham, Deanne	8/24/17	0.1	Correspond with M. Pablos (AAFAF) regarding Lottery winners data for inclusion in the creditor list.
14	Graham, Deanne	8/25/17	4.0	Revise schedule E - employee obligations in creditor list based on revisions from S. Rinaldi (ACG).
14	Rinaldi, Scott	8/25/17	4.0	Review the draft creditor list and provide comments and suggested revisions to representatives from Ankura.
14	Graham, Deanne	8/25/17	3.9	Revise schedule D - trade vendor obligations using updated analysis provided by S. Rinaldi (ACG).
14	Lopez, Luis	8/25/17	3.5	Update unique identifiers in central government organizational chart and incorporate comments received from E. Ni (ACG).
14	Klein, Joseph	8/25/17	3.2	Analyze trade vendor master file for creditors included in creditor list with multiple addresses in order to ensure the creditor is not duplicated.
8	Ni, Evelyn	8/25/17	3.1	Update right sizing database to organize support materials received to date for small agency research project.
14	Klein, Joseph	8/25/17	3.1	Create draft list of accurate addresses with known amounts on the vendor schedule for S. Rinaldi (ACG) and O'Melveny & Myers review.
22	Rosado, Kasey	8/25/17	2.9	Review and revise workstreams for bi-weekly progress report.
14	Klein, Joseph	8/25/17	2.8	Update schedule D - trade vendor obligations with comments from M. Samuels (ACG) on creditors that have an address and amount owed.
14	Samuels, Melanie	8/25/17	2.8	Prepare list of vendors with pre-filing amounts for schedule D - trade vendor obligations.
8	Lopez, Luis	8/25/17	2.7	Participate in meeting on right sizing framework for the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF).
14	Samuels, Melanie	8/25/17	2.7	Analyze pre-filing claim amounts from multiple data sources related to trade vendor claims.
14	Samuels, Melanie	8/25/17	2.7	Verify and reconcile pre-filing amounts for vendors across Binder Dijker Otte and Hacienda shared data.
14	Klein, Joseph	8/25/17	2.4	Revise schedule D - trade vendor obligations to aggregate amounts based on creditor and address.
14	Samuels, Melanie	8/25/17	2.3	Reconcile and review record counts and outstanding amounts regarding vendor data prepared by Binder Dijker Otte.
14	Samuels, Melanie	8/25/17	2.1	Identify vendors included in both the creditor matrix and creditor list.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
6	Battle, Juan Carlos	8/25/17	1.6	Participate in meeting with A. Guerra (AAFAF) to discuss property inventory, space optimization and property management strategy for Jones Lang Lasalle and Interlink scope of services development.
14	Lopez, Luis	8/25/17	1.6	Revise unique identifiers for agencies in central government organizational chart.
2	Murphy, Thomas	8/25/17	1.5	Review liquidity submission materials from Conway MacKenzie.
14	Klein, Joseph	8/25/17	1.5	Prepare analysis that identifies trade vendors with multiple addresses in schedule D - trade vendor obligations.
50	Murphy, Thomas	8/25/17	1.4	Prepare liquidity executive summary presentation to be included in the weekly progress report for the week ended 8/25/17.
8	Rosado, Kasey	8/25/17	1.3	Review progress of the structural reform initiatives.
14	Graham, Deanne	8/25/17	1.3	Revise schedule B - insurers of long term debt based on revisions received from S. Rinaldi (ACG).
3	Murphy, Thomas	8/25/17	1.2	Review updates on the healthcare and pensions portions of the implementation plan.
3	Murphy, Thomas	8/25/17	1.2	Summarize incorporate updates to implementation plan regarding healthcare and pension reform.
2	Rosado, Kasey	8/25/17	1.1	Participate in meeting with A. Mendez (AAFAF) to discuss liquidity working group and initiatives.
2	Rosado, Kasey	8/25/17	1.1	Review liquidity working group and initiatives prior to meeting with A. Mendez (AAFAF).
2	Crisalli, Paul	8/25/17	1.0	Prepare follow-up requests and correspond with Binder Dijker Otte regarding accounts payable and related analyses.
13	Murphy, Thomas	8/25/17	0.9	Prepare notes and talking points for mediation questions.
22	Rosado, Kasey	8/25/17	0.9	Review and revise workstreams for bi-weekly progress report.
3	Battle, Juan Carlos	8/25/17	0.8	Participate in meeting with C. Campillo (P3) to discuss PRASA Puerto Rico Public-Private Partnerships Authority metering and hydroelectric project next steps and sensitivity analysis.
22	Murphy, Thomas	8/25/17	0.8	Review implementation plan and bi-weekly progress report.
14	Graham, Deanne	8/25/17	0.7	Revise schedule A - long term debt based on revisions received from S. Rinaldi (ACG).
22	Murphy, Thomas	8/25/17	0.7	Review bi-weekly progress report schedules for revisions to the template.
50	Murphy, Thomas	8/25/17	0.7	Review weekly progress report prepared for AAFAF executives.
6	Battle, Juan Carlos	8/25/17	0.6	Review asset management proposal at the request of A. Guerra (AAFAF) to provide input on revision to scope of services.
14	Graham, Deanne	8/25/17	0.6	Update the summary schedule in the creditor list based on comments from S. Rinaldi (ACG).
14	Rinaldi, Scott	8/25/17	0.5	Participate on telephone call with B. Tuttle (Epiq) to discuss the pension participants information for Employee Retirement System and related pension matters.
28	Graham, Deanne	8/25/17	0.5	Update creditor call log for call center inquiries received by Prime Clerk.
14	Rinaldi, Scott	8/25/17	0.3	Prepare and send email summarizing the current status of the creditor list to D. Perez (OMM).
21	Rinaldi, Scott	8/25/17	0.2	Tend to administrative matters regarding AAFAF.
13	Battle, Juan Carlos	8/26/17	1.8	Review and provide responses to questions from creditors regarding GDB and municipalities for mediation meetings.
13	Murphy, Thomas	8/26/17	1.3	Participate on mediation meeting coordination call with K. Rosado (ACG) and representatives from AAFAF.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
13	Rosado, Kasey	8/26/17	1.3	Participate on mediation meeting coordination call with T. Murphy (ACG) and representatives from AAFAF.
13	Murphy, Thomas	8/26/17	1.2	Participate in meeting with K. Rosado (ACG) regarding mediation question list and status of prepared responses.
13	Rosado, Kasey	8/26/17	1.2	Participate in meeting with T. Murphy (ACG) regarding mediation question list and status of prepared responses.
13	Murphy, Thomas	8/26/17	1.1	Participate on telephone calls with representatives from AAFAF, K. Lavin (ACG) and K. Rosado (ACG) to discuss assigned questions for the scheduled mediation sessions.
13	Lavin, Kevin	8/26/17	1.1	Participate on telephone calls with representatives from AAFAF, K. Rosado (ACG) and T. Murphy (ACG) to discuss assigned questions for the scheduled mediation sessions.
13	Rosado, Kasey	8/26/17	1.1	Participate on telephone calls with representatives from AAFAF, K. Lavin (ACG) and T. Murphy (ACG) to discuss assigned questions for the scheduled mediation sessions.
14	Rinaldi, Scott	8/26/17	1.0	Review schedule H - litigation and provide comments and feedback to D. Graham (ACG) and M. Samuels (ACG).
13	Lavin, Kevin	8/26/17	0.8	Participate on conference call with J. Batlle (ACG), K. Rosado (ACG), and representatives from Phoenix Management, McKinsey and AAFAF to discuss overall strategy, agenda and approach to mediation meetings.
13	Rosado, Kasey	8/26/17	0.8	Participate on conference call with J. Batlle (ACG), K. Lavin (ACG), and representatives from Phoenix Management, McKinsey and AAFAF to discuss overall strategy, agenda and approach to mediation meetings.
13	Batlle, Juan Carlos	8/26/17	0.8	Participate on conference call with K. Lavin (ACG), K. Rosado (ACG), and representatives from Phoenix Management, McKinsey and AAFAF to discuss overall strategy, agenda and approach to mediation meetings.
8	Ni, Evelyn	8/26/17	0.7	Complete sample supporting documentation to be reviewed for each government agency as part of the small agency research project.
13	Rosado, Kasey	8/26/17	0.6	Participate on telephone call in preparation for mediation meeting with representatives from Phoenix Management and Financial Oversight and Management Board Advisors from McKinsey, K. Lavin (ACG) and J. Batlle (ACG).
13	Lavin, Kevin	8/26/17	0.6	Participate on telephone call in preparation for mediation meeting with representatives from Phoenix Management and Financial Oversight and Management Board Advisors from McKinsey, K. Rosado (ACG) and J. Batlle (ACG).
13	Batlle, Juan Carlos	8/26/17	0.5	Participate on telephone call (partial) in preparation for mediation meeting with representatives from Phoenix Management and Financial Oversight and Management Board Advisors from McKinsey, K. Lavin (ACG) and K. Rosado (ACG).
13	Murphy, Thomas	8/26/17	0.4	Prepare consolidated mediation questions list for K. Rosado (ACG).
50	Batlle, Juan Carlos	8/26/17	0.3	Participate on telephone call with representatives from McKinsey to discuss mediation meetings.
13	Batlle, Juan Carlos	8/26/17	0.2	Prepare responses to questions from creditors in advance of mediation meetings.
22	Rosado, Kasey	8/27/17	1.6	Review and revise workstreams for bi-weekly progress report.
50	Murphy, Thomas	8/27/17	1.2	Revise liquidity executive summary for inclusion in the weekly progress report.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
9	Rosado, Kasey	8/27/17	1.1	Prepare for project management office meetings with AAFAF team regarding reforms and implementation of initiatives.
22	Lavin, Kevin	8/27/17	1.1	Participate in meeting with K. Rosado (ACG) and representatives from AAFAF regarding update on all measures and reforms in preparation for executive weekly financial advisor meeting.
22	Rosado, Kasey	8/27/17	1.1	Participate in meeting with K. Lavin (ACG) and representatives from AAFAF regarding update on all measures and reforms in preparation for executive weekly financial advisor meeting.
3	Murphy, Thomas	8/27/17	0.8	Prepare executive dashboard templates for implementation plan.
14	Samuels, Melanie	8/28/17	4.0	Review schedule D - trade vendor obligations to check for Hacienda prepared data incorporated in schedule .
8	Ni, Evelyn	8/28/17	3.9	Review of Ireland workplan relations commission for use as a benchmark for the Appeals Commission elimination, consolidation or externalization scenarios.
8	Lopez, Luis	8/28/17	2.9	Update framework to incorporate new information received from multiple government agencies regarding the small agency research project for G. Pagan (AAFAF), E. Candelaria (AAFAF).
14	Graham, Deanne	8/28/17	2.9	Update schedule G - income taxes to include revisions received from S. Rinaldi (ACG) regarding the aggregate total amounts outstanding per creditor.
8	Lopez, Luis	8/28/17	2.7	Participate in meeting with representatives from Industrial Commission, C. Frederique (AAFAF), G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF) to review agency operations and services relating to the small agency research project.
8	Lopez, Luis	8/28/17	2.7	Research information regarding operations and debts pertaining to agencies as it relates to the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF).
22	Rosado, Kasey	8/28/17	2.6	Review and revise workstreams for bi-weekly progress report.
14	Bhatia, Akshit	8/28/17	2.3	Create file to programmatically associate vendors from the creditor matrix population to those included in the creditor list population.
13	Battle, Juan Carlos	8/28/17	2.1	Prepare for call to review responses to questions from creditors in preparation for mediation meetings in New York.
8	Ni, Evelyn	8/28/17	1.9	Participate in meeting with representatives from AAFAF regarding small agency research project to discuss the commission industrial meeting and Appeals Commissions implementation strategy.
2	Crisalli, Paul	8/28/17	1.8	Perform review of accounts payable source documents provided by Binder Dijker Otte.
14	Bhatia, Akshit	8/28/17	1.7	Assist with the reconciliation of vendors with multiple addresses to vendors with a single address in the creditor list schedule D - trade vendor obligations.
14	Rinaldi, Scott	8/28/17	1.7	Review the draft creditor list and prepare suggested changes and revisions and provide to D. Graham (ACG) and M. Samuels (ACG).
50	Rosado, Kasey	8/28/17	1.7	Prepare and revise status updates of workstreams to be reported at Financial Oversight and Management Board weekly coordination meeting.
14	Samuels, Melanie	8/28/17	1.5	Prepare list of criteria to determine employees versus companies on schedule D - trade vendor obligations for redacting purposes.
8	Lopez, Luis	8/28/17	1.4	Participate in meeting to discuss and consolidate information on Industrial Commission visit as it relates to the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF).



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Code	Professional	Date	Billed Hours	Time Description
3	Murphy, Thomas	8/28/17	1.2	Review pension implementation plan for meeting with representatives from AAFAF.
14	Rinaldi, Scott	8/28/17	1.0	Review comments to the global notes to the creditor list received from D. Perez (OMM) and respond with follow-up questions and observations.
14	Rinaldi, Scott	8/28/17	1.0	Review the current draft of the creditor list and global notes and provide comments to representatives from Ankura.
13	Battle, Juan Carlos	8/28/17	0.9	Outline responses to creditor questions submitted for mediation sessions.
22	Murphy, Thomas	8/28/17	0.9	Create analysis for executive summary for weekly liquidity submission to be incorporated into the bi-weekly progress report.
13	Murphy, Thomas	8/28/17	0.8	Prepare for mediation meeting by reviewing and commenting on presentation materials.
25	Rinaldi, Scott	8/28/17	0.8	Review billing matters for Commonwealth and fee statement.
2	Murphy, Thomas	8/28/17	0.6	Review updated weekly liquidity submission from Conway MacKenzie.
14	Graham, Deanne	8/28/17	0.6	Correspond with M. Pablos (AAFAF) on follow-up questions regarding lottery data for inclusion in the creditor list.
50	Battle, Juan Carlos	8/28/17	0.6	Participate on conference call with representatives from McKinsey and Rothschild to review questions for mediation session.
2	Murphy, Thomas	8/28/17	0.5	Review the accounts payable presentation and correspond with P. Crisalli (ACG) on outstanding questions.
14	Graham, Deanne	8/28/17	0.5	Participate on telephone call with M. Samuels (ACG), S. Rinaldi (ACG) and D. Perez (OMM) to discuss the current status of the creditor list and global notes as well as steps to finalize.
14	Samuels, Melanie	8/28/17	0.5	Participate on telephone call with D. Graham (ACG), S. Rinaldi (ACG) and D. Perez (OMM) to discuss the current status of the creditor list and global notes as well as steps to finalize.
14	Rinaldi, Scott	8/28/17	0.5	Participate on telephone call with D. Graham (ACG), M. Samuels (ACG) and D. Perez (OMM) to discuss the current status of the creditor list and global notes as well as steps to finalize.
14	Graham, Deanne	8/28/17	0.5	Perform initial analysis over Lottery Information received by M. Pablos Gonzalez (AAFAF) for creditor listing.
2	Crisalli, Paul	8/28/17	0.3	Revise accounts payable status update presentation.
14	Samuels, Melanie	8/28/17	0.2	Correspond with I. Gonzalez (AAFAF) regarding terminology on the litigation file prepared by the Department of Justice.
8	Ni, Evelyn	8/29/17	3.9	Prepare summary document on the status of the large agency research project with regard to family services consolidation, general governmental approval process for right sizing actions, and draft reporting for workstream status update.
8	Ni, Evelyn	8/29/17	3.7	Review updates for elimination, consolidation or externalization framework to include learnings from Ireland workplace relations commission implementation and implementation stages.
14	Graham, Deanne	8/29/17	3.6	Finalize schedule A - long term debt, schedule B - insurers of long term debt, and schedule C - guarantee obligations for creditor list filing.
8	Lopez, Luis	8/29/17	3.3	Consolidate information on central government agency list and responsible parties working with each agency for use on the small agency research project.
14	Graham, Deanne	8/29/17	3.2	Finalize schedule J - labor union obligations for filing.

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Code	Professional	Date	Billed Hours	Time Description
14	Samuels, Melanie	8/29/17	2.8	Identify addresses on schedule D - trade vendor obligations that should be redacted.
14	Samuels, Melanie	8/29/17	2.7	Review to ensure Hacienda prepared data is incorporated in schedule H - litigation.
14	Rinaldi, Scott	8/29/17	2.7	Review draft of creditor list schedules and provide comments and suggested revisions to representatives from Ankura and related tasks to complete.
14	Samuels, Melanie	8/29/17	2.5	Remove creditors with missing addresses from creditor list schedule D - trade vendor obligations.
8	Lopez, Luis	8/29/17	2.4	Update framework for small agency research project to incorporate comments received from G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF), C. Frederique (AAFAF), and K. Rosado (ACG).
14	Graham, Deanne	8/29/17	2.4	Revise summary schedule of creditor list to incorporate comments received from S. Rinaldi (ACG).
14	Graham, Deanne	8/29/17	2.4	Finalize schedule F - bank and financial institution obligations for creditor list filing.
3	San Miguel, Jorge	8/29/17	2.3	Perform work on joint regulation amendments, permitting matters and drafting of materials for discussion with client contacts.
6	Battle, Juan Carlos	8/29/17	2.3	Review asset management proposal and draft request for updated proposal as requested by A. Guerra (AAFAF).
14	Samuels, Melanie	8/29/17	2.2	Review to ensure Hacienda prepared data is incorporated in schedule G - income taxes.
8	Ni, Evelyn	8/29/17	2.1	Prepare Appeals Commission right sizing workplan and charter.
14	Rinaldi, Scott	8/29/17	2.1	Participate in work session with representatives from Ankura to review the creditor list, open items and remaining tasks to finalize the same.
3	Murphy, Thomas	8/29/17	1.8	Review entities included in Commonwealth Title III progress on implementation plan.
2	Murphy, Thomas	8/29/17	1.7	Review liquidity reporting prepared by Conway MacKenzie.
14	Samuels, Melanie	8/29/17	1.7	Develop methods to classify data between corporations and employees regarding creditor list trade vendors.
14	Rinaldi, Scott	8/29/17	1.7	Perform work on the creditor list and global notes including review of draft schedules, provide comments and suggested revisions to representatives from Ankura and related tasks.
8	Rosado, Kasey	8/29/17	1.6	Review covered entities and current status of ongoing right sizing workstreams.
8	Rosado, Kasey	8/29/17	1.6	Review current stage of agency right sizing and implementation plans.
14	Graham, Deanne	8/29/17	1.4	Revise assumptions tab for the creditor list.
14	Samuels, Melanie	8/29/17	1.4	Update plaintiff information on schedule H - litigation for the creditor list.
14	Rinaldi, Scott	8/29/17	1.3	Perform work on the creditor list workpapers and supporting documentation including review of draft schedules, provide comments and suggested revisions to representatives from Ankura and related tasks.
22	Murphy, Thomas	8/29/17	1.3	Revise bi-weekly progress report to incorporate updates from various workstreams.
8	Rosado, Kasey	8/29/17	1.2	Review files and presentations on the ongoing workstreams of covered entities.
2	Murphy, Thomas	8/29/17	1.1	Participate in meeting to review monthly liquidity reporting with representatives from AAFAF.

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Code	Professional	Date	Billed Hours	Time Description
6	Battle, Juan Carlos	8/29/17	1.1	Review and work on drafting of expanded and revised scope of services for Jones Lang LaSalle and Interlink for government asset manager.
8	Murphy, Thomas	8/29/17	1.1	Review bi-weekly report and process updates based on feedback from K. Rosado (ACG).
8	Rosado, Kasey	8/29/17	1.1	Participate in meeting on overall coordination and update on for small agency research project efforts with C. Frederique (AAFAF), B. Fernandez (AAFAF), G. Pagan (AAFAF), L. Lopez (ACG).
8	Lopez, Luis	8/29/17	1.1	Participate in meeting on overall coordination and update on for small agency research project efforts with C. Frederique (AAFAF), B. Fernandez (AAFAF), G. Pagan (AAFAF), K. Rosado (ACG).
8	Rosado, Kasey	8/29/17	1.1	Review various liquidity files for right sizing initiatives.
2	Murphy, Thomas	8/29/17	1.0	Review accounts payable progress to identify outstanding items to be addressed in September.
8	Rosado, Kasey	8/29/17	1.0	Participate in reorganization meeting with Department of Economic Development to discuss large agency research project initiatives.
2	Rosado, Kasey	8/29/17	0.9	Review various liquidity files and presentations prepared by Conway MacKenzie.
8	Murphy, Thomas	8/29/17	0.9	Review discrepancies in Department of Education payroll and headcount to third party payroll administrator data.
8	Rosado, Kasey	8/29/17	0.9	Review Department of Economic Development project initiative materials.
14	Samuels, Melanie	8/29/17	0.9	Review latest draft of global notes and provide feedback to S. Rinaldi (ACG).
16	Rinaldi, Scott	8/29/17	0.8	Prepare an outline of the claims reconciliation process for the Commonwealth, including information and materials needed to guide development of presentation for AFFAF and send to M. Samuels (ACG) for review.
2	Murphy, Thomas	8/29/17	0.7	Review payroll and headcount data prepared by Conway MacKenzie.
14	Rinaldi, Scott	8/29/17	0.7	Read adversary proceeding filed by PROMESA.
50	Lavin, Kevin	8/29/17	0.7	Participate in Department of Education update meeting with Financial Oversight and Management Board advisors and K. Rosado (ACG).
50	Rosado, Kasey	8/29/17	0.7	Participate in Department of Education update meeting with Financial Oversight and Management Board advisors and K. Lavin (ACG).
14	Graham, Deanne	8/29/17	0.6	Prepare list of notice parties for creditors listed in schedule D - trade vendor obligations to send to Prime Clerk.
14	Graham, Deanne	8/29/17	0.6	Reconcile schedule D - trade vendor obligations data to original data files.
14	Graham, Deanne	8/29/17	0.6	Review S. Rinaldi (ACG) comments on creditor list.
2	Crisalli, Paul	8/29/17	0.5	Prepare accounts payable status update email for B. Fernandez (AAFAF).
14	Rinaldi, Scott	8/29/17	0.5	Review the current draft of the creditor list prior and provide comments and observations to M. Samuels (ACG) and D. Graham (ACG) for review and revision.
14	Rinaldi, Scott	8/29/17	0.5	Perform work on the creditor list summary schedule including review of draft schedules, provide comments and suggested revisions to representatives from Ankura and related tasks.
3	Murphy, Thomas	8/29/17	0.4	Review FY 2018 budgets and prepare summary for distribution to representatives from Ankura.
14	Lopez, Luis	8/29/17	0.4	Research information for regarding the local lottery following correspondence from representatives from Hacienda.

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14	Rinaldi, Scott	8/29/17	0.3	Prepare and send the current draft of the creditor list to I. Garau (AAFAF), A. Capacete (AAFAF) and M. Yassin (AAFAF) for their review and comment.
8	Ni, Evelyn	8/30/17	3.8	Prepare a summary document on the status of pension agency legislation and operations, and draft consolidation workplan for Appeals Commission.
14	Graham, Deanne	8/30/17	3.6	Revise schedule D - trade vendor obligations based on comments received from D. Perez (OMM).
14	Rinaldi, Scott	8/30/17	3.4	Revise individual creditors contact information included in schedule D - trade vendor obligations to the creditor list.
3	Rosado, Kasey	8/30/17	3.2	Participate in meeting with project management office teams on implementation plan and reform initiatives.
8	Ni, Evelyn	8/30/17	3.1	Update framework to detail general workplans for consolidation or externalization right sizing scenarios.
14	Samuels, Melanie	8/30/17	2.9	Finalize and confirm accuracy for schedule E - employee obligations of the creditor list.
22	Rosado, Kasey	8/30/17	2.9	Review and revise workstreams for bi-weekly progress report.
8	Lopez, Luis	8/30/17	2.7	Participate in strategy meeting for next phase of small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF).
6	Battle, Juan Carlos	8/30/17	2.6	Perform work on drafting the request for updated workplan and fee proposal for Jones Lang Lasalle and Interlink for government asset manager.
50	Rosado, Kasey	8/30/17	2.6	Finalize and distribute weekly Financial Oversight and Management Board Weekly Coordination memo.
8	Lopez, Luis	8/30/17	2.3	Update framework for small agency research project to incorporate comments received from G. Pagan (AAFAF), E. Candelaria (AAFAF), A. Paonessa (AAFAF).
14	Rinaldi, Scott	8/30/17	2.1	Participate in work session with representatives from Ankura to finalize the creditor list and submit the creditor list to representatives from Pietrantonio Mendez & Alvarez for filing with the court.
14	Rinaldi, Scott	8/30/17	1.9	Review, revise and or provide comments to representatives from O'Melveny Myers and Proskauer Rose regarding the global notes to the creditor list.
2	Crisalli, Paul	8/30/17	1.8	Revise accounts payable status update for the Binder Dijker Otte accounts payable source documents.
3	Battle, Juan Carlos	8/30/17	1.8	Review workstreams and status of implementation plan.
14	Samuels, Melanie	8/30/17	1.8	Update workplan for creditor matrix amendment and develop next steps.
14	Rinaldi, Scott	8/30/17	1.8	Review and provide revision to analysis of schedule D - trade vendor obligations conducted by M. Samuels (ACG), D. Graham (ACG) and J. Klein (ACG) to incorporate into the creditor list.
14	Samuels, Melanie	8/30/17	1.7	Finalize and confirm accuracy for schedule H - litigation of the creditor list.
14	Tess, Nathaniel	8/30/17	1.5	Perform programmatic redaction of schedule D - trade vendor obligations vendor addresses and identify missing addresses to provide results to representatives from Ankura.
8	Lopez, Luis	8/30/17	1.4	Participate in discussion on federal fund programs with regards to the small agency research project with G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Samuels, Melanie	8/30/17	1.4	Finalize and confirm accuracy for schedule D - trade vendor obligations of the creditor list.
14	Rinaldi, Scott	8/30/17	1.4	Participate in work session with representatives from Ankura to review and finalize schedule D - trade vendor obligations of the creditor list.
2	Murphy, Thomas	8/30/17	1.3	Review liquidity reporting prepared by Conway MacKenzie.
3	Crisalli, Paul	8/30/17	1.3	Update FY 2018 budget versus treasury single account entity mapping.
8	Murphy, Thomas	8/30/17	1.2	Review discrepancies in Department of Education payroll data as compared to the data provided by the payroll processing system.
8	Ni, Evelyn	8/30/17	1.1	Participate in meeting with K. Rosado (ACG) to discuss comments to right sizing framework.
8	Rosado, Kasey	8/30/17	1.1	Participate in meeting with E. Ni (ACG) to discuss comments to right sizing framework.
14	Graham, Deanne	8/30/17	1.0	Revise schedule D - trade vendor obligations to incorporate comments received from S. Rinaldi (ACG).
14	Graham, Deanne	8/30/17	1.0	Participate on telephone call with S. Rinaldi (ACG), M. Samuels (ACG) and N. Tess (ACG) to discuss schedule D - trade vendor obligations to the creditor list and approach to redacting personal addresses.
14	Samuels, Melanie	8/30/17	1.0	Participate on Telephone call with S. Rinaldi (ACG), D. Graham (ACG) and N. Tess (ACG) to discuss schedule D - trade vendor obligations to the creditor list and approach to redacting personal addresses.
14	Tess, Nathaniel	8/30/17	1.0	Participate on telephone call with S. Rinaldi (ACG), M. Samuels (ACG) and D. Graham (ACG) to discuss schedule D - trade vendor obligations to the creditor list and approach to redacting personal addresses.
14	Rinaldi, Scott	8/30/17	1.0	Participate on telephone call with D. Graham (ACG), M. Samuels (ACG) and N. Tess (ACG) to discuss schedule D - trade vendor obligations to the creditor list and approach to redacting personal addresses.
2	Murphy, Thomas	8/30/17	0.9	Analyze weekly liquidity forecast and variance analysis.
3	Murphy, Thomas	8/30/17	0.9	Prepare implementation plan for asset disposition.
8	Lopez, Luis	8/30/17	0.9	Participate in discussion with G. Laws (PRFAA), G. Pagan (AAFAF), E. Candelaria (AAFAF), and A. Paonessa (AAFAF) on federal funds currently received by multiple agencies as it relates to the small agency research project.
14	Samuels, Melanie	8/30/17	0.9	Update assumptions file for the creditor list for S. Rinaldi (ACG) review.
14	Lopez, Luis	8/30/17	0.9	Participate in meeting with B. Requena (ERS) and S. Rinaldi (ACG) to discuss the Commonwealth pension systems and the information necessary to be included in the creditor list.
14	Rinaldi, Scott	8/30/17	0.9	Participate in meeting with B. Requena (ERS) and L. Lopez (ACG) to discuss the Commonwealth pension systems and the information necessary to be included in the creditor list.
22	Murphy, Thomas	8/30/17	0.9	Prepare bi-weekly progress report presentation.
3	Murphy, Thomas	8/30/17	0.8	Review implementation plan of Public Corporation for the Supervision and Insurance of Puerto Rico Cooperatives.
3	Murphy, Thomas	8/30/17	0.7	Prepare implementation plan for labor and welfare reform.
14	Graham, Deanne	8/30/17	0.7	Update assumptions for creditor list.
14	Graham, Deanne	8/30/17	0.6	Reconcile schedule H - litigation to original files and creditor matrix.
14	Samuels, Melanie	8/30/17	0.6	Review final version of global notes prior to filing.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Rosado, Kasey	8/30/17	0.6	Participate on telephone call with Financial Oversight and Management Board advisor to discuss Department of Education payroll.
14	Graham, Deanne	8/30/17	0.5	Finalize schedule D - trade vendor obligations for filing.
50	Crisalli, Paul	8/30/17	0.5	Update accounts payable section of weekly progress report for week ended 8/25/17.
14	Graham, Deanne	8/30/17	0.4	Revise creditor list to incorporate comments received from S. Rinaldi (ACG).
22	Murphy, Thomas	8/30/17	0.4	Prepare bi-weekly progress report memorandum for AAFAF review.
3	Murphy, Thomas	8/30/17	0.3	Prepare implementation plan for permit reform.
14	Graham, Deanne	8/30/17	0.3	Finalize unredacted creditor list for Prime Clerk.
14	Graham, Deanne	8/30/17	0.3	Review D. Perez (OMM) comments to the global notes.
14	Graham, Deanne	8/30/17	0.3	Finalize Schedule D - trade vendor obligations, schedule E - employee obligations and schedule G - income taxes for filing creditor list.
14	Graham, Deanne	8/30/17	0.2	Revise schedule G - income taxes based on D. Perez (OMM) review comments.
14	Graham, Deanne	8/30/17	0.1	Participate on telephone call with D. Perez (OMM) on approach for schedule D - trade vendor obligations.
14	Graham, Deanne	8/30/17	0.1	Distribute finalized creditor listing to M. Samuels (ACG) and S. Rinaldi (ACG) for circulation.
22	Rosado, Kasey	8/31/17	3.2	Review and distribute workstreams for bi-weekly progress report.
8	Murphy, Thomas	8/31/17	2.8	Prepare implementation plan for financial controls.
16	Samuels, Melanie	8/31/17	2.1	Read and review documents related to claims reconciliation process used in similar cases.
16	Samuels, Melanie	8/31/17	1.9	Develop draft educational material for the claims reconciliation process.
2	Crisalli, Paul	8/31/17	1.8	Review and provide comments on accounts payable status update presentation.
4	Graham, Deanne	8/31/17	1.7	Research inquiry from C. Schepper (PC) regarding an inquiry made on the creditor call log for Amerisource.
14	Graham, Deanne	8/31/17	1.7	Revise Title III creditor list workplan and assumptions.
3	Lavin, Kevin	8/31/17	1.6	Participate in meeting with K. Rosado (ACG) and representatives from AAFAF regarding the fiscal plan financial controls reform and discuss the status and implementation timeline of ongoing initiatives.
3	Rosado, Kasey	8/31/17	1.6	Participate in meeting with K. Lavin (ACG) and representatives from AAFAF regarding the fiscal plan financial controls reform and discuss the status and implementation timeline of ongoing initiatives.
14	Samuels, Melanie	8/31/17	1.6	Review and provide revisions to D. Graham (ACG) regarding the creditor list.
3	Crisalli, Paul	8/31/17	1.5	Participate on telephone call regarding financial controls with representatives from AAFAF.
2	Crisalli, Paul	8/31/17	1.3	Participate on telephone call with representatives from AAFAF, Hacienda, Binder Dijker Otte and Conway MacKenzie regarding accounts payable status update.
14	Graham, Deanne	8/31/17	1.3	Prepare clean version of creditor list to send to D. Perez (OMM) for distribution.
2	Murphy, Thomas	8/31/17	1.2	Compare weekly liquidity plan to actual cash flows for the week ended 8/25/17.
14	Samuels, Melanie	8/31/17	0.6	Prepare workplan and prioritize Title III reporting tasks for representatives from Ankura.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
4	Graham, Deanne	8/31/17	0.3	Respond to C. Schepper (PC) email regarding creditor call log inquiry from Amerisource.
TOTAL			<u>1,556.8</u>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER



Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare / Railway	\$ 19,087.58
Lodging	19,311.92
Meals	1,986.07
Other	24.50
Transportation	3,577.53
<b>TOTAL</b>	<b>\$ 43,987.60</b>

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Lopez, Luis	8/1/17	\$ 275.20	One-way airfare from Washington, DC to San Juan, PR (8/1/17).
Airfare / Railway	Klein, Joseph	8/3/17	\$ 265.10	One-way airfare from San Juan, PR to New York, NY (8/3/17).
Airfare / Railway	Rosado, Kasey	8/3/17	\$ 902.20	Roundtrip from Newark, NJ to San Juan, PR (7/31/17 - 8/3/17).
Airfare / Railway	Lopez, Luis	8/4/17	\$ 354.10	One-way airfare from San Juan, PR to Washington, DC (8/4/17).
Airfare / Railway	Graham, Deanne	8/7/17	\$ 344.10	One-way airfare from New York, NY to San Juan, PR (8/7/17).
Airfare / Railway	Graham, Deanne	8/7/17	\$ 25.00	Airline baggage fees (8/7/17).
Airfare / Railway	Klein, Joseph	8/7/17	\$ 418.10	One-way airfare from New York, NY to San Juan, PR (8/7/17).
Airfare / Railway	Murphy, Thomas	8/7/17	\$ 721.20	One-way airfare from New York, NY to San Juan, PR (8/7/17).
Airfare / Railway	Graham, Deanne	8/10/17	\$ 450.10	One-way airfare from San Juan, PR to New York, NY (8/10/17).
Airfare / Railway	Graham, Deanne	8/10/17	\$ 25.00	Airline baggage fees (8/10/17).
Airfare / Railway	Klein, Joseph	8/10/17	\$ 450.10	One-way airfare from San Juan, PR to New York, NY (8/10/17).
Airfare / Railway	Murphy, Thomas	8/10/17	\$ 156.00	One-way airfare from San Juan, PR to New York, NY (8/10/17).
Airfare / Railway	Battle, Fernando	8/12/17	\$ 780.00	Roundtrip from Boston, MA to San Juan, PR (8/7/17 - 8/12/17).
Airfare / Railway	Battle, Fernando	8/14/17	\$ 179.00	One-way train fare from Boston, MA to New York, NY (8/14/17).
Airfare / Railway	Graham, Deanne	8/14/17	\$ 450.10	One-way airfare from New York, NY to San Juan, PR (8/14/17).
Airfare / Railway	Klein, Joseph	8/14/17	\$ 450.10	One-way airfare from New York, NY to San Juan, PR (8/14/17).
Airfare / Railway	Murphy, Thomas	8/14/17	\$ 450.10	One-way airfare from New York, NY to San Juan, PR (8/14/17).
Airfare / Railway	Rosado, Kasey	8/14/17	\$ 463.10	One-way airfare from Newark, NJ to San Juan, PR (8/14/17).
Airfare / Railway	Battle, Fernando	8/16/17	\$ 406.10	One-way airfare from New York, NY to San Juan, PR (8/16/17).
Airfare / Railway	Graham, Deanne	8/17/17	\$ 344.10	One-way airfare from San Juan, PR to New York, NY (8/17/17).
Airfare / Railway	Klein, Joseph	8/17/17	\$ 450.10	One-way airfare from San Juan, PR to New York, NY (8/17/17).
Airfare / Railway	Murphy, Thomas	8/17/17	\$ 373.10	One-way airfare from San Juan, PR to Milwaukee, WI (8/17/17).
Airfare / Railway	Ni, Evelyn	8/17/17	\$ 552.20	Roundtrip airfare from Chicago, IL to San Juan, PR (8/14/17 - 8/17/17).
Airfare / Railway	Rosado, Kasey	8/17/17	\$ 418.10	One-way airfare from San Juan, PR to New York, NY (8/17/17).
Airfare / Railway	Battle, Fernando	8/18/17	\$ 390.00	One-way airfare from San Juan, PR to Boston MA (8/18/17).

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Murphy, Thomas	8/20/17	\$ 295.00	One-way airfare from Milwaukee, WI to San Juan, PR (8/20/17).
Airfare / Railway	Graham, Deanne	8/21/17	\$ 271.10	One-way airfare from New York, NY to San Juan, PR (8/21/17).
Airfare / Railway	Klein, Joseph	8/21/17	\$ 271.10	One-way airfare from New York, NY to San Juan, PR (8/21/17).
Airfare / Railway	Rosado, Kasey	8/21/17	\$ 597.10	One-way airfare from Newark, NJ to San Juan, PR (8/21/17).
Airfare / Railway	Rosado, Kasey	8/23/17	\$ 486.10	One-way airfare from San Juan, PR to Newark, NJ (8/23/17).
Airfare / Railway	Murphy, Thomas	8/24/17	\$ 450.10	One-way airfare from San Juan, PR to New York, NY (8/24/17).
Airfare / Railway	Graham, Deanne	8/25/17	\$ 657.10	One-way airfare from San Juan, PR to New York, NY (8/25/17).
Airfare / Railway	Klein, Joseph	8/25/17	\$ 515.10	One-way airfare from San Juan, PR to New York, NY (8/25/17).
Airfare / Railway	Ni, Evelyn	8/25/17	\$ 415.00	One-way airfare from San Juan, PR to Chicago, IL (8/25/17).
Airfare / Railway	Graham, Deanne	8/28/17	\$ 657.10	One-way airfare from New York, NY to San Juan, PR (8/28/17).
Airfare / Railway	Murphy, Thomas	8/28/17	\$ 305.10	One-way airfare from New York, NY to San Juan, PR (8/28/17).
Airfare / Railway	Ni, Evelyn	8/28/17	\$ 394.20	Roundtrip airfare from Ft. Lauderdale to San Juan, PR (8/24/10 - 8/28/17).
Airfare / Railway	Rosado, Kasey	8/28/17	\$ 410.10	One-way airfare from New York, NY to San Juan, PR (8/28/17).
Airfare / Railway	Ni, Evelyn	8/30/17	\$ 522.20	Roundtrip airfare from Chicago, IL to San Juan, PR (8/21/17 - 8/30/17).
Airfare / Railway	Ni, Evelyn	8/30/17	\$ 303.20	One-way airfare from Chicago, IL to San Juan, PR (8/30/17).
Airfare / Railway	Lopez, Luis	8/31/17	\$ 301.38	One-way airfare from San Juan, PR to Washington, DC (8/31/17).
Airfare / Railway	Murphy, Thomas	8/31/17	\$ 742.60	One-way airfare from San Juan, PR to Salisbury, MD (8/31/17).
Airfare / Railway	Rosado, Kasey	8/31/17	\$ 657.10	One-way airfare from San Juan, PR to New York, NY (8/31/17).
Airfare / Railway	Samuels, Melanie	8/31/17	\$ 744.60	One-way airfare from San Juan, PR to Dallas, TX (8/31/17).
Lodging	Klein, Joseph	8/3/17	\$ 508.17	Hotel room, 2 nights, San Juan, PR (8/1/17 - 8/3/17).
Lodging	Rosado, Kasey	8/3/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (7/31/17 - 8/3/17).
Lodging	Lopez, Luis	8/4/17	\$ 725.20	Hotel room, 4 nights, San Juan, PR (7/31/17 - 8/4/17).
Lodging	Graham, Deanne	8/10/17	\$ 603.12	Hotel room, 3 nights, San Juan, PR. (8/7/10 - 8/10/17).
Lodging	Klein, Joseph	8/10/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/7/17 - 8/10/17).

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Lodging	Murphy, Thomas	8/10/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/7/17 - 8/10/17).
Lodging	Batlle, Fernando	8/15/17	\$ 204.00	Hotel room, 1 night, New York, NY (8/14/17 - 8/15/17).
Lodging	Batlle, Fernando	8/16/17	\$ 300.00	Hotel room, 1 night, New York, NY (8/15/17 - 8/16/17).
Lodging	Graham, Deanne	8/17/17	\$ 671.40	Hotel room, 3 nights, San Juan, PR. (8/14/10 - 8/17/17).
Lodging	Klein, Joseph	8/17/17	\$ 624.46	Hotel room, 3 nights, San Juan, PR (8/14/17 - 8/17/17).
Lodging	Murphy, Thomas	8/17/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/14/17 - 8/17/17).
Lodging	Ni, Evelyn	8/17/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/14/17 - 8/17/17).
Lodging	Rosado, Kasey	8/17/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/14/17 - 8/17/17).
Lodging	Rosado, Kasey	8/23/17	\$ 510.62	Hotel room, 2 nights, San Juan, PR (8/21/17 - 8/23/17).
Lodging	Murphy, Thomas	8/24/17	\$ 765.93	Hotel room, 4 nights, San Juan, PR (8/20/17 - 8/24/17).
Lodging	Graham, Deanne	8/25/17	\$ 765.93	Hotel room, 4 nights, San Juan, PR. (8/21/10 - 8/25/17).
Lodging	Klein, Joseph	8/25/17	\$ 842.31	Hotel room, 4 nights, San Juan, PR (8/21/17 - 8/25/17).
Lodging	Ni, Evelyn	8/25/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/21/17 - 8/25/17).
Lodging	Murphy, Thomas	8/30/17	\$ 510.62	Hotel room, 2 nights, San Juan, PR (8/28/17 - 8/30/17).
Lodging	Ni, Evelyn	8/30/17	\$ 510.82	Hotel room, 2 nights, San Juan, PR (8/28/17 - 8/30/17).
Lodging	Graham, Deanne	8/31/17	\$ 1,021.24	Hotel room, 4 nights, San Juan, PR (8/28/17 - 8/31/17).
Lodging	Lopez, Luis	8/31/17	\$ 3,675.00	Hotel room, 23 nights, San Juan, PR (8/8/17 - 8/31/17).
Lodging	Murphy, Thomas	8/31/17	\$ 255.31	Hotel room, 1 night, San Juan, PR (8/30/17 - 8/31/17).
Lodging	Rosado, Kasey	8/31/17	\$ 765.93	Hotel room, 3 nights, San Juan, PR (8/28/17 - 8/31/17).
Lodging	Samuels, Melanie	8/31/17	\$ 690.35	Hotel room, 3 nights, San Juan, PR (8/28/17 - 8/31/17)
Meals	Klein, Joseph	8/1/17	\$ 54.44	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/1/17	\$ 19.62	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/2/17	\$ 10.77	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/3/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/4/17	\$ 31.72	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/7/17	\$ 20.75	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/7/17	\$ 16.48	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/8/17	\$ 16.68	Per Diem meal expenses in Puerto Rico.

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Meals	Klein, Joseph	8/8/17	\$ 51.23	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/8/17	\$ 7.45	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/9/17	\$ 18.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/10/17	\$ 27.37	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/10/17	\$ 11.79	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/11/17	\$ 33.85	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/12/17	\$ 15.01	Overtime meal, lunch.
Meals	Murphy, Thomas	8/13/17	\$ 7.13	Overtime meal, breakfast.
Meals	Murphy, Thomas	8/13/17	\$ 50.00	Overtime meal, dinner.
Meals	Murphy, Thomas	8/13/17	\$ 20.00	Overtime meal, lunch.
Meals	Battle, Fernando	8/14/17	\$ 50.00	Out of town meal, dinner.
Meals	Graham, Deanne	8/14/17	\$ 29.51	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/14/17	\$ 33.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/14/17	\$ 15.96	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/14/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/15/17	\$ 14.82	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/15/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/15/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/15/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/16/17	\$ 9.72	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/17/17	\$ 24.93	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/17/17	\$ 14.70	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/17/17	\$ 27.65	Per Diem meal expenses in Puerto Rico.
Meals	Battle, Fernando	8/18/17	\$ 10.02	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/18/17	\$ 9.90	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/20/17	\$ 15.21	Overtime meal, lunch.
Meals	Murphy, Thomas	8/20/17	\$ 14.20	Overtime meal, dinner.
Meals	Graham, Deanne	8/21/17	\$ 18.24	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/21/17	\$ 37.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/21/17	\$ 19.45	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/21/17	\$ 22.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/22/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Lopez, Luis	8/22/17	\$ 21.95	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/22/17	\$ 15.34	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/22/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/23/17	\$ 38.73	Per Diem meal expenses in Puerto Rico.
Meals	Klein, Joseph	8/23/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/23/17	\$ 48.33	Per Diem meal expenses in Puerto Rico.
Meals	Rosado, Kasey	8/23/17	\$ 24.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/24/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/24/17	\$ 29.06	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/24/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/25/17	\$ 39.26	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/25/17	\$ 34.14	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/27/17	\$ 8.16	Overtime meal, lunch.
Meals	Ni, Evelyn	8/28/17	\$ 8.51	Per Diem meal expenses in Puerto Rico.
Meals	Samuels, Melanie	8/28/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/29/17	\$ 47.88	Per Diem meal expenses in Puerto Rico.

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Meals	Lopez, Luis	8/29/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/29/17	\$ 16.69	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/29/17	\$ 26.00	Per Diem meal expenses in Puerto Rico.
Meals	Samuels, Melanie	8/29/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/30/17	\$ 22.73	Per Diem meal expenses in Puerto Rico.
Meals	Ni, Evelyn	8/30/17	\$ 8.51	Per Diem meal expenses in Puerto Rico.
Meals	Samuels, Melanie	8/30/17	\$ 31.76	Per Diem meal expenses in Puerto Rico.
Meals	Graham, Deanne	8/31/17	\$ 6.94	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	8/31/17	\$ 38.48	Per Diem meal expenses in Puerto Rico.
Other	Klein, Joseph	8/22/17	\$ 24.50	Office supplies.
Transportation	Klein, Joseph	8/1/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/1/17	\$ 55.61	Taxi / Uber from home to airport (EWR).
Transportation	Rosado, Kasey	8/1/17	\$ 7.96	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/2/17	\$ 17.56	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	8/2/17	\$ 10.37	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/2/17	\$ 8.53	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/3/17	\$ 6.12	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/3/17	\$ 47.67	Taxi / Uber from airport (JFK) to home.
Transportation	Rosado, Kasey	8/3/17	\$ 15.48	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/3/17	\$ 100.00	Taxi / Uber from airport (EWR) to home.
Transportation	Battle, Fernando	8/7/17	\$ 43.50	Taxi / Uber from home to airport (BOS).
Transportation	Graham, Deanne	8/7/17	\$ 44.26	Taxi / Uber from home to airport (JFK).
Transportation	Klein, Joseph	8/7/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/7/17	\$ 53.99	Taxi / Uber from home to airport (JFK).
Transportation	Llompert, Sofia	8/7/17	\$ 4.24	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/7/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/7/17	\$ 53.30	Taxi / Uber from home to airport (JFK).
Transportation	Battle, Fernando	8/8/17	\$ 13.87	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/8/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/8/17	\$ 9.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/9/17	\$ 10.85	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/9/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/9/17	\$ 5.40	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	8/9/17	\$ 4.12	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/9/17	\$ 7.72	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/10/17	\$ 9.32	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/10/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/10/17	\$ 56.16	Taxi / Uber from airport (JFK) to home.
Transportation	Klein, Joseph	8/10/17	\$ 15.72	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/10/17	\$ 63.65	Taxi / Uber from airport (JFK) to home.
Transportation	Llompert, Sofia	8/10/17	\$ 7.66	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/10/17	\$ 4.31	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/10/17	\$ 54.42	Taxi / Uber from airport (JFK) to home.
Transportation	Battle, Fernando	8/11/17	\$ 11.45	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	8/11/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/11/17	\$ 9.82	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/12/17	\$ 17.94	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/12/17	\$ 42.23	Taxi / Uber from airport (BOS) to home.



Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Llompert, Sofia	8/12/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/13/17	\$ 4.68	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/13/17	\$ 19.96	Overtime taxi / Uber from home to office.
Transportation	Murphy, Thomas	8/13/17	\$ 21.90	Overtime taxi / Uber from office to home.
Transportation	Battle, Fernando	8/14/17	\$ 5.69	Taxi to/from client/counsel.
Transportation	Battle, Fernando	8/14/17	\$ 27.71	Taxi to/from client/counsel.
Transportation	Battle, Fernando	8/14/17	\$ 17.76	Taxi to/from client/counsel.
Transportation	Battle, Fernando	8/14/17	\$ 8.80	Taxi to/from client/counsel.
Transportation	Graham, Deanne	8/14/17	\$ 44.56	Taxi / Uber from home to airport (JFK).
Transportation	Klein, Joseph	8/14/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/14/17	\$ 58.64	Taxi / Uber from home to airport (JFK).
Transportation	Llompert, Sofia	8/14/17	\$ 4.31	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/14/17	\$ 52.07	Taxi / Uber from home to airport (JFK).
Transportation	Ni, Evelyn	8/14/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/14/17	\$ 59.77	Taxi / Uber from home to airport (ORD).
Transportation	Rosado, Kasey	8/14/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/14/17	\$ 100.00	Taxi / Uber from home to airport (EWR).
Transportation	Battle, Fernando	8/15/17	\$ 8.80	Taxi to/from client/counsel.
Transportation	Battle, Fernando	8/15/17	\$ 9.95	Taxi to/from client/counsel.
Transportation	Graham, Deanne	8/15/17	\$ 7.20	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/15/17	\$ 3.93	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	8/15/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/15/17	\$ 6.68	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/15/17	\$ 8.90	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/16/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/16/17	\$ 55.38	Taxi / Uber from hotel to airport (JFK).
Transportation	Graham, Deanne	8/16/17	\$ 3.60	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/16/17	\$ 12.86	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	8/16/17	\$ 8.45	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/16/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/16/17	\$ 5.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/17/17	\$ 15.56	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/17/17	\$ 6.66	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/17/17	\$ 56.76	Taxi / Uber from airport (JFK) to home.
Transportation	Klein, Joseph	8/17/17	\$ 14.13	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/17/17	\$ 65.41	Taxi / Uber from airport (JFK) to home.
Transportation	Llompert, Sofia	8/17/17	\$ 7.66	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/17/17	\$ 8.55	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/17/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/17/17	\$ 66.01	Taxi / Uber from airport (OHA) to home.
Transportation	Rosado, Kasey	8/17/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/17/17	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Battle, Fernando	8/18/17	\$ 14.58	Per Diem transportation expenses in Puerto Rico.
Transportation	Battle, Fernando	8/18/17	\$ 46.29	Taxi / Uber from airport (BOS) to home.
Transportation	Murphy, Thomas	8/18/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Lopez, Luis	8/19/17	\$ 19.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/19/17	\$ 9.55	Overtime taxi / Uber from home to office.
Transportation	Murphy, Thomas	8/19/17	\$ 9.24	Overtime taxi / Uber from office to home.



Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Murphy, Thomas	8/20/17	\$ 10.36	Taxi / Uber from home to airport (JFK).
Transportation	Graham, Deanne	8/21/17	\$ 3.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/21/17	\$ 44.55	Taxi / Uber from home to airport (JFK).
Transportation	Klein, Joseph	8/21/17	\$ 15.43	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/21/17	\$ 59.26	Taxi / Uber from home to airport (JFK).
Transportation	Murphy, Thomas	8/21/17	\$ 4.78	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/21/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/21/17	\$ 79.49	Taxi / Uber from home to airport (ORD).
Transportation	Rosado, Kasey	8/21/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/21/17	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Graham, Deanne	8/22/17	\$ 9.70	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/22/17	\$ 13.96	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/22/17	\$ 11.53	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/22/17	\$ 4.62	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/23/17	\$ 6.78	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/23/17	\$ 10.45	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/23/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/23/17	\$ 3.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/23/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/23/17	\$ 100.00	Taxi / Uber from airport (EWR) to home.
Transportation	Graham, Deanne	8/24/17	\$ 17.18	Per Diem transportation expenses in Puerto Rico.
Transportation	Klein, Joseph	8/24/17	\$ 13.88	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/24/17	\$ 13.72	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/24/17	\$ 63.00	Taxi / Uber from airport (JFK) to home.
Transportation	Ni, Evelyn	8/24/17	\$ 4.28	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/25/17	\$ 7.01	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/25/17	\$ 23.16	Taxi / Uber from office to home.
Transportation	Graham, Deanne	8/25/17	\$ 48.91	Taxi / Uber from airport (JFK) to office.
Transportation	Klein, Joseph	8/25/17	\$ 8.11	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/25/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/26/17	\$ 11.03	Overtime taxi / Uber from home to office.
Transportation	Graham, Deanne	8/28/17	\$ 3.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/28/17	\$ 47.41	Taxi / Uber from home to airport (JFK).
Transportation	Murphy, Thomas	8/28/17	\$ 68.70	Taxi / Uber from home to airport (JFK).
Transportation	Ni, Evelyn	8/28/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/28/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/28/17	\$ 100.00	Taxi / Uber from home to airport (JFK).
Transportation	Samuels, Melanie	8/28/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/29/17	\$ 3.76	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/29/17	\$ 6.17	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/29/17	\$ 11.68	Per Diem transportation expenses in Puerto Rico.
Transportation	Samuels, Melanie	8/29/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	8/30/17	\$ 10.25	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/30/17	\$ 11.54	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/30/17	\$ 56.00	Bus from airport (BWI) to home.
Transportation	Ni, Evelyn	8/30/17	\$ 10.69	Per Diem transportation expenses in Puerto Rico.
Transportation	Ni, Evelyn	8/30/17	\$ 71.46	Taxi / Uber from airport (ORD) to home.
Transportation	Samuels, Melanie	8/30/17	\$ 19.14	Per Diem transportation expenses in Puerto Rico.

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Lopez, Luis	8/31/17	\$ 17.37	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	8/31/17	\$ 16.09	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/31/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	8/31/17	\$ 100.00	Taxi / Uber from airport (JFK) to home.
Transportation	Samuels, Melanie	8/31/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samuels, Melanie	8/31/17	\$ 65.30	Taxi / Uber from airport (DFW) to home.
<b>TOTAL</b>			<b><u>\$ 43,987.60</u></b>	

EXHIBIT H

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
SEPTEMBER 1, 2017 THROUGH SEPTEMBER 30, 2017

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re:	)	PROMESA
	)	Title III
THE FINANCIAL OVERSIGHT AND	)	
MANAGEMENT BOARD FOR PUERTO RICO	)	
	)	
as representative of	)	Case No. 17 BK 3283-LTS
	)	
THE COMMONWEALTH OF PUERTO	)	
RICO, <i>et. al</i>	)	
	)	
Debtor. <sup>1</sup>	)	
_____	)	

**COVER SHEET TO FOURTH MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD SEPTEMBER 1, 2017 THROUGH SEPTEMBER 30, 2017**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2017 through September 30, 2017

Amount of compensation sought  
as actual, reasonable and necessary: \$408,875.50

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$8,409.75

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fourth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fourth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$367,987.95 (90% of \$408,875.50 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$8,409.75 incurred by Ankura during the period of September 1, 2017 through September 30, 2017 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$10,304.04 and Ankura has eliminated \$1,894.29 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services;
  - c. Exhibit C – Complete accounting of professional fees including itemized time records by task code in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services rendered; and iv) the time spent performing the service in increments of

tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street, Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negrón, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.



EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Exhibit A - Summary of Professional Fees by Task Code

Code	Time Category	Total Hours	Total Fees
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**Fiscal Plan and Operational Related Matters**

6	Asset Sales	6.3	\$ 3,500.00
3	Fiscal Plan and Implementation	69.7	41,923.00
8	Operational Rightsizing	96.6	60,594.00

**Liquidity Related Matters**

2	Cash and Liquidity Analysis	165.0	113,392.00
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**Title III Matters**

16	Analysis of Claims and Liabilities	57.1	30,027.50
28	Communications	10.4	4,489.50
27	Executory Contracts - Contract Assumption / Rejection	1.5	1,177.50
25	Preparation of Fee Statements and Applications	98.6	46,054.50
13	Prepare For and Attend Court Hearings	14.3	11,803.00
14	Title III Reporting	99.6	42,805.00
4	Trade Vendor Matters	4.3	1,720.00

**Other Matters**

21	General Case Management	13.5	9,712.00
22	General Meetings with Client and Advisors	22.8	13,420.50
50	General Meetings with FOMB, UCC and/or Advisors	47.4	28,257.00

<b>TOTAL</b>		<b>707.1</b>	<b>\$ 408,875.50</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Exhibit B - Summary of Hours and Fees by Professional

Professional	Position	Billing Rate	Total Hours	Total Fees
Lavin, Kevin	Co-President	\$ 900.00	8.4	\$ 7,350.00
Battle, Fernando	Senior Managing Director	\$ 800.00	12.7	10,160.00
Battle, Juan Carlos	Senior Managing Director	\$ 620.00	7.6	4,712.00
Brody, Terrence	Senior Managing Director	\$ 750.00	5.1	3,825.00
Crisalli, Paul	Senior Managing Director	\$ 875.00	59.5	52,062.50
Ferzan, Marc	Senior Managing Director	\$ 850.00	9.4	7,990.00
San Miguel, Jorge	Senior Managing Director	\$ 620.00	16.2	10,044.00
Ni, Evelyn	Managing Director	\$ 785.00	65.3	51,260.50
Rinaldi, Scott	Managing Director	\$ 785.00	22.5	17,662.50
Rosado, Kasey	Managing Director	\$ 785.00	82.5	64,762.50
Schultz, Michael	Managing Director	\$ 785.00	0.9	706.50
Samuels, Melanie	Director	\$ 525.00	75.9	39,847.50
Bhatia, Akshit	Senior Associate	\$ 400.00	8.3	3,320.00
Graham, Deanne	Senior Associate	\$ 425.00	22.9	9,732.50
Ju, Andrew	Senior Associate	\$ 450.00	6.2	2,790.00
Klein, Joseph	Senior Associate	\$ 400.00	102.2	40,880.00
Llompert, Sofia	Senior Associate	\$ 330.00	16.2	5,346.00
Lopez, Luis	Senior Associate	\$ 330.00	35.7	11,781.00
Murphy, Thomas	Senior Associate	\$ 450.00	117.0	52,650.00
Tess, Nathaniel	Senior Associate	\$ 425.00	13.0	5,525.00
Crowley, William	Associate	\$ 330.00	5.7	1,881.00
Keys, Jamie	Associate	\$ 330.00	3.9	1,287.00
Rivera Smith, Nathalia	Associate	\$ 330.00	10.0	3,300.00
<b>TOTAL</b>			<b>707.1</b>	<b>\$ 408,875.50</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS BY TASK CODE  
IN CHRONOLOGICAL ORDER

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Lopez, Luis	9/1/17	2.8	Prepare information received from governmental agencies involved with the small agency research project for review by representatives from AAFAF.
14	Samuels, Melanie	9/1/17	2.8	Revise and update workplan for creditor list amendment.
3	Rosado, Kasey	9/1/17	2.6	Revise the implementation plan prior to meeting with Ankura team.
3	San Miguel, Jorge	9/1/17	1.3	Review and revise local requirements list for regulatory standards regarding infrastructure, for discussion with Puerto Rico Public Private Partnership Authority representatives and advisors, and for discussion with Revitalization Coordinator.
28	Samuels, Melanie	9/1/17	1.3	Review and provide revisions to D. Graham (ACG) regarding the call log for resolutions.
27	Rinaldi, Scott	9/1/17	1.0	Review creditor call log documentation received from client contacts prior to discussion with Ankura team.
3	Murphy, Thomas	9/1/17	1.0	Review submitted pension reform implementation plan.
3	Murphy, Thomas	9/1/17	0.8	Incorporate comments from C. Gonzalez (AAFAF) into the pension reform implementation plan.
28	Graham, Deanne	9/1/17	0.8	Prepare materials for creditor call log meeting.
3	Rosado, Kasey	9/1/17	0.6	Review the healthcare section of implementation plan.
27	Rinaldi, Scott	9/1/17	0.5	Review creditor call log and provide comments to Ankura team.
28	Rinaldi, Scott	9/1/17	0.5	Review invoices received from WorldNet and forward to M. Samuels (ACG) and D. Graham (ACG) for review and to determine if outstanding inquiry can be resolved.
6	Batlle, Juan Carlos	9/1/17	0.5	Participate in meeting with A. Guerra (AAFAF) to discuss the Puerto Rico Public Buildings Authority real estate inventory and management strategy.
50	Murphy, Thomas	9/1/17	0.3	Review weekly progress report to present to representatives from AAFAF for weekly Financial Oversight and Management Board update memo.
25	Rosado, Kasey	9/2/17	1.2	Correspond with representatives from Ankura regarding time detail reporting and fee statement matters.
50	Crisalli, Paul	9/2/17	0.3	Review accounts payable section of weekly progress report.
2	Crisalli, Paul	9/4/17	0.8	Review correspondence with Binder Dijker Otte and Conway Mackenzie regarding accounts payable status update.
14	Klein, Joseph	9/5/17	3.0	Review creditor matrix documents to identify additional creditors for the amendment.
16	Samuels, Melanie	9/5/17	3.0	Develop outline for claims reconciliation process.
50	Crisalli, Paul	9/5/17	1.9	Participate on telephone call with K. Rosado (ACG) regarding weekly progress report and account payable analysis.
50	Rosado, Kasey	9/5/17	1.9	Participate on telephone call with P. Crisalli (ACG) regarding weekly progress report and account payable analysis.
14	Klein, Joseph	9/5/17	1.6	Revise creditor matrix workplan to incorporate new data required for filing amendment per request of S. Rinaldi (ACG).
50	Rosado, Kasey	9/5/17	1.6	Review the weekly progress report prior to meetings with the Financial Management and Oversight Board.
22	Murphy, Thomas	9/5/17	1.6	Prepare summary presentation for liquidity analysis to be incorporated in the bi-weekly progress report.
14	Klein, Joseph	9/5/17	1.0	Prepare list of outstanding items for O'Melveny & Myers regarding issues related to the creditor list amendment.
16	Bhatia, Akshit	9/5/17	1.0	Revise Title III claims procedures presentation.
2	Murphy, Thomas	9/5/17	0.9	Review 9/1/17 weekly cash variance submissions.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Lopez, Luis	9/5/17	0.9	Revise agency presentation to incorporate comments received from C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	9/5/17	0.8	Participate on telephone call with L. Lopez (ACG) regarding Employees Retirement System and Teachers Retirement System Pension plan information required for filing of the creditor list.
14	Samuels, Melanie	9/5/17	0.8	Review and revise workplan for amendment to the creditor list.
14	Lopez, Luis	9/5/17	0.8	Participate on telephone call with J. Klein (ACG) regarding Employees Retirement System and Teachers Retirement System Pension plan information required for filing of the creditor list.
4	Klein, Joseph	9/5/17	0.6	Review Binder Dijker Otte unpaid invoices to be discussed with R. Guerra (Hacienda).
14	Klein, Joseph	9/5/17	0.6	Review creditor list amendment, schedule D - trade vendor obligations and prepare redaction of non-business entities.
2	Murphy, Thomas	9/5/17	0.5	Review component unit liquidity forecasting to prepare for presentation with representatives from AAFAF.
50	Rosado, Kasey	9/5/17	0.5	Update the weekly progress report.
4	Klein, Joseph	9/5/17	0.5	Participate on phone call with G. Barrios (AAFAF) to discuss WorldNet unpaid invoices.
28	Klein, Joseph	9/5/17	0.5	Participate in meeting with D. Perez (OMM), I. Garau (AAFAF), G. Barrios (AAFAF) and R. Guerra (Hacienda) regarding unresolved creditor inquiries.
14	Klein, Joseph	9/5/17	0.4	Review and reconcile pension creditor information provided by B. Sarriera (ERS) for the creditor list amendment.
28	Klein, Joseph	9/5/17	0.4	Prepare schedule to be reviewed during creditor call log meeting.
16	Samuels, Melanie	9/6/17	3.0	Develop training materials for claims reconciliation process.
3	Murphy, Thomas	9/6/17	2.7	Participate in meeting with the pension reform team to discuss the implementation plan.
14	Klein, Joseph	9/6/17	2.4	Review creditor list documentation and summarize record counts based on comments received from M. Samuels (ACG).
16	Samuels, Melanie	9/6/17	2.1	Prepare process flow chart for claims reconciliation process.
14	Klein, Joseph	9/6/17	2.0	Review creditor list amendment, schedule D - trade vendor obligations and perform redaction of non-business entities.
14	Tess, Nathaniel	9/6/17	2.0	Prepare analysis summarizing completed and outstanding address information for schedule D - trade vendor obligations of the creditor list.
50	Murphy, Thomas	9/6/17	1.8	Prepare consolidated comments from project leaders into weekly update memo for weekly progress report to representatives from AAFAF.
16	Samuels, Melanie	9/6/17	1.7	Update and revise claims reconciliation outline.
3	Rosado, Kasey	9/6/17	1.6	Review healthcare and pension sections of implementation plan.
14	Klein, Joseph	9/6/17	1.3	Review creditor list documentation and identify additional creditors to be added to the creditor list amendment.
50	Rosado, Kasey	9/6/17	1.1	Update and incorporate comments received from Ankura team into the weekly progress report.
14	Klein, Joseph	9/6/17	1.1	Prepare creditor list amendment filing strategy document for S. Rinaldi (ACG).
14	Samuels, Melanie	9/6/17	1.1	Review and provide revisions for J. Klein (ACG) related to the creditor matrix and creditor list reconciliation analysis.
14	Klein, Joseph	9/6/17	0.9	Update Title III workplan to include record counts from the creditor list.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Graham, Deanne	9/6/17	0.6	Record counts on various schedules of creditors with known and unknown amounts for M. Samuels (ACG).
28	Klein, Joseph	9/6/17	0.6	Update unresolved creditor call log for meeting on 9/5/17.
2	Murphy, Thomas	9/6/17	0.5	Participate on telephone call with P. Crisalli (ACG) regarding component unit reporting.
2	Crisalli, Paul	9/6/17	0.5	Participate on telephone call with T. Murphy (ACG) regarding component unit reporting.
16	Graham, Deanne	9/6/17	0.2	Correspond with M. Samuels (ACG) and N. Tess (ACG) regarding the trade payables and the claims process analysis.
14	Klein, Joseph	9/7/17	3.8	Prepare creditor list unique address information analysis for reconciliation purposes as requested by S. Rinaldi (ACG).
16	Samuels, Melanie	9/7/17	2.7	Review documents related to the bankruptcy claims reconciliation process used in similar cases.
16	Samuels, Melanie	9/7/17	2.1	Review Prime Clerk claims template and prepare reporting template.
14	Klein, Joseph	9/7/17	2.0	Review address information received for creditor list amendment and prepare analysis requested by S. Rinaldi (ACG).
14	Tess, Nathaniel	9/7/17	2.0	Research creditors on schedule D - trade vendor obligations with addresses outstanding within Prime Clerk database for address matches.
16	Samuels, Melanie	9/7/17	1.9	Revise and update claims reconciliation process outline.
14	Bhatia, Akshit	9/7/17	1.7	Update list of agencies in central government for O'Melveny & Myers and Proskauer Rose based on the organizational chart.
14	Tess, Nathaniel	9/7/17	1.4	Prepare analysis on additional creditors found within the Prime Clerk database by referencing to schedule D - trade vendor obligations of the creditor list.
14	Samuels, Melanie	9/7/17	1.3	Reconcile invoices based on accounting system to the Binder Dijker Otte invoice aggregation for schedule D - trade vendors of the creditor list.
2	Murphy, Thomas	9/7/17	1.2	Prepare cumulative variance analysis based on liquidity tracking prepared by Conway Mackenzie.
21	Rosado, Kasey	9/7/17	1.2	Tend to overall case management on the various workstreams.
2	Murphy, Thomas	9/7/17	1.1	Review liquidity plan to be compared to forecast in order to prepare variance analysis.
14	Tess, Nathaniel	9/7/17	1.1	Remove duplicate creditors on schedule D - trade vendor obligations of the creditor list for Prime Clerk.
3	Murphy, Thomas	9/7/17	0.9	Participate on telephone call regarding implementation plan for pension reform with C. Gonzalez (AAFAF).
14	Klein, Joseph	9/7/17	0.9	Update list of creditors who require additional address information for creditor list amendment.
14	Graham, Deanne	9/7/17	0.9	Participate on telephone call with D. Perez (OMM) and J. Klein (ACG) regarding the creditor list amendment.
14	Klein, Joseph	9/7/17	0.9	Review creditor list, schedule D - trade vendor obligations for reconciliation analysis requested by S. Rinaldi (ACG).
14	Klein, Joseph	9/7/17	0.9	Participate on telephone call with D. Perez (OMM) and D. Graham (ACG) regarding the creditor list amendment.
2	Murphy, Thomas	9/7/17	0.8	Review accounts payable reporting to improve understanding of accounts payables aging and forecasted disbursements.
14	Klein, Joseph	9/7/17	0.1	Prepare for telephone call with D. Perez (OMM) by updating the meeting agenda on Title III matters.
21	Rosado, Kasey	9/8/17	2.5	Plan and prepare for upcoming week related to various workstreams.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	9/8/17	2.4	Revise creditor list unique address information analysis for reconciliation purposes following comments by M. Samuels (ACG).
16	Samuels, Melanie	9/8/17	2.3	Develop assumption set for human resources requirements related to the claims reconciliation process.
16	Samuels, Melanie	9/8/17	2.2	Develop assumption set for physical space requirements related to the claims reconciliation process.
2	Crisalli, Paul	9/8/17	2.0	Update account payable status report.
2	Crisalli, Paul	9/8/17	1.5	Reconcile agency appendix to accounts payable report for various agencies of the central government.
14	Klein, Joseph	9/8/17	1.5	Review creditor list amendment, schedule D - trade vendor obligations and perform redaction of non-business entities.
14	Tess, Nathaniel	9/8/17	1.5	Prepare analysis on Prime Clerk database for additional creditors by referencing schedule D - trade vendor obligations of the creditor list.
14	Tess, Nathaniel	9/8/17	1.5	Review creditor list amendment, schedule D - trade vendor obligations and prepare redaction of non-business entities.
16	Samuels, Melanie	9/8/17	1.4	Review and update the claims reporting template.
2	Crisalli, Paul	9/8/17	1.0	Prepare analysis of agency level accounts payable and accrued liability details for FY 2013 through FY 2015.
3	Murphy, Thomas	9/8/17	0.9	Participate on telephone call regarding follow-up questions for implementation plan for pension reform with C. Gonzalez (AAFAF).
14	Klein, Joseph	9/8/17	0.8	Revise list of agencies included in central government for review by O'Melveny & Myers and Proskauer Rose.
28	Klein, Joseph	9/8/17	0.8	Update creditor call log file and distribute to representatives from O'Melveny & Myers and AAFAF.
2	Murphy, Thomas	9/8/17	0.7	Review draft 9/8/17 weekly cash flow reporting.
14	Samuels, Melanie	9/8/17	0.6	Provide revisions to J. Klein (ACG) on the central government organization chart to be filed in court.
3	Murphy, Thomas	9/8/17	0.4	Review materials prepared by the Department of Education for the implementation plan.
16	Klein, Joseph	9/8/17	0.4	Review strategy for bankruptcy claims reconciliations process provided by M. Samuels (ACG).
8	Lopez, Luis	9/11/17	3.8	Update workplans for agency organization initiative with C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF).
8	Lopez, Luis	9/11/17	3.2	Revise small agency research project as discussed with C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF).
22	Murphy, Thomas	9/11/17	2.9	Create weekly liquidity presentation for the week of 9/11/17 to be incorporated in the bi-weekly progress report.
16	Samuels, Melanie	9/11/17	2.7	Revise process flow chart for reconciliation process.
2	Crisalli, Paul	9/11/17	2.5	Prepare analysis of accounts payable by agency for FY 2013 through FY 2015.
50	Murphy, Thomas	9/11/17	2.3	Prepare weekly Financial Oversight and Management Board meeting update memo for the progress report presented to representatives from AAFAF.
16	Samuels, Melanie	9/11/17	2.2	Revise assumption set for physical space requirements related to the claims reconciliation process.
14	Bhatia, Akshit	9/11/17	2.0	Revise addresses for litigation schedule for the creditor list amendment.
8	Murphy, Thomas	9/11/17	1.9	Participate on telephone call regarding structural reforms progress with B. Fernandez (AAFAF) and C. Ramos (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Rinaldi, Scott	9/11/17	1.6	Review the creditor list data files received from Prime Clerk and the reconciliation prepared by J. Klein (ACG) and correspond with J. Klein (ACG) regarding the same.
14	Klein, Joseph	9/11/17	1.5	Update list of agencies included in central government based on feedback from D. Perez (OMM) and correspond with D. Perez (OMM) regarding the same.
22	Rosado, Kasey	9/11/17	1.5	Participate on telephone call with B. Fernandez (AAFAF) regarding ongoing workstreams and planning for the week.
50	Rosado, Kasey	9/11/17	1.5	Participate in meeting with K. Lavin (ACG) and representatives from McKinsey to discuss status and implementation of labor, welfare, permit and healthcare reforms.
50	Lavin, Kevin	9/11/17	1.5	Participate in meeting with K. Rosado (ACG) and representatives from McKinsey to discuss status and implementation of labor, welfare, permit and healthcare reforms.
16	Klein, Joseph	9/11/17	1.4	Create contact list of professionals at Puerto Rico government agencies to be contacted for the claims reconciliation process.
16	Samuels, Melanie	9/11/17	1.4	Review documents related to claims reconciliation process used in similar cases.
22	Murphy, Thomas	9/11/17	1.4	Review bi-weekly progress report.
4	Klein, Joseph	9/11/17	1.3	Research solution for WorldNet and Broad Ridge unpaid invoices and correspond with R. Guerra (Hacienda) regarding the same.
8	Lopez, Luis	9/11/17	1.2	Participate in meeting to discuss strategy regarding agency organization initiative workplans with C. Frederique (AAFAF), G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Samuels, Melanie	9/11/17	1.2	Review and revise workplan for amendment to the creditor list.
14	Rinaldi, Scott	9/11/17	1.2	Review emails and correspondence from prior week regarding Title III matters.
2	Murphy, Thomas	9/11/17	1.1	Prepare analysis on cumulative cash variances from the Conway Mackenzie weekly liquidity submission.
14	Klein, Joseph	9/11/17	1.1	Review creditor list, schedule E - employee obligations and documentation received from representatives of AAFAF to prepare creditor list amendment.
2	Crisalli, Paul	9/11/17	1.0	Review accounts payable status update presentation.
14	Klein, Joseph	9/11/17	1.0	Create unique identifiers for creditors included in the creditor list for Prime Clerk review.
16	Rinaldi, Scott	9/11/17	1.0	Review initial outline of a potential claims resolution process prepared by M. Samuels (ACG).
50	Murphy, Thomas	9/11/17	1.0	Collect weekly updates from various workstreams regarding weekly progress reports.
2	Murphy, Thomas	9/11/17	0.9	Review 9/8/17 weekly liquidity submission to prepare liquidity summary for representatives from AAFAF.
50	Llompert, Sofia	9/11/17	0.9	Participate in meeting with B. Fernandez (AAFAF), M. Alvarez (AAFAF), representatives from the Department of Education and representatives from McKinsey to discuss central government payroll reporting related to the Department of Education.
14	Klein, Joseph	9/11/17	0.8	Review creditor list amendment, schedule E - employee obligations and perform redaction of non-business entities.
14	Klein, Joseph	9/11/17	0.8	Review list of creditors from the Puerto Rico Government Ethics agency and prepare documentation to be sent to Prime Clerk.
3	Rosado, Kasey	9/11/17	0.6	Participate on telephone call with A. Hernandez (AAFAF) regarding healthcare reform next steps and implementation plan.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Rosado, Kasey	9/11/17	0.6	Participate on telephone call with A. Mendez (AAFAF) regarding liquidity initiative next steps and implementation plan.
3	Rosado, Kasey	9/11/17	0.6	Participate on telephone call with C. Ramos (AAFAF) regarding pension reform next steps and implementation plan.
14	Klein, Joseph	9/11/17	0.6	Review and revise litigation creditors addresses to be included in creditor list amendment.
21	Rinaldi, Scott	9/11/17	0.5	Participate on telephone call with J. Klein (ACG) regarding Puerto Rico workstreams.
21	Klein, Joseph	9/11/17	0.5	Participate on telephone call with S. Rinaldi (ACG) regarding Puerto Rico workstreams.
50	Crisalli, Paul	9/11/17	0.5	Review updated notes for weekly status report.
14	Klein, Joseph	9/11/17	0.4	Participate on telephone call with C. Sheppard (PC) regarding creditor list amendment documentation and next steps.
25	Samuels, Melanie	9/11/17	0.4	Participate on telephone call with N. Hayes (GT), D. Clearly (GT) and S. Rinaldi (ACG) regarding proposed timeline of fee statements and fee applications.
25	Rinaldi, Scott	9/11/17	0.4	Participate on telephone call with N. Hayes (GT), D. Clearly (GT) and M. Samuels (ACG) regarding proposed timeline of fee statements and fee applications.
14	Samuels, Melanie	9/11/17	0.3	Participate on telephone call to discuss Title III reporting matters with S. Rinaldi (ACG) and J. Klein (ACG).
14	Rinaldi, Scott	9/11/17	0.3	Participate on telephone call to discuss Title III reporting matters with J. Klein (ACG) and M. Samuels (ACG).
14	Klein, Joseph	9/11/17	0.3	Participate on telephone call to discuss Title III reporting matters with S. Rinaldi (ACG) and M. Samuels (ACG).
14	Klein, Joseph	9/11/17	0.3	Correspond with J. Gotos (BDO) regarding follow-up questions on accounts payable systems for creditor list amendment.
2	Crisalli, Paul	9/12/17	4.0	Review and revise accounts payable presentation.
14	Klein, Joseph	9/12/17	3.1	Review creditor list, schedule D - trade vendor obligations and documentation received from representatives of AAFAF to prepare creditor list amendment.
50	Murphy, Thomas	9/12/17	2.8	Prepare workstream weekly updates for the Financial Oversight and Management Board weekly meeting.
16	Samuels, Melanie	9/12/17	2.4	Develop training materials for claims reconciliation process.
3	Murphy, Thomas	9/12/17	2.3	Participate on telephone call regarding implementation plan initiatives with K. Rosado (ACG), B. Fernandez (AAFAF) and M. Gonzalez (AAFAF).
3	Rosado, Kasey	9/12/17	2.3	Participate on telephone call regarding implementation plan initiatives with T. Murphy (ACG), B. Fernandez (AAFAF) and M. Gonzalez (AAFAF).
16	Samuels, Melanie	9/12/17	2.1	Develop approval level template for claims reconciliation process.
14	Bhatia, Akshit	9/12/17	2.0	Revise addresses for schedule H - litigation schedule for creditors list amendment.
14	Klein, Joseph	9/12/17	2.0	Review creditor matrix for outstanding addresses to be reconciled in creditor list amendment.
14	Tess, Nathaniel	9/12/17	2.0	Create analysis regarding Prime Clerk unique database identifiers with creditors included in schedule D - trade vendor obligations per request of C. Schepper (PC).
22	Rosado, Kasey	9/12/17	2.0	Review and revise ongoing workstreams for bi-weekly progress report.
16	Samuels, Melanie	9/12/17	1.9	Create assumptions regarding estimated claims that may be filed.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Rosado, Kasey	9/12/17	1.8	Prepare for meeting with Department of Economic Development to discuss implementation timeline.
14	Klein, Joseph	9/12/17	1.6	Translate government agency names into Spanish and add agency name acronyms to the list of entities included in the central government based on comments from D. Perez (OMM).
16	Samuels, Melanie	9/12/17	1.6	Incorporate revisions received from S. Rinaldi (ACG) into the claims reconciliation outline.
2	Crisalli, Paul	9/12/17	1.4	Participate on telephone call with representatives from Binder Dijker Otte regarding accounts payable and accrued liabilities.
2	Crisalli, Paul	9/12/17	1.2	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), S. Llompart (ACG), K. Rosado (ACG) and T. Murphy (ACG) to discuss current status of accounts payable and payroll reporting and upcoming deliverables regarding the same.
2	Llompart, Sofia	9/12/17	1.2	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), P. Crisalli (ACG), K. Rosado (ACG) and T. Murphy (ACG) to discuss current status of accounts payable and payroll reporting and upcoming deliverables regarding the same.
2	Murphy, Thomas	9/12/17	1.2	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), S. Llompart (ACG), K. Rosado (ACG) and P. Crisalli (ACG) to discuss current status of accounts payable and payroll reporting and upcoming deliverables regarding the same.
2	Rosado, Kasey	9/12/17	1.2	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), S. Llompart (ACG), P. Crisalli (ACG) and T. Murphy (ACG) to discuss current status of accounts payable and payroll reporting and upcoming deliverables regarding the same.
3	Rosado, Kasey	9/12/17	1.2	Participate in meeting with Department of Economic Development to discuss implementation timeline.
16	Rinaldi, Scott	9/12/17	1.0	Review initial outline of a potential claims resolution process and provide comments to M. Samuels (ACG) regarding the same.
50	Murphy, Thomas	9/12/17	0.9	Update the weekly progress report to be shared with representatives from AAFAF.
2	Crisalli, Paul	9/12/17	0.8	Prepare analysis of FY 2016 accounts payable by agency.
2	Murphy, Thomas	9/12/17	0.7	Review and compare liquidity reporting progress to date versus timeline.
6	Battle, Juan Carlos	9/12/17	0.7	Participate in meeting with A. Guerra (AAFAF) to discuss additional detail to be requested from Jones Lang LaSalle in their proposal to act as government asset manager.
6	Battle, Juan Carlos	9/12/17	0.6	Participate in meeting with A. Guerra (AAFAF) and L. Torres (JLL) to provide guidance regarding scope of services and timing to be included in proposal for government asset manager.
14	Klein, Joseph	9/12/17	0.5	Review list of agencies in central government to be presented to representatives from O'Melveny & Myers and Proskauer Rose.
4	Klein, Joseph	9/12/17	0.4	Update schedule of unpaid invoices for the Department of Health and correspond with representatives from the Department of Health regarding the same.
14	Samuels, Melanie	9/12/17	0.3	Correspond with D. Perez (OMM) regarding outstanding items for the creditor list amendment.
14	Klein, Joseph	9/12/17	0.2	Review creditor list amendment, schedule E - employee obligations and review redaction of non-business entities.
16	Klein, Joseph	9/12/17	0.2	Update contact list of professionals at Puerto Rico government agencies to be contacted for the claims reconciliation process.



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Code	Professional	Date	Billed Hours	Time Description
13	Battle, Fernando	9/13/17	5.5	Participate in mediation session regarding macroeconomic assumptions.
13	Lavin, Kevin	9/13/17	5.5	Participate in mediation session regarding macroeconomic assumptions.
2	Crisalli, Paul	9/13/17	3.6	Update accounts payable summary presentation, related tables, and schedules.
28	Lopez, Luis	9/13/17	3.4	Participate in working session with G. Barrios (AAFAF) and I. Garau (AAFAF) regarding unresolved inquiries on the weekly call log and discuss next steps.
50	Ni, Evelyn	9/13/17	2.8	Update presentation for small agency research project to be used in weekly progress report.
8	Lopez, Luis	9/13/17	2.7	Revise the agency organization analysis to include new information with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
8	Lopez, Luis	9/13/17	2.6	Update framework for agency organization initiative workplan with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
8	Ni, Evelyn	9/13/17	2.5	Review updated workplan for the implementation of agency externalizations to incorporate into agency presentation.
2	Llompert, Sofia	9/13/17	2.5	Participate in meeting with representatives from the Department of Education, AAFAF, Conway MacKenzie and K. Rosado (ACG) to discuss payroll reporting status and strategy.
2	Rosado, Kasey	9/13/17	2.5	Participate in meeting with representatives from the Department of Education, AAFAF, Conway MacKenzie and S. Llompert (ACG) to discuss payroll reporting status and strategy.
3	Murphy, Thomas	9/13/17	2.3	Review overview of Department of Education implementation plan.
3	Murphy, Thomas	9/13/17	2.0	Prepare implementation plans for various reform initiatives as requested by K. Rosado (ACG).
14	Klein, Joseph	9/13/17	2.0	Review and revise central government organization chart for comments provided by D. Perez (OMM) and correspond with S. Rinaldi (ACG) regarding the same.
14	Klein, Joseph	9/13/17	1.8	Review documentation provided by representatives of AAFAF and update creditor list amendment schedules.
14	Klein, Joseph	9/13/17	1.7	Prepare schedule of outstanding information for creditor list amendment to be sent to representatives from AAFAF.
50	Rosado, Kasey	9/13/17	1.7	Review and finalize Financial Oversight and Management Board memo on ongoing workstreams for weekly progress report.
2	Murphy, Thomas	9/13/17	1.6	Prepare analysis on update of payroll tracking and reporting.
22	Rosado, Kasey	9/13/17	1.6	Review and revise ongoing workstreams for bi-weekly progress report.
2	Crisalli, Paul	9/13/17	1.5	Review accounts payable source documents provided by Binder Dijker Otte regarding FY 2015 and FY 2016 details by agency.
14	Tess, Nathaniel	9/13/17	1.5	Update Prime Clerk unique database identifiers with creditors included in schedule E - employees per request of C. Schepper (PC).
6	Crowley, William	9/13/17	1.4	Refine analysis to compare two Puerto Rico Public Buildings Authority master real estate inventory files in order to aggregate a complete list of Puerto Rico Public Buildings Authority properties.
8	Rosado, Kasey	9/13/17	1.4	Review current status of agency research project.
3	San Miguel, Jorge	9/13/17	1.3	Prepare Title V of PROMESA materials, executive orders from the Governor, and related documentation in support of infrastructure projects and critical project designations.
50	Llompert, Sofia	9/13/17	1.3	Participate in meeting regarding weekly Financial Oversight and Management Board with K. Rosado (ACG) and P. Crisalli (ACG).

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Code	Professional	Date	Billed Hours	Time Description
50	Rosado, Kasey	9/13/17	1.3	Participate in meeting regarding weekly Financial Oversight and Management Board with S. Llompert (ACG) and P. Crisalli (ACG).
14	Samuels, Melanie	9/13/17	1.2	Review and update creditor list amendment workplan.
3	San Miguel, Jorge	9/13/17	1.1	Review and revise draft language of request for qualifications for initial critical projects per Title V of PROMESA.
8	Ni, Evelyn	9/13/17	1.1	Participate in meeting with representatives from AAFAF regarding the progress on agency tracking and internal and external tracking templates.
8	Ni, Evelyn	9/13/17	1.1	Review and update workplan for small agency research project to be used in internal and external status update communications.
14	Klein, Joseph	9/13/17	1.1	Review pension data received from Prime Clerk for creditor list amendment.
22	Murphy, Thomas	9/13/17	1.1	Prepare bi-weekly progress report for client meetings.
2	Crisalli, Paul	9/13/17	1.0	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), S. Llompert (ACG), K. Rosado (ACG) and T. Murphy (ACG) to discuss priorities and outstanding items related to the development of a detailed payroll reporting package.
2	Llompert, Sofia	9/13/17	1.0	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), P. Crisalli (ACG), K. Rosado (ACG) and T. Murphy (ACG) to discuss priorities and outstanding items related to the development of a detailed payroll reporting package.
2	Murphy, Thomas	9/13/17	1.0	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), P. Crisalli (ACG), K. Rosado (ACG) and S. Llompert (ACG) to discuss priorities and outstanding items related to the development of a detailed payroll reporting package.
2	Rosado, Kasey	9/13/17	1.0	Participate in meeting with B. Fernandez (AAFAF), A. Mendez (AAFAF), P. Crisalli (ACG), T. Murphy (ACG) and S. Llompert (ACG) to discuss priorities and outstanding items related to the development of a detailed payroll reporting package.
14	Bhatia, Akshit	9/13/17	1.0	Revise addresses for litigation schedule for the creditor list amendment.
2	Crisalli, Paul	9/13/17	0.8	Participate on telephone call with A. Mendez (AAFAF) regarding accounts payable data.
6	Battle, Juan Carlos	9/13/17	0.8	Review and revise introductory section of request for qualifications prepared by the Puerto Rico Public Private Partnership Authority.
28	Klein, Joseph	9/13/17	0.8	Participate on call with R. Guerra (Hacienda) regarding creditor call log matters.
50	Murphy, Thomas	9/13/17	0.8	Prepare weekly update framework for representatives from AAFAF.
8	Ni, Evelyn	9/13/17	0.7	Review updated workplan for the implementation of agency eliminations to incorporate into agency presentation.
50	Murphy, Thomas	9/13/17	0.7	Prepare weekly progress report for representatives from AAFAF.
3	San Miguel, Jorge	9/13/17	0.6	Correspond with E. Rivera (P3) and D. Alvarez (CPM International) regarding general procedures established by Title V of PROMESA and process for the development of critical projects.
16	Bhatia, Akshit	9/13/17	0.6	Revise Title III claims procedures presentation.
28	Klein, Joseph	9/13/17	0.5	Participate on telephone call regarding the creditor call log with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), and S. Rinaldi (ACG).
28	Rinaldi, Scott	9/13/17	0.5	Participate on telephone call regarding the creditor call log with D. Perez (OMM), I. Garau (AAFAF), R. Guerra (Hacienda), A. Lopez (AWL), and J. Klein (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Crisalli, Paul	9/13/17	0.5	Participate in meeting regarding weekly Financial Oversight and Management Board with S. Llompart (ACG) and K. Rosado (ACG) (partial).
8	Ni, Evelyn	9/13/17	0.4	Participate in meeting with representatives from AAFAF on the current status of small agency research project workstreams.
14	Klein, Joseph	9/13/17	0.4	Review creditor matrix for outstanding address information and prepare list of creditors for the creditor list amendment.
3	San Miguel, Jorge	9/13/17	0.3	Participate on telephone call with representatives from AAFAF regarding Title V of PROMESA requirements and Revitalization Coordinator procedures to support infrastructure project certifications.
4	Klein, Joseph	9/13/17	0.3	Research solution for Cesar Castillo unpaid invoices and review correspondence from L. Lopez (ACG) regarding the same.
28	Klein, Joseph	9/13/17	0.3	Prepare unresolved call list for meeting on 9/13/17.
2	Llompart, Sofia	9/13/17	0.2	Update payroll reporting summary presentation to reflect changes from P. Crisalli (ACG).
25	Rivera Smith, Nathalia	9/14/17	4.0	Review guidelines around time and expense detail for compliance with procedures for interim compensation and reimbursement of expense of professionals.
16	Samuels, Melanie	9/14/17	3.3	Develop claims process presentation to share with the Commonwealth employees.
8	Ni, Evelyn	9/14/17	3.2	Update template to incorporate current status of fast track and appeals commission agency reviews for small agency research project.
16	Samuels, Melanie	9/14/17	3.2	Incorporate revisions from S. Rinaldi (ACG) into the claims process presentation.
2	Crisalli, Paul	9/14/17	3.1	Update accounts payable summary presentation.
50	Llompart, Sofia	9/14/17	2.8	Review procurement contracts and agency presentation submitted to McKinsey for potential inclusion in the procurement scorecard which will be submitted to the Financial Oversight and Management Board as part of the established reporting calendar.
2	Crisalli, Paul	9/14/17	2.7	Prepare analysis of historical accounts payable data by agency for FY 2013 through FY 2017.
8	Lopez, Luis	9/14/17	2.2	Incorporate updated information on the agency organization initiative with G. Pagan (AAFAF) and E. Candelaria (AAFAF).
14	Klein, Joseph	9/14/17	2.0	Prepare analysis to identify agencies that participate in Employees Retirement System and Teachers Retirement System Pension plans and are included in the central government.
8	Ni, Evelyn	9/14/17	1.9	Update transformations guide for small agency project presentation.
8	Ni, Evelyn	9/14/17	1.9	Review current action list for transformation actions related to small agency research project.
16	Samuels, Melanie	9/14/17	1.8	Review claims process for large complex bankruptcy cases.
3	San Miguel, Jorge	9/14/17	1.8	Participate in meeting with H. Rodriguez (Fortaleza) and R. Cruz (Fortaleza) regarding regulatory reform, revisions and compliance review for newly published joint regulation, in anticipation of public hearings.
14	Klein, Joseph	9/14/17	1.7	Update organization chart for agency names and Spanish acronyms for D. Perez (OMM) review.
3	San Miguel, Jorge	9/14/17	1.6	Review and revise request for qualifications and other documentation related to critical projects in order to confirm compliance with Title V of PROMESA, in support of Public Private Partnership Authority, per discussions with E. Rivera (P3) and D. Alvarez (CPM International).



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
3	Rosado, Kasey	9/14/17	1.2	Participate on telephone call with A. Mendez (AAFAF) regarding financial control initiative next steps and implementation plan.
22	Murphy, Thomas	9/14/17	1.2	Coordinate with project leaders on bi-weekly progress report.
50	Llompert, Sofia	9/14/17	1.2	Participate in meeting with B. Fernandez (AAFAF) and O. Chavez (AAFAF) to discuss current procurement process and strategy in preparation for the Financial Oversight and Management Board scorecard submission.
3	Rosado, Kasey	9/14/17	1.1	Participate on telephone call with A. Hernandez (AAFAF) regarding healthcare reform status of implementation plan.
14	Klein, Joseph	9/14/17	1.1	Review and revise unique address information for creditor list amendment schedules.
14	Klein, Joseph	9/14/17	1.1	Prepare documents for representatives from AAFAF and Hacienda regarding outstanding items and missing addresses related to the creditor list amendment.
3	Rosado, Kasey	9/14/17	1.1	Review financial control initiative next steps and implementation plan prior to meeting with A. Mendez (AAFAF).
22	Murphy, Thomas	9/14/17	1.0	Update bi-weekly status update report for client meetings.
3	San Miguel, Jorge	9/14/17	0.8	Participate on conference call with E. Rivera (P3) and D. Alvarez (CPM International) regarding review and revisions of request for qualifications and other documentation related to critical projects, for compliance with Title V of PROMESA.
2	Murphy, Thomas	9/14/17	0.8	Review central government budget to actual results from A. Mendez (AAFAF).
6	Battle, Juan Carlos	9/14/17	0.8	Participate in meeting with A. Guerra (AAFAF) to discuss comments in response to request for qualifications submitted by Jones Lang LaSalle.
2	Murphy, Thomas	9/14/17	0.7	Prepare liquidity presentation commentary for the week of 9/11/17.
3	Rosado, Kasey	9/14/17	0.7	Participate in meeting with C. Ramos (AAFAF) regarding pension reform status of implementation plan.
2	Crisalli, Paul	9/14/17	0.6	Participate on telephone call with C. Vasquez (BDO) regarding accounts payable support documents from the 2015 audit.
14	Klein, Joseph	9/14/17	0.6	Correspond with R. Guerra (Hacienda) regarding central government employees and review information provided by S. Rinaldi (ACG) regarding the same.
2	Llompert, Sofia	9/14/17	0.5	Participate in meeting with B. Fernandez (AAFAF) and M. Alvarez (AAFAF) to discuss payroll reporting due diligence and data aggregation.
2	Crisalli, Paul	9/14/17	0.4	Participate on telephone call with H. Bramson (CM) regarding revised cash disbursements analysis.
4	Klein, Joseph	9/14/17	0.4	Research solution for Cesar Castillo unpaid invoices and correspond with L. Lopez (ACG) regarding the same.
14	Klein, Joseph	9/14/17	0.4	Correspond with M. Pablos (Hacienda) regarding outstanding items on lottery creditors.
14	Klein, Joseph	9/14/17	0.4	Update list of creditors with outstanding address information for creditor list amendment.
14	Klein, Joseph	9/14/17	0.3	Update supplement to organization chart for review by D. Perez (OMM).
50	Murphy, Thomas	9/14/17	0.3	Prepare scorecards to be submitted to Financial Oversight and Management Board.
14	Graham, Deanne	9/14/17	0.1	Research schedule H - litigation reconciliation for J. Klein (ACG) to send to Prime Clerk for the creditor list amendment.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	9/15/17	3.8	Review and revise accounts payable status update presentation.
16	Samuels, Melanie	9/15/17	3.2	Revise claims reconciliation outline per comments from S. Rinaldi (ACG).
16	Samuels, Melanie	9/15/17	3.1	Revise claim estimate count assumptions.
8	Lopez, Luis	9/15/17	2.4	Reconcile agency list for the small agency project.
14	Samuels, Melanie	9/15/17	2.1	Review and provide comments to J. Klein (ACG) regarding the Employees Retirement System and Teachers Retirement System Pension plans included in the central government.
50	Llompert, Sofia	9/15/17	2.0	Prepare procurement scorecard per the reporting cycle established by the Financial Oversight and Management Board.
14	Klein, Joseph	9/15/17	1.6	Prepare schedules for creditor list amendment to include contact information.
2	Crisalli, Paul	9/15/17	1.5	Review historical cash disbursement by agency to prepare diligence questions.
6	Battle, Juan Carlos	9/15/17	1.5	Review and revise updated scope of services to be requested from Jones Lang LaSalle, including communication formally requesting updated proposal to serve as government asset manager.
2	Murphy, Thomas	9/15/17	1.2	Prepare outline regarding payroll overview presentation prepared by S. Llompert (ACG).
8	Lopez, Luis	9/15/17	1.2	Review the small agency research project documentation to determine applicability of Title III.
14	Klein, Joseph	9/15/17	1.2	Update analysis to identify agencies that participate in the Employees Retirement System and Teachers Retirement System Pension plans and are included in the central government.
50	Llompert, Sofia	9/15/17	1.1	Correspond with B. Fernandez (AAFAF), O. Chavez (AAFAF) and M. Gonzalez (AAFAF) regarding the procurement scorecard for the Financial Management and Oversight Board.
21	Rinaldi, Scott	9/15/17	1.0	Respond to various administrative matters related to the preparation of the monthly fee statements.
25	Rinaldi, Scott	9/15/17	1.0	Respond to various administrative matters related to the preparation of the monthly fee statements.
2	Murphy, Thomas	9/15/17	0.9	Review central government budget to actual results preliminary model received from A. Mendez (AAFAF).
3	Rosado, Kasey	9/15/17	0.9	Review Department of Education transportation contracts for reviewing executory contracts for analysis to be included in the implementation plan.
3	San Miguel, Jorge	9/15/17	0.9	Provide revisions to initial critical project materials sent by client E. Rivera (P3) in support of filing of projects for critical project certification under Title V of PROMESA.
3	Murphy, Thomas	9/15/17	0.9	Review Department of Education transportation contracts regarding the implementation plan.
3	Murphy, Thomas	9/15/17	0.8	Participate on telephone call regarding next steps of implementation plan with C. Ramos (AAFAF).
2	Rosado, Kasey	9/15/17	0.8	Participate on telephone call with A. Mendez (AAFAF) regarding new workstream related to budget to actual results analysis.
50	Murphy, Thomas	9/15/17	0.8	Review scorecard of procurement initiative prior to submission to Financial Oversight and Management Board.
2	Rosado, Kasey	9/15/17	0.7	Review new workstream related to budget to actual results analysis prior to meeting with A. Mendez (AAFAF).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
50	Rosado, Kasey	9/15/17	0.6	Participate on telephone call with representatives from AAFAF regarding Department of Education procurement scorecard for submission to the Financial Management and Oversight Board.
3	San Miguel, Jorge	9/15/17	0.6	Research and provide additional input in support of Title V designation of critical project under PROMESA and related guidelines.
50	Murphy, Thomas	9/15/17	0.6	Review Department of Education procurement scorecard prior to submission to Financial Oversight and Management Board.
50	Rosado, Kasey	9/15/17	0.5	Correspond with representatives from Ankura regarding Department of Education procurement scorecard and transportation deliverables prior to submission to the Financial Management and Oversight Board.
2	Rosado, Kasey	9/15/17	0.5	Review analysis prepared by representatives from AAFAF regarding monthly budget to actual results analysis.
3	San Miguel, Jorge	9/15/17	0.5	Participate in meeting with D. Alvarez (CPM International) and E. Rivera (P3) to discuss related PROMESA Title V designation of critical project and guidelines.
3	Murphy, Thomas	9/15/17	0.5	Research Department of Education FY 2018 contracts regarding the implementation plan.
14	Klein, Joseph	9/15/17	0.5	Revise organization chart based on comments received from D. Perez (OMM).
2	Murphy, Thomas	9/15/17	0.4	Participate on telephone call regarding the creation of a budget to actual results model with A. Mendez (AAFAF).
4	Klein, Joseph	9/15/17	0.4	Research solution for unpaid invoices of WorldNet and Broad Ridge by reviewing invoice amounts provided from various government agencies.
2	Crisalli, Paul	9/15/17	0.3	Participate on telephone call with C. Vasquez (BDO) regarding accounts payable status update.
14	Klein, Joseph	9/15/17	0.3	Participate on telephone call with R. Guerra (Hacienda) regarding central government employees and Employee Retirement System creditors.
14	Klein, Joseph	9/15/17	0.3	Review creditor matrix for outstanding address information and documentation to be included for creditor list amendment.
14	Klein, Joseph	9/15/17	0.2	Prepare analysis regarding outstanding items and missing addresses related to the creditor list amendment.
25	Rivera Smith, Nathalia	9/16/17	3.6	Prepare document containing July and August time entries for review and revision by Ankura professionals.
2	Crisalli, Paul	9/16/17	1.2	Review accounts payable status update presentation.
2	Crisalli, Paul	9/16/17	0.8	Review accounts payable supporting documents.
25	Rivera Smith, Nathalia	9/16/17	0.4	Prepare correspondence to request Ankura professionals to review and revise July and August time detail.
8	Ni, Evelyn	9/18/17	3.1	Review complete government agency listing to confirm third party consultants.
50	Battle, Juan Carlos	9/18/17	2.7	Prepare responses to questions received from Zolfo Cooper and correspond with representatives from Zolfo Cooper regarding the same.
3	Murphy, Thomas	9/18/17	1.8	Review implementation plans to develop actionable next steps.
3	San Miguel, Jorge	9/18/17	1.8	Review and revise initial Public Private Partnership projects outline for Title V processing following the review of the Financial Oversight and Management Board guidelines.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Crisalli, Paul	9/18/17	1.6	Prepare detailed FY 2018 budget summary analysis by agency, by fund and by line item from, budget to actual results reporting.
2	Murphy, Thomas	9/18/17	1.6	Review latest version of accounts payable presentation and correspond with P. Crisalli (ACG) regarding the same.
2	Murphy, Thomas	9/18/17	1.3	Review central government budget to actual results documentation.
3	Rosado, Kasey	9/18/17	1.2	Review implementation plans for various reform initiatives.
8	Lopez, Luis	9/18/17	1.2	Revise information regarding agency lists and responsible parties for the agency organization initiative.
2	Murphy, Thomas	9/18/17	1.1	Review weekly liquidity submission prepared by Conway Mackenzie.
3	San Miguel, Jorge	9/18/17	1.0	Review Financial Oversight and Management Board guidelines for critical project designation and congressional record on PROMESA for further review and revision of initial Public Private Partnership projects for Title V processing.
25	Rinaldi, Scott	9/18/17	1.0	Tend to work tasks related to the monthly fee statements.
2	Crisalli, Paul	9/18/17	0.9	Participate on telephone call with K. Rosado (ACG) and T. Murphy (ACG) regarding payroll and liquidity reporting.
2	Murphy, Thomas	9/18/17	0.9	Participate on telephone call with K. Rosado (ACG) and P. Crisalli (ACG) regarding payroll and liquidity reporting.
2	Rosado, Kasey	9/18/17	0.9	Participate on telephone call with P. Crisalli (ACG) and T. Murphy (ACG) regarding payroll and liquidity reporting.
2	Rosado, Kasey	9/18/17	0.9	Participate in meeting with A. Mendez (AAFAF) and T. Murphy (ACG) to discuss preliminary budget to actual results data revision.
2	Murphy, Thomas	9/18/17	0.9	Participate in meeting with A. Mendez (AAFAF) and K. Rosado (ACG) to discuss preliminary budget to actual results data revision.
2	Crisalli, Paul	9/18/17	0.8	Participate on telephone call with C. Vasquez (BDO) regarding accounts payable status update.
2	Rosado, Kasey	9/18/17	0.6	Review accounts payable presentation and correspond with P. Crisalli (ACG) regarding the same.
3	San Miguel, Jorge	9/18/17	0.6	Participate in meeting with E. Rivera (P3) and D. Alvarez (CPM International) regarding Financial Oversight and Management Board guidelines for critical project designation and initial Public Private Partnership projects for Title V processing.
2	Murphy, Thomas	9/18/17	0.5	Prepare outline of payroll overview presentation for review by K. Rosado (ACG).
3	San Miguel, Jorge	9/18/17	0.5	Participate on telephone call with D. Alvarez (CPM International) regarding Public Private Partnership and Title V Revitalization Coordinator participation in Caribbean Renewable Energy Forum to take place in October 2017.
4	Klein, Joseph	9/18/17	0.4	Review WorldNet customer contracts to resolve the unpaid invoices dispute.
14	Klein, Joseph	9/18/17	0.4	Participate on telephone call with G. Barrios (AAFAF) regarding Title III reporting matters.
14	Klein, Joseph	9/18/17	0.3	Correspond with D. Perez (OMM) on workplan for the creditor list amendment.
14	Klein, Joseph	9/18/17	0.3	Correspond with C. Schepper (PC) regarding follow-up questions on creditor list documentation.
14	Klein, Joseph	9/18/17	0.3	Update analysis regarding outstanding items related to the creditor list amendment.
2	Rosado, Kasey	9/18/17	0.2	Review outline of payroll overview presentation from T. Murphy (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
14	Klein, Joseph	9/18/17	0.1	Correspond with representatives from AAFAF on updates for creditor list amendment.
2	Crisalli, Paul	9/19/17	2.6	Review revised invoice processing capacity analysis to prepare due diligence questions.
8	Ni, Evelyn	9/19/17	2.4	Prepare templates for agency transformation plans to define actions and strategy related to the small agency research project.
8	Lopez, Luis	9/19/17	2.4	Revise the agency organization workplan for information received to date.
25	Rivera Smith, Nathalia	9/19/17	2.0	Prepare summary of time entries from Ankura professionals to be included in the monthly fee statements.
25	Rinaldi, Scott	9/19/17	2.0	Review work tasks related to the monthly fee statements.
25	Klein, Joseph	9/19/17	1.8	Review and conform time detail for August fee statements to time detail guidelines.
2	Murphy, Thomas	9/19/17	1.6	Participate in meeting with J. York (CM) on status of liquidity reporting.
2	Llompert, Sofia	9/19/17	1.5	Prepare payroll summary outline in preparation for meeting with Conway MacKenzie.
3	San Miguel, Jorge	9/19/17	1.5	Revise initial letter regarding critical projects and update project summaries.
3	Rosado, Kasey	9/19/17	1.5	Review fiscal plan measures and related ongoing workstreams to assess impact and delays from hurricane Maria.
3	Murphy, Thomas	9/19/17	1.4	Revise presentation outline regarding reform implementation plans.
3	Murphy, Thomas	9/19/17	1.2	Review implementation plans for various reform initiatives.
50	Murphy, Thomas	9/19/17	1.2	Collect weekly summaries from project leaders regarding weekly progress report.
2	Crisalli, Paul	9/19/17	1.1	Participate on telephone call with J. York (CM), T. Murphy (ACG) and K. Rosado (ACG) regarding liquidity forecast and related reporting.
2	Murphy, Thomas	9/19/17	1.1	Participate on telephone call with J. York (CM), P. Crisalli (ACG) and K. Rosado (ACG) regarding liquidity forecast and related reporting.
2	Rosado, Kasey	9/19/17	1.1	Participate on telephone call with J. York (CM), P. Crisalli (ACG) and T. Murphy (ACG) regarding liquidity forecast and related reporting.
50	Rosado, Kasey	9/19/17	1.0	Participate on telephone call with K. Lavin (ACG) and representatives from AAFAF to discuss workstreams for Ankura to follow-up on with Financial Oversight and Management Board advisors and other AAFAF advisors while government is closed due to hurricane Maria.
50	Lavin, Kevin	9/19/17	1.0	Participate on telephone call with K. Rosado (ACG) and representatives from AAFAF to discuss workstreams for Ankura to follow-up on with Financial Oversight and Management Board advisors and other AAFAF advisors while government is closed due to hurricane Maria.
2	Crisalli, Paul	9/19/17	0.8	Participate on telephone call with K. Rosado (ACG) regarding liquidity forecast and related reporting.
2	Rosado, Kasey	9/19/17	0.8	Participate on telephone call with P. Crisalli (ACG) regarding liquidity forecast and related reporting.
50	Murphy, Thomas	9/19/17	0.5	Review weekly liquidity submission for Financial Oversight and Management Board.
50	Rosado, Kasey	9/19/17	0.4	Participate on telephone call with K. Lavin (ACG) and representatives from McKinsey regarding workplan changes due to hurricane Maria.



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Code	Professional	Date	Billed Hours	Time Description
50	Lavin, Kevin	9/19/17	0.4	Participate on telephone call with K. Rosado (ACG) and representatives from McKinsey regarding workplan changes due to hurricane Maria.
50	Murphy, Thomas	9/19/17	0.4	Consolidate workstream weekly summaries into the weekly progress report.
25	Graham, Deanne	9/20/17	4.0	Review submitted time entry details for August fee statement.
25	Graham, Deanne	9/20/17	4.0	Review and revise time entry details for July fee statement.
8	Ni, Evelyn	9/20/17	3.4	Review New Jersey transformation materials to understand prior transformation efforts for small agency research project.
25	Rinaldi, Scott	9/20/17	3.0	Prepare and send correspondence to Ankura team regarding preparation of fee templates and statements.
8	Lopez, Luis	9/20/17	2.3	Develop implementation workplan for the small agency research project.
2	Crisalli, Paul	9/20/17	2.2	Review treasury single account liquidity dashboard and related supporting schedules, and provide comments to T. Murphy (ACG) regarding the same.
13	Rosado, Kasey	9/20/17	1.8	Prepare for telephone call with representatives from Rothschild regarding next steps on mediation.
3	Murphy, Thomas	9/20/17	1.5	Review implementation plans for pension reform.
3	Murphy, Thomas	9/20/17	1.3	Prepare healthcare reform executive summary organization chart for implementation plan.
25	Graham, Deanne	9/20/17	1.3	Prepare follow-up emails to be sent to Ankura team members requesting revised time entries.
21	Rosado, Kasey	9/20/17	1.1	Correspond with Ankura team on general case management and staffing.
2	Murphy, Thomas	9/20/17	0.9	Review liquidity reporting presentation prepared by P. Crisalli (ACG).
2	Murphy, Thomas	9/20/17	0.9	Review weekly liquidity plan and create comparison analysis to monthly liquidity plan.
2	Crisalli, Paul	9/20/17	0.8	Participate on telephone call with T. Murphy (ACG) regarding treasury single account liquidity dashboard.
2	Crisalli, Paul	9/20/17	0.8	Review accounts payable support files provided by Binder Dijker Otte to update related tables and schedules in liquidity reporting presentation.
2	Murphy, Thomas	9/20/17	0.8	Participate on telephone call with P. Crisalli (ACG) regarding treasury single account liquidity dashboard.
2	Murphy, Thomas	9/20/17	0.8	Revise weekly cash flow variance reporting.
13	Rosado, Kasey	9/20/17	0.6	Participate on telephone call with representatives from Rothschild regarding next steps on mediation.
22	Rosado, Kasey	9/20/17	0.6	Review and revise ongoing workstreams for bi-weekly progress report.
8	Ni, Evelyn	9/20/17	0.4	Prepare current status of the small agency research project, and next steps for the status update to be provided to the Office of the Governor.
22	Murphy, Thomas	9/20/17	0.4	Revise liquidity presentation for the week ending 9/18/2017 to be incorporated into the bi-weekly progress report.
22	Murphy, Thomas	9/20/17	0.4	Update weekly cash flow presentation charts and graphs for inclusion in the bi-weekly progress report.
25	Graham, Deanne	9/21/17	4.0	Revise time entry details and incorporate comments received from S. Rinaldi (ACG).
8	Ni, Evelyn	9/21/17	3.8	Review the right sizing presentation for insight into other current transformation efforts.

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Code	Professional	Date	Billed Hours	Time Description
25	Rinaldi, Scott	9/21/17	2.0	Prepare draft template for monthly fee statements.
25	Samuels, Melanie	9/21/17	1.7	Develop workplan for reconciling and reviewing fees.
21	Rosado, Kasey	9/21/17	1.6	Correspond with Ankura team on general case management and staffing.
25	Rinaldi, Scott	9/21/17	1.5	Review work tasks related to the monthly fee statements.
22	Murphy, Thomas	9/21/17	1.4	Revise liquidity presentation for the week ending 9/18/2017 to be included in the bi-weekly progress report to incorporate comments received from K. Rosado (ACG).
3	Murphy, Thomas	9/21/17	1.3	Prepare a summary for the labor and welfare reform implementation plan.
3	Murphy, Thomas	9/21/17	1.1	Prepare a summary of the pension reform implementation plan for representatives from AAFAF.
3	Murphy, Thomas	9/21/17	1.1	Review implementation plan for labor and welfare reforms.
3	Murphy, Thomas	9/21/17	0.9	Prepare healthcare reform executive summary organizational chart for implementation plan.
13	Rosado, Kasey	9/21/17	0.9	Review of mediation questions and responses provided by Rothschild.
25	Samuels, Melanie	9/21/17	0.8	Provide revisions to D. Graham (ACG) regarding fee statement time tracker.
25	Rinaldi, Scott	9/21/17	0.5	Participate on telephone call with N. Haynes (GT) to finalize template for monthly fee statements.
3	Murphy, Thomas	9/21/17	0.4	Revise the activity detail for labor and welfare reform implementation plans.
8	Ni, Evelyn	9/22/17	3.7	Research Taiwan government agency transformation efforts to compile insights for the small agency research project.
2	Murphy, Thomas	9/22/17	1.3	Prepare preliminary outline of payroll summary presentation per request of P. Crisalli (ACG).
25	Rinaldi, Scott	9/22/17	1.0	Tend to work tasks related to the monthly fee statements.
2	Murphy, Thomas	9/22/17	0.9	Review payroll submissions from Conway Mackenzie.
2	Murphy, Thomas	9/22/17	0.8	Revise draft of accounts payable presentation to incorporate comments received from P. Crisalli (ACG).
21	Crisalli, Paul	9/22/17	0.7	Participate on Ankura status telephone call to discuss engagement standing in light of hurricane Maria.
21	Rosado, Kasey	9/22/17	0.7	Participate on Ankura status telephone call to discuss engagement standing in light of hurricane Maria.
21	Klein, Joseph	9/22/17	0.7	Participate on Ankura status telephone call to discuss engagement standing in light of hurricane Maria.
3	Murphy, Thomas	9/22/17	0.6	Review headcount submission from Conway Mackenzie related to various reform initiatives.
2	Murphy, Thomas	9/22/17	0.4	Review third party provider payroll system overview.
2	Brody, Terrence	9/24/17	0.7	Participate on telephone call with M. Ferzan (ACG) and representatives from AAFAF to discuss relief funding in the aftermath of hurricane Maria.
2	Ferzan, Marc	9/24/17	0.7	Participate on telephone call with T. Brody (ACG) and representatives from AAFAF to discuss relief funding in the aftermath of hurricane Maria.
2	Ferzan, Marc	9/24/17	0.3	Prepare for telephone call to provide overview concerning disaster recovery considerations and priorities, as well as federal disaster aid funding streams.
8	Ni, Evelyn	9/25/17	3.9	Prepare structural reform initiatives to be utilized in the implementation of agency closings for the small agency research project.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Ni, Evelyn	9/25/17	3.4	Review the small agency research project presentation to understand steps in the transformation process.
25	Klein, Joseph	9/25/17	1.8	Review and conform time detail for August fee statement.
25	Samuels, Melanie	9/25/17	1.7	Reconcile fees on monthly statements to the books and records of Ankura.
25	Klein, Joseph	9/25/17	1.5	Review and update phase codes for inclusion in the fee statement.
2	Murphy, Thomas	9/25/17	1.3	Review workstreams prepared by K. Rosado (ACG), P. Crisalli (ACG) and E. Ni (ACG) to address liquidity tasks for upcoming week.
2	Rosado, Kasey	9/25/17	1.3	Review and revise correspondence for liquidity reporting and payroll presentation.
3	Murphy, Thomas	9/25/17	1.1	Prepare an implementation plan tracker for pension reform.
2	Murphy, Thomas	9/25/17	0.9	Prepare 9/15/17 liquidity forecast summary file.
2	Murphy, Thomas	9/25/17	0.9	Prepare status update for liquidity reporting and payroll presentation.
2	Crisalli, Paul	9/25/17	0.9	Participate on telephone call with representatives from AAFAF, K. Rosado (ACG), E. Ni (ACG) and T. Murphy (ACG) regarding cash management status update.
2	Murphy, Thomas	9/25/17	0.9	Participate on telephone call with representatives from AAFAF, K. Rosado (ACG), E. Ni (ACG) and P. Crisalli (ACG) regarding cash management status update.
2	Rosado, Kasey	9/25/17	0.9	Participate on telephone call with representatives from AAFAF, T. Murphy (ACG), E. Ni (ACG) and P. Crisalli (ACG) regarding cash management status update.
2	Ni, Evelyn	9/25/17	0.9	Participate on telephone call with representatives from AAFAF, K. Rosado (ACG), T. Murphy (ACG) and P. Crisalli (ACG) regarding cash management status update.
25	Samuels, Melanie	9/25/17	0.9	Update workplan for next steps on completing fee statements.
2	Murphy, Thomas	9/25/17	0.8	Review outline of payroll process in preparation of meeting with Conway Mackenzie.
3	Rosado, Kasey	9/25/17	0.8	Review and revise fiscal plan implementation plan tracker.
8	Murphy, Thomas	9/25/17	0.8	Prepare outline for meeting with B. Fernandez (AAFAF) regarding structural reform.
25	Klein, Joseph	9/25/17	0.7	Update outline on process to review fee statements.
2	Battle, Fernando	9/25/17	0.7	Participate on telephone call with representatives from AAFAF, Conway McKinsey and Rothschild to discuss short-term liquidity needs.
2	Crisalli, Paul	9/25/17	0.6	Review FY 2018 expenditure summary for treasury single account and non-treasury single account entities.
2	Ferzan, Marc	9/25/17	0.5	Participate on telephone call with N. Mitchel (GT), M. Schaengold (GT) and D. Cleary (GT) to discuss federal grants proceeds and related compliant procurement protocols.
2	Murphy, Thomas	9/25/17	0.5	Review 9/15/17 liquidity forecast prepared by Conway Mackenzie.
22	Crisalli, Paul	9/25/17	0.5	Participate on telephone call with representatives from AAFAF, Conway Mackenzie, Rothschild and DevTech regarding status update and workplan.
2	Crisalli, Paul	9/25/17	0.4	Correspond with the Ankura team regarding cash flow forecast and framework development.
21	Murphy, Thomas	9/25/17	0.4	Participate on Ankura team update telephone call for Puerto Rico workstreams.
21	Rosado, Kasey	9/25/17	0.4	Participate on Ankura team update telephone call on Puerto Rico workstreams.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
21	Klein, Joseph	9/25/17	0.4	Participate on Ankura team update telephone call on Puerto Rico workstreams.
21	Crisalli, Paul	9/25/17	0.4	Participate on Ankura team update telephone call on Puerto Rico workstreams.
25	Klein, Joseph	9/25/17	0.4	Review and aggregate time detail for review by S. Rinaldi (ACG).
2	Batlle, Fernando	9/25/17	0.4	Review treasury single account budget by agency and fund.
8	Ni, Evelyn	9/26/17	4.0	Prepare workplan to be utilized in the implementation of agency consolidations for the small agency research project.
8	Ni, Evelyn	9/26/17	3.9	Prepare workplan to be utilized for the small agency research project initiatives.
2	Murphy, Thomas	9/26/17	2.6	Review current status of liquidity workstreams post hurricane Maria.
25	Klein, Joseph	9/26/17	2.2	Update fee statement exhibits and summary analysis for review by S. Rinaldi (ACG).
22	Murphy, Thomas	9/26/17	2.1	Review reconciliation between the fiscal plan estimated savings and the fiscal plan estimated savings in the bi-weekly progress report.
25	Samuels, Melanie	9/26/17	2.1	Reconcile meetings for dates covering the period of 7/13/17 - 7/18/17.
3	Rosado, Kasey	9/26/17	2.0	Review current fiscal plan measures in order to prioritize workstreams following hurricane Maria.
25	Klein, Joseph	9/26/17	1.9	Reconcile meetings for the July fee statement.
8	Lopez, Luis	9/26/17	1.4	Revise agency organization workplan to exclude out of scope agencies as discussed with G. Pagan (AAFAF) and E. Ni (ACG).
2	Ferzan, Marc	9/26/17	1.3	Review and prepare comments on draft Greenberg Traurig federal disaster aid procurement guidance draft for F. Batlle (ACG) and T. Brody (ACG).
2	Murphy, Thomas	9/26/17	1.2	Prepare presentation outline on prioritization of the liquidity workstreams.
25	Klein, Joseph	9/26/17	1.2	Incorporate revisions received from S. Rinaldi (ACG) to the time detail for inclusion into the fee statement.
2	Crisalli, Paul	9/26/17	1.1	Participate on telephone call with K. Rosado (ACG), K. Lavin (ACG) and M. Ferzan (ACG) regarding recovery response action items including liquidity.
2	Ferzan, Marc	9/26/17	1.1	Participate on telephone call with K. Rosado (ACG), K. Lavin (ACG) and P. Crisalli (ACG) regarding recovery response action items including liquidity.
2	Rosado, Kasey	9/26/17	1.1	Participate on telephone call with P. Crisalli (ACG), K. Lavin (ACG) and M. Ferzan (ACG) regarding recovery response action items including liquidity.
2	Crisalli, Paul	9/26/17	1.0	Review liquidity forecast model.
2	Batlle, Fernando	9/26/17	1.0	Participate on telephone call with representatives from AAFAF to discuss long-term liquidity forecasting models.
25	Rinaldi, Scott	9/26/17	1.0	Review prior invoices and supporting details for fee statements.
3	Murphy, Thomas	9/26/17	0.9	Review fiscal plan model to begin to estimate impact of hurricane Maria for original anticipated cost savings.
21	Murphy, Thomas	9/26/17	0.7	Participate on telephone call regarding workstream prioritization with A. Mendez (AAFAF) and K. Rosado (ACG).
21	Rosado, Kasey	9/26/17	0.7	Participate on telephone call regarding workstream prioritization with A. Mendez (AAFAF) and T. Murphy (ACG).
8	Schultz, Michael	9/26/17	0.5	Research shared government services in New Jersey for the agency research project.
8	Schultz, Michael	9/26/17	0.4	Participate on telephone call with E. Ni (ACG) regarding the small agency research project and proposed next steps.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Ni, Evelyn	9/26/17	0.4	Participate on telephone call with M. Schultz (ACG) regarding the small agency research project and proposed next steps.
2	Rosado, Kasey	9/26/17	0.3	Participate on telephone call with representatives from Rothschild, Conway Mackenzie and Bank of America Merrill Lynch on current status of liquidity and next steps.
25	Klein, Joseph	9/26/17	0.3	Review workplan for time and expense detail.
25	Klein, Joseph	9/26/17	0.3	Prepare aggregated time detail for review by S. Rinaldi (ACG).
2	Murphy, Thomas	9/26/17	0.2	Participate on telephone call with representatives from AAFAF, Bank of America Merrill Lynch, Greenberg Traurig, Rothschild, O'Melveny & Myers, Conway Mackenzie, P. Crisalli (ACG), T. Brody (ACG), M. Ferzan (ACG) and K. Rosado (ACG) related to developing a comprehensive consolidated cash flow model.
2	Crisalli, Paul	9/26/17	0.2	Participate on telephone call with representatives from AAFAF, Bank of America Merrill Lynch, Greenberg Traurig, Rothschild, O'Melveny & Myers, Conway Mackenzie, T. Murphy (ACG), T. Brody (ACG), M. Ferzan (ACG) and K. Rosado (ACG) related to developing a comprehensive consolidated cash flow model.
2	Brody, Terrence	9/26/17	0.2	Participate on telephone call with representatives from AAFAF, Bank of America Merrill Lynch, Greenberg Traurig, Rothschild, O'Melveny & Myers, Conway Mackenzie, T. Murphy (ACG), P. Crisalli (ACG), M. Ferzan (ACG) and K. Rosado (ACG) related to developing a comprehensive consolidated cash flow model.
2	Ferzan, Marc	9/26/17	0.2	Participate on telephone call with representatives from AAFAF, Bank of America Merrill Lynch, Greenberg Traurig, Rothschild, O'Melveny & Myers, Conway Mackenzie, T. Murphy (ACG), P. Crisalli (ACG), T. Brody (ACG) and K. Rosado (ACG) related to developing a comprehensive consolidated cash flow model.
2	Rosado, Kasey	9/26/17	0.2	Participate on telephone call with representatives from AAFAF, Bank of America Merrill Lynch, Greenberg Traurig, Rothschild, O'Melveny & Myers, Conway Mackenzie, T. Murphy (ACG), P. Crisalli (ACG), T. Brody (ACG) and M. Ferzan (ACG) related to developing a comprehensive consolidated cash flow model.
8	Ni, Evelyn	9/27/17	3.6	Research examples of previous efforts to transform government agencies for the agency research project.
22	Ni, Evelyn	9/27/17	3.1	Review and update the bi-weekly progress report for the agency research project, agency integrations and agency closings.
25	Ju, Andrew	9/27/17	3.0	Review time detail for inclusion in the July fee statement.
25	Crowley, William	9/27/17	2.5	Revise meeting and time entries for inclusion in the July fee statement.
2	Brody, Terrence	9/27/17	2.2	Participate in meeting with representatives from AAFAF and Hacienda to discuss Federal Emergency Management Agency public assistance program workflow and related issues.
25	Ju, Andrew	9/27/17	2.1	Reconcile time detail to Ankura books and records and prepare for meeting regarding the same.
25	Samuels, Melanie	9/27/17	2.1	Incorporate revisions received from S. Rinaldi (ACG) into the July time detail.
25	Klein, Joseph	9/27/17	1.9	Review and update phase code details for inclusion to the fee statement.
25	Crowley, William	9/27/17	1.8	Revise phase code entries for inclusion in the fee statement.
2	Rosado, Kasey	9/27/17	1.6	Prepare for liquidity telephone call with representatives from AAFAF to review liquidity measures.

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
8	Rosado, Kasey	9/27/17	1.3	Review pension reform, welfare and labor reform and healthcare reform for structural reform initiatives.
25	Samuels, Melanie	9/27/17	1.3	Update the workplan for fee statements.
8	Ni, Evelyn	9/27/17	1.1	Participate in meeting with representatives from AAFAF regarding the small agency research project and implementation of a go-forward strategy.
25	Keys, Jamie	9/27/17	1.1	Review and revise phase codes for inclusion in the fee statement.
25	Klein, Joseph	9/27/17	1.0	Review and conform time detail for inclusion in the fee statement.
2	Brody, Terrence	9/27/17	1.0	Participate on telephone call with representatives from Rothschild, Bank of America Merrill Lynch, Greenberg Traurig and M. Ferzan (ACG) regarding Federal Emergency Management Agency grant funding issues and options.
3	Brody, Terrence	9/27/17	1.0	Participate in meeting with representatives from AAFAF leadership related to recovery planning in the aftermath of hurricane Maria.
2	Ferzan, Marc	9/27/17	1.0	Participate on telephone call with representatives from Rothschild, Bank of America Merrill Lynch, Greenberg Traurig and T. Brody (ACG) regarding Federal Emergency Management Agency grant funding issues and options.
2	Rosado, Kasey	9/27/17	0.7	Review short-term liquidity forecast prepared by Conway Mackenzie.
2	Rosado, Kasey	9/27/17	0.7	Participate on telephone call with A. Mendez (AAFAF) regarding latest liquidity measures, cash flow forecast and next steps.
8	Ni, Evelyn	9/27/17	0.7	Review small agency research project for transformation efforts and provide comments to L. Lopez (ACG).
2	Ferzan, Marc	9/27/17	0.6	Participate on telephone call with representatives from Rothschild to provide overview of post-disaster federal grants funding issues and likely timing to facilitate cash flow considerations and analysis.
2	Rosado, Kasey	9/27/17	0.5	Participate on liquidity telephone call with representatives from AAFAF and F. Batlle (ACG) to review liquidity measures.
2	Rosado, Kasey	9/27/17	0.5	Participate on telephone call with M. Ferzan (ACG) to provide overview of post-disaster federal grants funding to facilitate cash flow considerations and analysis.
2	Batlle, Fernando	9/27/17	0.5	Participate on liquidity telephone call with representatives from AAFAF and K. Rosado (ACG) to review liquidity measures.
2	Ferzan, Marc	9/27/17	0.5	Participate on telephone call with K. Rosado (ACG) to provide overview of post-disaster federal grants funding to facilitate cash flow considerations and analysis.
25	Keys, Jamie	9/27/17	0.5	Review and revise August time detail for inclusion in the fee statement.
25	Klein, Joseph	9/27/17	0.3	Revise time detail for comments received from S. Rinaldi (ACG).
2	Ferzan, Marc	9/27/17	0.2	Participate on telephone call with M. Schaengold (GT) concerning contracting and procurement issues related to proposed post-disaster vendor agreements.
25	Graham, Deanne	9/28/17	4.0	Prepare meeting reconciliation for dates 8/15/17 - 8/31/17 for the August fee statement.
8	Ni, Evelyn	9/28/17	3.9	Research Taiwan government agency transformations for the small agency research project.
25	Klein, Joseph	9/28/17	3.8	Review and conform time detail for inclusion in the August fee statement.
25	Graham, Deanne	9/28/17	3.0	Review updated time entries for inclusion in the August fee statement.
25	Klein, Joseph	9/28/17	2.6	Prepare consolidated time detail for review by S. Rinaldi (ACG).

Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Rosado, Kasey	9/28/17	2.4	Participate on telephone call with T. Murphy (ACG), representatives from Conway Mackenzie, AAFAF, Bank of America Merrill Lynch and Rothschild to review preliminary hurricane Maria sensitized cash forecast.
2	Murphy, Thomas	9/28/17	2.4	Participate on telephone call with K. Rosado (ACG), representatives from Conway Mackenzie, AAFAF, Bank of America Merrill Lynch and Rothschild to review preliminary hurricane Maria sensitized cash forecast.
25	Keys, Jamie	9/28/17	2.3	Review and revise phase codes for inclusion in the August fee statement.
25	Klein, Joseph	9/28/17	2.1	Review expense detail for daily taxi amounts by professional.
2	Ferzan, Marc	9/28/17	1.7	Prepare checklist for federal funding streams analysis regarding post-disaster assessment.
8	Ni, Evelyn	9/28/17	1.4	Research United States government transformation efforts for the small agency research project.
25	Klein, Joseph	9/28/17	1.3	Review and incorporate revisions into expense detail analysis provided by S. Rinaldi (ACG).
2	Battle, Fernando	9/28/17	1.3	Participate on telephone call with representatives from AAFAF, Rothschild and Conway McKinsey to review assumptions related to the consolidated cash flow model.
25	Ju, Andrew	9/28/17	1.1	Prepare final revisions to aggregated billing detail.
2	Crisalli, Paul	9/28/17	0.9	Participate on telephone call with C. Vasquez (BDO) and J. Villafane (BDO) regarding invoice processing capacity.
2	Murphy, Thomas	9/28/17	0.9	Research federal funding request presentation prepared by New Jersey for federal agencies.
2	Rosado, Kasey	9/28/17	0.9	Review preliminary hurricane Maria sensitized cash forecast prior to call with Ankura team.
2	Murphy, Thomas	9/28/17	0.7	Research application and requirements needed to receive funding from Federal Emergency Management Agency.
2	Murphy, Thomas	9/28/17	0.7	Research hurricane Sandy impacts to New Jersey to compare to hurricane results in Puerto Rico.
2	Murphy, Thomas	9/28/17	0.6	Research types of federal funding available to improve liquidity to Federal Emergency Management Agency.
25	Klein, Joseph	9/28/17	0.6	Update fee statement guidelines for comments provided by S. Rinaldi (ACG).
2	Murphy, Thomas	9/28/17	0.5	Research Federal Emergency Management Agency funding for New Jersey from hurricane Sandy.
2	Battle, Fernando	9/28/17	0.4	Participate on telephone call with representatives from AAFAF, Conway McKinsey and Rothschild to discuss status of consolidated cash flow forecast for the Government of Puerto Rico, including component units.
2	Battle, Fernando	9/28/17	0.1	Participate on telephone call with E. Acosta (ACOSTA) to discuss requirements related to consolidated cash flow model.
2	Murphy, Thomas	9/29/17	1.6	Review liquidity forecast model with hurricane Maria sensitivities.
8	Ni, Evelyn	9/29/17	1.4	Review the small agency research project and provide comments for draft template to be used as reference points for agency transformation efforts.
25	Klein, Joseph	9/29/17	1.3	Review fee statement workplan and correspond with various representatives from Ankura regarding time detail inquiries.



Exhibit C - Complete Accounting Of Professional Fees Including Itemized Time Records by Task Code In Chronological Order

Code	Professional	Date	Billed Hours	Time Description
2	Ferzan, Marc	9/29/17	1.3	Participate on telephone call with K. Rosado (ACG) and K. Lavin (ACG) to provide requested guidance to Hacienda concerning grants processing, storm expense tracking model, disbursement controls and related issues to maximize Federal Emergency Management Agency and other federal grant program eligibility.
2	Rosado, Kasey	9/29/17	1.3	Participate on telephone call with M. Ferzan (ACG) and K. Lavin (ACG) to provide requested guidance to Hacienda concerning grants processing, storm expense tracking model, disbursement controls and related issues to maximize Federal Emergency Management Agency and other federal grant program eligibility.
8	Lopez, Luis	9/29/17	1.2	Participate on telephone call with E. Ni (ACG) regarding the small agency research project and update representatives from AAFAF on current status and next steps.
8	Ni, Evelyn	9/29/17	1.2	Participate on telephone call with L. Lopez (ACG) regarding the small agency research project and update representatives from AAFAF on current status and next steps.
2	Murphy, Thomas	9/29/17	1.2	Research federal disaster recovery funding expenditure tracking.
2	Murphy, Thomas	9/29/17	1.1	Establish treasury single account disbursement controls to limit non-essential spending.
2	Rosado, Kasey	9/29/17	1.1	Prepare for telephone call with representatives from AAFAF regarding liquidity measures.
2	Murphy, Thomas	9/29/17	0.9	Identify normal course expenditures as requested by representatives from AAFAF.
2	Murphy, Thomas	9/29/17	0.9	Prepare summary of disbursement research for K. Rosado (ACG) review.
2	Murphy, Thomas	9/29/17	0.9	Review special revenue fund inflow assumptions to forecast the treasury single account liquidity.
2	Rosado, Kasey	9/29/17	0.7	Participate on telephone call with representatives from AAFAF regarding liquidity and instituting disbursement controls.
25	Klein, Joseph	9/29/17	0.7	Prepare consolidated time detail for August fee statement for S. Rinaldi (ACG) review.
2	Rosado, Kasey	9/29/17	0.6	Participate on liquidity telephone call with AAFAF advisors.
2	Rosado, Kasey	9/29/17	0.6	Participate on telephone call with representatives from AAFAF to discuss special revenue inflows.
25	Samuels, Melanie	9/29/17	0.6	Update workplan for next steps on completing fee statements.
2	Murphy, Thomas	9/29/17	0.6	Prepare analysis on the assumptions for collections during disaster recovery.
2	Murphy, Thomas	9/29/17	0.5	Review existing treasury single account disbursement policy.
2	Murphy, Thomas	9/29/17	0.4	Review assumptions for disbursements during disaster recovery.
8	Rosado, Kasey	9/29/17	0.3	Participate on telephone call with M. Gonzalez (AAFAF) on potential repositioning of the agency research project efforts to focus on the other agency consolidations.
2	Battle, Fernando	9/29/17	0.2	Participate on telephone call with representatives from AAFAF, Conway McKinsey, Rothschild and Bank of America Merrill Lynch to discuss updates on the consolidated cash flow model.
2	Battle, Fernando	9/30/17	2.6	Participate on telephone call with representatives from AAFAF to discuss framework of the liquidity analysis.
<b>TOTAL</b>			<b>707.1</b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER



Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Category	Billed Amount
Airfare / Railway	\$ 3,516.28
Lodging	4,104.79
Meals	243.33
Transportation	545.35
<b>TOTAL</b>	<b>\$ 8,409.75</b>

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Airfare/Railway	Graham, Deanne	9/5/17	\$ 1,036.30	One-way airfare from San Juan, PR to New York, NY (9/5/17).
Airfare/Railway	Lopez, Luis	9/5/17	\$ 301.38	One-way airfare from Washington, DC to San Juan, PR (9/5/17).
Airfare/Railway	Battle, Fernando	9/14/17	\$ 202.00	One-way train fare from New York, NY to Wellesley, MA (9/14/17).
Airfare/Railway	Lopez, Luis	9/14/17	\$ 574.20	One-way airfare from San Juan, PR to Washington, DC (9/14/17).
Airfare/Railway	Murphy, Thomas	9/14/17	\$ 586.20	Roundtrip airfare from San Juan, PR to Milwaukee, WI (9/10/17 - 9/14/17).
Airfare/Railway	Rosado, Kasey	9/14/17	\$ 816.20	Roundtrip airfare from Newark, NJ to San Juan, PR (9/11/17 - 9/14/17).
Lodging	Lopez, Luis	9/4/17	\$ 413.80	Lodging in San Juan, PR - 3 nights (9/1/17 - 9/4/17).
Lodging	Graham, Deanne	9/5/17	\$ 896.84	Lodging in San Juan, PR - 4 nights (9/1/17 - 9/5/17).
Lodging	Battle, Fernando	9/14/17	\$ 300.00	Lodging in New York, NY - 1 night (9/13/17 - 9/14/17).
Lodging	Lopez, Luis	9/14/17	\$ 706.98	Lodging in San Juan, PR - 3 nights (9/10/17 - 9/14/17).
Lodging	Murphy, Thomas	9/14/17	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (9/10/17 - 9/14/17).
Lodging	Rosado, Kasey	9/14/17	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/11/17 - 9/14/17).
Meals	Graham, Deanne	9/4/17	\$ 35.53	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/9/17	\$ 19.79	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/10/17	\$ 44.75	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/11/17	\$ 47.52	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/12/17	\$ 19.34	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/13/17	\$ 19.40	Per Diem meal expenses in Puerto Rico.
Meals	Murphy, Thomas	9/14/17	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Transportation	Graham, Deanne	9/5/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Graham, Deanne	9/5/17	\$ 63.88	Taxi from airport (NYC) to home.
Transportation	Lopez, Luis	9/5/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/5/17	\$ 8.87	Per Diem transportation expenses in Puerto Rico.
Transportation	Samuels, Melanie	9/5/17	\$ 45.20	Taxi from airport (LGA) to home.
Transportation	Murphy, Thomas	9/6/17	\$ 10.97	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/7/17	\$ 13.92	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/8/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/11/17	\$ 19.02	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	9/11/17	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	9/11/17	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Murphy, Thomas	9/12/17	\$ 11.99	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/13/17	\$ 4.99	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	9/13/17	\$ 3.66	Per Diem transportation expenses in Puerto Rico.
Transportation	Llompert, Sofia	9/14/17	\$ 3.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Murphy, Thomas	9/14/17	\$ 17.17	Per Diem transportation expenses in Puerto Rico.
Transportation	Rosado, Kasey	9/14/17	\$ 100.00	Taxi from airport (EWR) to home.

Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Llompert, Sofia	9/15/17	\$ 3.39	Per Diem transportation expenses in Puerto Rico.
Transportation	Samuels, Melanie	9/19/17	\$ 15.86	Taxi / Uber from office to home.
Transportation	Klein, Joseph	9/20/17	\$ 11.80	Taxi / Uber from office to home.
Transportation	Samuels, Melanie	9/20/17	\$ 15.44	Taxi / Uber from office to home.
Transportation	Klein, Joseph	9/29/17	\$ 15.80	Taxi / Uber from office to home.
<b>TOTAL</b>			<b><u>\$ 8,409.75</u></b>	